MINUTES

REGULAR MEETING

BOARD OF REGENTS

THE TEXAS A&M UNIVERSITY SYSTEM

HELD IN

COLLEGE STATION, TEXAS

September 2-4, 2026

(Approved November 12, 2026)

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MINUTES

REGULAR MEETING OF THE BOARD OF REGENTS
THE TEXAS A&M UNIVERSITY SYSTEM

September 2-4, 2026

Chairman Bob Albritton convened a regular meeting of the Board of Regents of The Texas A&M University System at 12:34 p.m., Wednesday, September 2, 2026, in the Board Meeting Room on the campus of Texas A&M University, College Station, Texas.

The following members of the Board were present:

Chairman Robert L. Albritton
Vice Chairman Jay Graham
Regent David Baggett
Regent John Bellinger
Regent Randy Brooks
Regent Michael A. Hernandez III
Regent William "Bill" Mahomes, Jr.
Regent Kelley Sullivan Georgiades
Regent Sam Torn
Student Regent Lisa Cantu

Chairman Albritton announced that the Board would recess to executive session as permitted by Chapter 551 of the Tex. Gov't Code. He said that, in accordance with the law, the Board would not take any action, decision, or vote in the executive session and that all final action would be taken in open session.

Note: The Board met in executive session September 2, 2026, from 12:46 p.m. until 6:15 p.m., September 3, 2026, from 8:33 a.m. until 9:55 a.m., and September 4, 2026, from 8:30 a.m. until 1:12 p.m.

Chairman Albritton reconvened the meeting at 10:08 a.m., Thursday, September 3, 2026, in the Bethancourt Ballroom, Memorial Student Center, Texas A&M University, College Station, Texas. All members of the Board were present.

Chairman Albritton reported that the Board had met in executive session on September 2, from 12:46 p.m. to 6:15 p.m., and September 3, from 8:33 a.m. to 9:55 a.m., under agenda items related to real estate, tenure, faculty development leave, policies, and personnel appointments. He said the Board conferred with Chancellor Hegar, several System and university administrators, and attorneys on personnel, real property, gifts, and legal matters.

The invocation was presented by Meredith Daulton, a first-generation Aggie, pursuing a degree in Entomology.

Chairman Albritton announced that the Board had received two emails of written testimony *(from Dr. Ira Dworkin and Michael Collins)*, and one request to present oral testimony from Dr. Leonard Bright *(each regarding Item 4.1)*. Oral testimony regarding Item 4.1 was presented by Dr. Bright.

Chairman Albritton welcomed Student Regent Lisa Cantu, who was attending her first regular board meeting. Ms. Cantu thanked the Regents for their warm welcome and said that she looked forward to her term on the Board.

Chairman Albritton announced that Prairie View A&M University and Texas A&M University were about to celebrate their respective 150th anniversaries. He said as we reflect on where we came from, we are also faced with where we are headed. He said the Board would be adopting a new strategic plan -- a roadmap for the next 150 years. He added that the plan only matters when it becomes an action and that's what he expected. He noted that Ms. Korry Castillo, System Chief Strategy Officer, would present the strategic plan later in the meeting. Chairman Albritton provided additional remarks on the Texas University Fund (TUF) established during the last legislative session.

Chancellor Glenn Hegar presented highlights of A&M System accomplishments.

Dr. Tomikia LeGrande, President of Prairie View A&M University, and Dr. Susan Ballabina, President of Texas A&M University, provided remarks regarding their respective universities and plans for their sesquicentennial celebrations.

Next, Ms. Castillo presented the 2026-2031 A&M System Strategic Plan. She explained that the plan established the System's shared priorities for the next five years and provided a framework for coordinated action and accountability across the System.

Chairman Albritton said the Board has asked Ms. Castillo to develop metrics to grade the Board every six months on its adherence to and advancement of this strategic plan.

Regent Bellinger asked how often a follow-up discussion on the status of the strategic plan would be held. Ms. Castillo said that a discussion would be held at least every six months or as needed. Regent Bellinger suggested that there be a follow-up at every regular Board meeting. Chairman Albritton agreed (at least in the beginning).

Chancellor Hegar expressed his appreciation for all who worked on this strategic plan.

REGULAR AGENDA ITEMS

Chairman Albritton presented Item 7.8.

On motion of Regent Torn, seconded by Regent Brooks, and by a unanimous vote, the following minute order was approved (192).

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MINUTE ORDER 192-2026 (ITEM 7.8)

APPROVAL OF THE 2026-2031 A&M SYSTEM STRATEGIC PLAN, THE TEXAS A&M UNIVERSITY SYSTEM

The 2026-2031 A&M System Strategic Plan, a copy of which is attached to the official minutes, is approved in compliance with System Policy 03.01, System Mission, Vision, and Strategic Planning Process.

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Chairman Albritton presented Item 7.9.

On motion of Regent Mahomes, seconded by Regent Bellinger, and by a unanimous vote, the following resolution was approved (193).

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MINUTE ORDER 193-2026 (ITEM 7.9)

ADOPTION OF A RESOLUTION COMMEMORATING THE 150TH ANNIVERSARY OF PRAIRIE VIEW A&M UNIVERSITY, THE TEXAS A&M UNIVERSITY SYSTEM

The Board of Regents of The Texas A&M University System adopted a resolution commemorating the 150th Anniversary of Prairie View A&M University, a copy of which is attached to the official minutes.

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Chairman Albritton presented Item 7.10.

On motion of Regent Sullivan Georgiades, seconded by Regent Graham, and by a unanimous vote, the following resolution was approved (194).

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MINUTE ORDER 194-2026 (ITEM 7.10)

ADOPTION OF A RESOLUTION COMMEMORATING THE 150TH ANNIVERSARY OF THE FOUNDING OF TEXAS A&M UNIVERSITY, THE TEXAS A&M UNIVERSITY SYSTEM

The Board of Regents of The Texas A&M University System adopted a resolution commemorating the 150th Anniversary of the Founding of Texas A&M University, a copy of which is attached to the official minutes.

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Chairman Albritton and Chancellor Hegar presented Item 7.11. Regent Baggett added that President Walter Wendler did a great deal for this system and for West Texas A&M University.

On motion of Regent Graham, seconded by Regent Mahomes, and by a unanimous vote, the following resolution was approved (195).

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MINUTE ORDER 195-2026 (ITEM 7.11)

ADOPTION OF A RESOLUTION HONORING WEST TEXAS A&M UNIVERSITY PRESIDENT WALTER V. WENDER AND BESTOWING THE TITLE OF PRESIDENT EMERITUS, THE TEXAS A&M UNIVERSITY SYSTEM

The Board of Regents of The Texas A&M University System adopted a resolution honoring President Walter V. Wendler and bestowing the title of President Emeritus, a copy of which is attached to the official minutes.

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Dr. Ballabina presented Items 7.12 and 7.13. The following coaches and team members were introduced: Texas A&M Women's Tennis Head Coach Mark Weaver and players who were present – Lucciana Perez, Mia Kupres and Lexington Reed – were recognized for their accomplishments in capturing the 2026 NCAA National Championship title; and Texas A&M Women's Rodeo Team Head Coach Dr. Roger Hanagriff and team members who were present – Devon Young, Ceily Simpton, Lucy Richards and Emma Matchett – were recognized for their accomplishments in being named the 2026 College National Finals Rodeo National Champion.

Chairman Albritton recessed the meeting for photos, and when reconvened, the Board voted on Items 7.12 and 7.13.

On motion of Regent Sullivan Georgiades, seconded by Regent Bellinger, and by a unanimous vote, the following resolutions were approved (196 and 197).

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MINUTE ORDER 196-2026 (ITEM 7.12)

ADOPTION OF A RESOLUTION HONORING THE MEMBERS OF THE TEXAS A&M WOMEN'S TENNIS TEAM, TEXAS A&M UNIVERSITY

The Board of Regents of The Texas A&M University System adopted a resolution honoring the members of the Texas A&M University Women's Tennis Team, a copy of which is attached to the official minutes.
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MINUTE ORDER 197-2026 (ITEM 7.13)

ADOPTION OF A RESOLUTION HONORING THE MEMBERS OF THE TEXAS A&M WOMEN'S RODEO TEAM, TEXAS A&M UNIVERSITY

The Board of Regents of The Texas A&M University System adopted a resolution honoring the members of the Texas A&M University Women's Rodeo Team, a copy of which is attached to the official minutes.

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Regent Sullivan Georgiades said that within the past year, Texas A&M has had three of its women's teams become national champions — volleyball, tennis, and rodeo. She expressed her pride that every female athlete in this country will look to Texas A&M and the A&M System as a pathway to success; see how much we value these athletes and how fortunate we are to be fostering that atmosphere. Regent Sullivan Georgiades said it's also a wonderful day because we are celebrating the 150 years of Prairie View A&M University and Texas A&M University, which are led by wonderful women presidents. She said this is a wonderful signal to the world that if you want to be successful, you come to the A&M System -- you can achieve in academics, athletics, business, and research -- you have a pathway. It fosters and sets the tone for a wonderful future.

Note: On Thursday, September 3, 2026, the Committee on Academic and Student Affairs convened at 11:32 a.m. and adjourned at 12:40 p.m. The Committee on Facilities Planning and Construction convened at 1:48 p.m. and adjourned at 2:06 p.m. The Committee on Finance convened at 2:07 p.m. and adjourned at 2:26 p.m. The Committee on Audit and Risk Management convened at 2:26 p.m. and adjourned at 2:31 p.m.

Chairman Albritton reconvened the Board meeting at 2:31 p.m., with a quorum present.

REPORT FROM THE COMMITTEE ON FINANCE

Regent Baggett, Chairman of the Committee on Finance, said the committee met earlier that day, considered Items 1.1 through 1.7 and recommended them to the full Board for approval.

On motion of Regent Graham, seconded by Regent Torn, and by a unanimous vote, the following minute orders were approved (198-204).

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MINUTE ORDER 198-2026 (ITEM 1.1)

APPROVAL OF THE APPROPRIATION OF FUNDS FOR THE PURCHASE OF 41 TRANSIT BUSES, COLLEGE STATION, TEXAS, TEXAS A&M UNIVERSITY

An amount of $30,000,000 from Account No. 01-083540 Revenue Financing System Debt Proceeds (University Advancement Fee – Transit Services), is hereby appropriated for the purchase of 41 Gillig buses to be operated by Texas A&M University, College Station, Texas.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 199-2026 (ITEM 1.2)

ADOPTION OF THE THIRD AMENDMENT TO THE RESOLUTION ESTABLISHING THE PERMANENT UNIVERSITY FUND COMMERCIAL PAPER PROGRAM, THE TEXAS A&M UNIVERSITY SYSTEM

The Third Amendment to the Resolution Establishing the Permanent University Fund Commercial Paper Program, substantially in the form of the attached exhibit, is adopted. The Chief Investment Officer and Treasurer, or other Designated Financial Officer, is hereby authorized to take such actions as are necessary to accomplish the purposes of the resolution, all in accordance with the provisions of the resolution.

MINUTE ORDER 200-2026 (ITEM 1.3)

ADOPTION OF THE SECOND AMENDMENT TO THE AMENDED AND RESTATED SECOND SUPPLEMENTAL RESOLUTION AUTHORIZING THE BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM REVENUE FINANCING SYSTEM COMMERCIAL PAPER PROGRAM, THE TEXAS A&M UNIVERSITY SYSTEM

The Second Amendment to the Amended and Restated Second Supplemental Resolution authorizing the Board of Regents of The Texas A&M University System Revenue Financing System Commercial Paper Program, substantially in the form of the attached exhibit, is adopted. The Chief Investment Officer and Treasurer, or other Designated Financial Officer, is hereby

authorized to take such actions as are necessary to accomplish the purposes of the resolution, all in accordance with the provisions of the resolution.

MINUTE ORDER 201-2026 (ITEM 1.4)

ADOPTION OF A RESOLUTION AUTHORIZING THE ISSUANCE OF THE BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM PERMANENT UNIVERSITY FUND BONDS, THE TEXAS A&M UNIVERSITY SYSTEM

The resolution authorizing the issuance of the Board of Regents of The Texas A&M University System Permanent University Fund Bonds, substantially in the form of the attached exhibit, is adopted. The Chief Investment Officer and Treasurer, or other designated financial officer, is hereby authorized to take such actions as are necessary to accomplish the purposes of the resolution, including those relating to the issuance, sale, security and delivery of the bonds, all in accordance with the provisions of the resolution.

MINUTE ORDER 202-2026 (ITEM 1.5)

ADOPTION OF A RESOLUTION AUTHORIZING THE ISSUANCE OF THE BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM REVENUE FINANCING SYSTEM BONDS, THE TEXAS A&M UNIVERSITY SYSTEM

The resolution authorizing the issuance of the Board of Regents of The Texas A&M University System Revenue Financing System Bonds substantially in the form of the attached exhibit, is adopted. The Chief Investment Officer and Treasurer, or other designated financial officer if he is unavailable, is hereby authorized to take such actions as are necessary to accomplish the purposes of the resolution, including those relating to the issuance, sale, security and delivery of the bonds, all in accordance with the provisions of the resolution.

MINUTE ORDER 203-2026 (ITEM 1.6)

APPROVAL TO ESTABLISH THE HAZLEWOOD VETERAN INITIATIVE, THE TEXAS A&M UNIVERSITY SYSTEM

The proposed Hazlewood Veteran Initiative is hereby approved. In addition, funding for this initiative in an amount not to exceed $30 million per year over the next three years is hereby appropriated from the Available University Fund beginning with the 2026-2027 academic year.

MINUTE ORDER 204-2026 (ITEM 1.7)

MODIFICATION OF APPROVAL OF CERTAIN ALLOCATIONS FROM THE INCOME ACCOUNT OF THE SID KYLE MEMORIAL ENDOWMENT IN ARID AND SEMI-ARID LAND STUDIES, THE TEXAS A&M UNIVERSITY SYSTEM

Board Minute Order 121-2018 providing the Chancellor with the authority to make allocations from the Sid Kyle Income Account of the "Sid Kyle Memorial Endowment in Arid and Semi-Arid Land Studies" quasi-endowment is hereby modified to provide that: (1) the Chancellor's allocation of funds from the Sid Kyle Income Account shall be made with prior Board approval; and (2) the Board has primary authority to designate uses of the funds allocated from the Sid Kyle Income Account to support and advance the strategic interests of Texas A&M University.

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REPORT FROM THE COMMITTEE ON AUDIT AND RISK MANAGEMENT

Regent Hernandez, Chairman of the Committee on Audit and Risk Management, said the committee had met earlier that same day and received reports from Amanda Dotson, Chief Auditor, including the proposed 2027 audit plan, monthly audit report, and the audit tracking report. He said that the committee approved Item 2.1 and recommended its approval by the full Board.

On motion of Regent Mahomes, seconded by Regent Bellinger and by a unanimous vote, the following minute order was approved (205).

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MINUTE ORDER 205-2026 (ITEM 2.1)

APPROVAL OF SYSTEM INTERNAL AUDIT PLAN FOR FISCAL YEAR 2027, THE TEXAS A&M UNIVERSITY SYSTEM

The Board of Regents of The Texas A&M University System hereby approves the System Internal Audit Plan for Fiscal Year 2027, a copy of which is attached to the official minutes.

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REPORT FROM THE COMMITTEE ON FACILITIES PLANNING AND CONSTRUCTION

Regent Brooks, Chairman of the Committee on Facilities Planning and Construction, said that the committee had met earlier that day, considered Items 3.1 through 3.12, and recommended them to the full Board for approval.
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On motion of Regent Graham, seconded by Regent Hernandez, and by a unanimous vote, the following minute orders were approved (206-217).

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MINUTE ORDER 206-2026 (ITEM 3.1)

APPROVAL OF THE PROJECT SCOPE, APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL FOR PARTIAL CONSTRUCTION FOR THE TEXAS A&M SEMICONDUCTOR INSTITUTE/INFRASTRUCTURE/EQUIPMENT PROJECT, BRYAN, TEXAS (PROJECT NO. 01-3418), THE TEXAS A&M UNIVERSITY SYSTEM

Per System Policy 51.04, General Requirements and Delegations of Authority on Construction Projects, the project scope, along with a project budget of $205,500,000 for the Texas A&M Semiconductor Institute/Infrastructure/Equipment Project is approved.

The amount of $10,579,500 is appropriated from Account No. 01-801010-00000, TSI – Building and Equipment, for construction services and related project costs.

The Texas A&M Semiconductor Institute Water Tower Replacement portion of the Texas A&M Semiconductor Institute/Infrastructure/Equipment Project, The Texas A&M University System, Bryan, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

MINUTE ORDER 207-2026 (ITEM 3.2)

APPROVAL OF THE PROJECT SCOPE AND BUDGET, APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION FOR THE RENOVATE AND RE-PURPOSE BINNION HALL PROJECT, EAST TEXAS A&M UNIVERSITY, COMMERCE, TEXAS (PROJECT NO. 21-3438), THE TEXAS A&M UNIVERSITY SYSTEM

Per System Policy 51.04, General Requirements and Delegations of Authority on Construction Projects, the project scope along with a project budget of $24,800,000 for the Renovate and Re-Purpose Binnion Hall Project is approved.
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The amount of $18,020,000 is appropriated from Account No. 01-083540, Revenue Financing System Debt Proceeds (Housing Revenue), and the amount of $2,250,000 is appropriated from Account No. 21-310001-20330, Set Aside-Binnion, and the amount of $1,300,000 is appropriated from Account No. 21-222900-20314, Set Aside - Binnion, and the amount of $750,000 is appropriated from Account No. 21-310012-20330, Set Aside - Binnion, for construction services and related project costs.

The Renovate and Re-Purpose Binnion Hall Project, East Texas A&M University, Commerce, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 208-2026 (ITEM 3.3)

APPROVAL TO AMEND THE FY 2027 – FY 2031 A&M SYSTEM CAPITAL PLAN TO CHANGE THE FISCAL YEAR DESIGNATION FOR PROJECT INITIATION, APPROPRIATE FUNDING FOR PRE-CONSTRUCTION SERVICES, AND RENAME THE PROJECT FOR THE PUBLIC AND ALLIED HEALTH COMPLEX PROJECT (PROJECT NO. 05-3492), PRAIRIE VIEW A&M UNIVERSITY

The request to amend the FY 2027 – FY 2031 A&M System Capital Plan to change the fiscal year designation for project initiation for the Public and Allied Health Complex Project for Prairie View A&M University from FY 2028 to FY 2027 and change the project name to "Public and Allied Health Facility" is approved.

The amount of $13,000,000 is appropriated from Account No. 01-084900, Permanent University Fund Debt Proceeds (AUF), for preconstruction services and related project costs.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

MINUTE ORDER 209-2026 (ITEM 3.4)

APPROVAL OF THE PROJECT SCOPE AND BUDGET, APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION FOR THE PENBERTHY TURF REPLACEMENT PROJECT, COLLEGE STATION, TEXAS (PROJECT NO. 2025-06734), TEXAS A&M UNIVERSITY

Per System Policy 51.04, General Requirements and Delegations of Authority on Construction Projects, the project scope along with a project budget of $5,300,000 for the Penberthy Turf Replacement Project is approved.

The amount of $4,770,000 is appropriated from Account No. 01-083540 Revenue Financing System Debt Proceeds (Rec Sports Fee), for construction services and related project costs.

The Penberthy Turf Replacement Project, Texas A&M University, College Station, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 210-2026 (ITEM 3.5)

APPROVAL TO AMEND THE FY 2027 – FY 2031 A&M SYSTEM CAPITAL PLAN TO CHANGE THE FISCAL YEAR DESIGNATION FOR PROJECT INITIATION AND APPROPRIATE FUNDING FOR PRE-CONSTRUCTION SERVICES FOR THE WEST CAMPUS VIVARIUM PROJECT (PROJECT NO. 02-3457), TEXAS A&M UNIVERSITY

The request to amend the FY 2027 – FY 2031 A&M System Capital Plan to change the fiscal year designation for project initiation for the West Campus Vivarium Project for Texas A&M University from FY 2028 to FY 2027 is approved.

The amount of $13,500,000 is appropriated from Account No. 02-299999, AUF Excellence Initiatives, for pre-construction services and related project costs.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

MINUTE ORDER 211-2026 (ITEM 3.6)

APPROVAL TO AMEND THE FY 2027 – FY 2031 A&M SYSTEM CAPITAL PLAN TO INCREASE THE PROJECT BUDGET, REVISE THE FUNDING SOURCES, CHANGE THE FISCAL YEAR DESIGNATION FOR PROJECT INITIATION, AND APPROPRIATE FUNDING FOR PRE-CONSTRUCTION SERVICES FOR THE VIRTUAL PRODUCTION INSTITUTE FORT WORTH PROJECT (PROJECT NO. 02-3498), TEXAS A&M UNIVERSITY

The request to amend the FY 2027 – FY 2031 A&M System Capital Plan to increase the project budget, revise the funding sources, and change the fiscal year designation for project initiation for the Virtual Production Institute Fort Worth Project for Texas A&M University from FY 2028 to FY 2027 is approved.

The amount of $2,500,000 is appropriated from Account No. 01-084900 Permanent University Fund Debt Proceeds (AUF), for pre-construction services and related project costs.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

MINUTE ORDER 212-2026 (ITEM 3.7)

APPROVAL OF THE PROJECT SCOPE AND BUDGET, APPROPRIATION FOR CONSTRUCTION SERVICES, AND APPROVAL FOR CONSTRUCTION FOR THE CAMPUS FACILITY IMPROVEMENTS 2025 PROJECT, TEXAS A&M UNIVERSITY AT GALVESTON, GALVESTON, TEXAS (PROJECT NO. 10-90332), TEXAS A&M UNIVERSITY

Per System Policy 51.04, General Requirements and Delegations of Authority on Construction Projects, the project scope along with a project budget of $8,586,491 for the Campus Facility Improvements 2025 Project is approved.

The amount of $5,244,389 is appropriated from Account No. 01-083540 Revenue Financing System Debt Proceeds (Housing Reserve), and the amount of $915,773 is appropriated from Account No. 01-083540 Revenue Financing System Debt Proceeds (Investment Income), and the amount of $1,567,680 is appropriated from Account No. 10-026180 Income Equalization, for construction services and related project costs.

The Campus Facility Improvements 2025 Project, Texas A&M University at Galveston, Galveston, Texas, is approved for construction.

The Board of Regents of The Texas A&M University System (Board) reasonably expects to incur debt in one or more obligations for this project, and all or a portion of the proceeds received from the sale of such obligations is reasonably expected to be used to reimburse the account(s) for amounts previously appropriated and/or expended from such account(s).

As required by Section 5(a) of the Master Resolution of the Revenue Financing System, the Board hereby determines that it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Revenue Financing System and to meet all financial obligations of the Board relating to the Revenue Financing System and that the Participants, on whose behalf the debt is issued, possess the financial capacity to satisfy their Direct Obligations.

MINUTE ORDER 213-2026 (ITEM 3.8)

AUTHORIZATION TO NEGOTIATE, EXECUTE AND DELIVER A PARKING GARAGE LICENSE AGREEMENT FOR UP TO SIX HUNDRED PARKING SPACES IN FORT WORTH, TARRANT COUNTY, TEXAS, THE TEXAS A&M UNIVERSITY SYSTEM

Per System Regulation 41.01.01, Real Property, the Chancellor of The Texas A&M University System, or designee, following review and approval for legal form and sufficiency by the Office of General Counsel, is authorized to negotiate, execute and deliver a parking garage license agreement for up to six hundred parking spaces located in two parking garages in Fort Worth, Tarrant County, Texas, and to negotiate and execute any ancillary agreements and related documents, and take any and all additional action deemed necessary, to consummate the transaction.

MINUTE ORDER 214-2026 (ITEM 3.9)

AUTHORIZATION TO GRANT A CONDITIONAL ROADWAY EASEMENT TO THE NORTH TEXAS TOLL AUTHORITY FOR THE CHISHOLM TRAIL OVERPASS PROJECT IN TARRANT COUNTY, TEXAS, TARLETON STATE UNIVERSITY

Per System Policy 41.01, Real Property, the Chancellor of The Texas A&M University System, or designee, following review and approval for legal form and sufficiency by the Office of General Counsel, is authorized to grant a conditional roadway easement located at Tarleton State University's Fort Worth campus, Tarrant County, Texas, to North Texas Toll Authority, to remain in effect so long as the property is used as a public roadway, and to negotiate and execute any ancillary agreements and related documents, and take any and all additional action deemed necessary, to consummate the transaction.

MINUTE ORDER 215-2026 (ITEM 3.10)

AUTHORIZATION TO GRANT A CONDITIONAL ROADWAY EASEMENT TO THE TEXAS DEPARTMENT OF TRANSPORTATION FOR THE BUSH-WELLBORN CROSSING IN BRAZOS COUNTY, TEXAS, TEXAS A&M UNIVERSITY

Per System Policy 41.01, Real Property, the Chancellor of The Texas A&M University System, or designee, following review and approval for legal form and sufficiency by the Office of General Counsel, is authorized to grant a conditional roadway easement located at the intersection of FM-2347 (George Bush Drive) and FM-2154 (Wellborn Road), Brazos County, Texas, to the Texas Department of Transportation, to remain in effect so long as the property is used as a public roadway, and to negotiate and execute any ancillary agreements and related documents, and take any and all additional action deemed necessary, to consummate the transaction. In addition to the authorization to grant a conditional roadway easement, the Board of Regents of The Texas A&M University System authorizes the Chancellor to negotiate and execute an agreement with the Texas Department of Transportation for additional property improvements and services in lieu of cash consideration, and other related documents necessary to administer or implement the agreement, subject to review for legal form and sufficiency by the Office of General Counsel.

MINUTE ORDER 216-2026 (ITEM 3.11)

AUTHORIZATION TO NEGOTIATE AND EXECUTE A LEASE OF SPACE FOR APPROXIMATELY 51,185 SQUARE FEET LOCATED AT 3101 UNIVERSITY DRIVE EAST, BRYAN, TEXAS, TEXAS A&M ENGINEERING EXPERIMENT STATION

Per System Policy 41.01, Real Property, the Chancellor of The Texas A&M University System, or designee, following review and approval for legal form and sufficiency by the Office of General Counsel, is authorized to lease approximately 51,185 square feet of space, located at 3101 University Drive East, Bryan, Texas, and to negotiate and execute any ancillary agreements and related documents, and take any and all additional action deemed necessary, to consummate the transaction.

MINUTE ORDER 217-2026 (ITEM 3.12)

AUTHORIZATION TO NEGOTIATE AND EXECUTE A GROUND LEASE AND OTHER RELATED AGREEMENTS FOR APPROXIMATELY 10.6 ACRES OF LAND FROM THE CITY OF WESLACO IN HIDALGO COUNTY, TEXAS, TEXAS DIVISION OF EMERGENCY MANAGEMENT

Per System Policy 41.01, Real Property, the Chancellor of The Texas A&M University System, or designee, following review and approval for legal form and sufficiency by the Office of General Counsel, is authorized to ground lease approximately 10.6 acres of land located in

Hidalgo County, Texas, and to negotiate and execute any ancillary agreements and related documents, and take all action deemed necessary, to consummate the transaction.

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REPORT FROM THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

Regent Torn, Chairman of the Committee on Academic and Student Affairs, said the committee had met earlier the same day. He reported that the committee received updates on suicide prevention from Texas A&M as well as the strategic approach of the System offices in working with universities on mental health and suicide prevention across the A&M System. Regent Torn said that they were also briefed on Texas A&M's approach and actions regarding personal electronic vehicles.

Regent Torn said the committee had approved Item 4.1 and recommended it to the full Board for approval.

On motion of Regent Graham, seconded by Regent Sullivan Georgiades, and by a unanimous vote, the following minute order was approved (218).

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MINUTE ORDER 218-2026 (ITEM 4.1 – REVISED EXHIBIT)

APPROVAL OF THE CORE CURRICULUM REVIEW, THE TEXAS A&M UNIVERSITY SYSTEM

The Board of Regents of The Texas A&M University System certifies the Board has reviewed and approved the general education curriculum courses are in compliance with Texas Education Code 51.315(b) and System Policy 11.06, Core Curriculum, and hereby authorizes the core curriculum of academic members as set forth in the attached exhibit, Core Curriculum Review 2026.

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REPORT FROM THE COMMITTEE ON RESEARCH

Regent Bellinger, Chairman of the Committee on Research, said the committee met the previous day. He reported that several items were discussed, including updates on the Jet Propulsion Laboratory opportunity, nuclear security initiatives, the Texas A&M Innovations Research Excellence Fund, research at A&M System member universities, and the search for the new head of research security.

Regent Bellinger said that the committee had approved Item 5.1 and recommended it to the full Board for approval.
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On motion of Regent Sullivan Georgiades, seconded by Regent Brooks, and by a unanimous vote, the following minute order was approved (219).

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MINUTE ORDER 219-2026 (ITEM 5.1)

AUTHORIZATION FOR THE TEXAS A&M UNIVERSITY SYSTEM TO TAKE ALL ACTIONS NECESSARY TO NEGOTIATE AGREEMENTS WITH APPROPRIATE COLLABORATING ENTITIES RELATING TO THE DEVELOPMENT OF A PROPOSAL FOR THE MANAGEMENT AND OPERATION OF THE JET PROPULSION LABORATORY, THE TEXAS A&M UNIVERSITY SYSTEM

The Chancellor of The Texas A&M University System, or designee, is authorized to take all actions necessary to negotiate agreements with appropriate collaborating entities relating to the development of a proposal for the management and operation of the Jet Propulsion Laboratory. The Texas A&M Engineering Experiment Station is authorized to participate in and support this effort, and the Board of Regents further authorizes the engagement of other A&M System members and A&M System-affiliated organizations, as appropriate.

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REPORT FROM THE COMMITTEE ON MEDICAL AND HEALTH AFFAIRS

Vice Chairman Graham, Chairman of the Committee on Medical and Health Affairs, said the committee had met on August 17, 2026. He said that the committee received several reports from the A&M System and Texas A&M, along with a report on the System's 2027 government relations priorities in the upcoming legislative session, regarding our health sciences affairs.

ADDITIONAL ITEMS CONSIDERED BY THE BOARD

Chancellor Hegar presented Item 7.1.

On motion of Regent Brooks, seconded by Regent Bellinger, and by a unanimous vote, the following minute order was approved (220).

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MINUTE ORDER 220-2026 (ITEM 7.1)

APPOINTMENT OF JOHN BARTON AS VICE CHANCELLOR FOR BUSINESS AFFAIRS, THE TEXAS A&M UNIVERSITY SYSTEM

Effective immediately, John Barton is hereby appointed Vice Chancellor for Business Affairs to The Texas A&M University System, at an initial annual salary of $525,000.

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Note: Item 7.2 was withdrawn prior to the meeting, and Item 7.3 was moved to the Committee on Research and was considered and approved as Item 5.1.

Chairman Albritton presented Items 7.4 through 7.6.

On motion of Regent Graham, seconded by Regent Sullivan Georgiades, and by a unanimous vote, the following minute orders were approved (221-223).

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MINUTE ORDER 221-2026 (ITEM 7.4)

APPROVAL OF REVISIONS TO SYSTEM POLICY 02.05, PRESIDENTS OF SYSTEM MEMBER UNIVERSITIES, THE TEXAS A&M UNIVERSITY SYSTEM

The revisions to System Policy 02.05, Presidents of System Member Universities, as shown in the attached exhibit, are approved, effective immediately.

MINUTE ORDER 222-2026 (ITEM 7.5 – REVISED EXHIBIT)

APPROVAL OF REVISIONS TO SYSTEM POLICIES 31.03, LEAVES OF ABSENCE, AND 51.06, NAMING OF BUILDINGS, GEOGRAPHICAL AREAS AND ACADEMIC ENTITIES, THE TEXAS A&M UNIVERSITY SYSTEM

The revisions to System Policies 31.03, Leaves of Absence, and 51.06, Naming of Buildings, Geographical Areas and Academic Entities, as shown in the attached exhibits, are approved, effective immediately.

MINUTE ORDER 223-2026 (ITEM 7.6)

APPROVAL OF REVISIONS TO SYSTEM POLICY 60.01, RELATIONSHIPS WITH AFFILIATED ORGANIZATIONS, THE TEXAS A&M UNIVERSITY SYSTEM

The revisions to System Policy 60.01, Relationships with Affiliated Organizations, as shown in the attached exhibit, are approved, effective immediately.

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Chairman Albritton presented Item 7.7.

On motion of Regent Graham, seconded by Regent Bellinger, and by a unanimous vote, the following minute order was approved (224).

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MINUTE ORDER 224-2026 (ITEM 7.7)

AUTHORIZATION FOR THE CHANCELLOR TO COMPLETE THE MEMBER UNIVERSITY PRESIDENTS' EVALUATIONS IN ACCORDANCE WITH INPUT PROVIDED BY THE BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM

After due consideration, the Board of Regents hereby authorizes the Chancellor to complete the Member University Presidents' evaluations in accordance with the input provided by the Board.

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CONSENT AGENDA ITEMS

Chairman Albritton presented Items 8.1 through 8.8, 8.9 A through G, 8.10 A and B, and 8.11 through 8.37.

On motion of Regent Torn, seconded by Regent Sullivan Georgiades, and by a unanimous vote, the following minute orders were approved (225-268):

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MINUTE ORDER 225-2026 (ITEM 8.1)

APPROVAL OF MINUTES, BOARD OF REGENTS, THE TEXAS A&M UNIVERSITY SYSTEM

The minutes of the following meetings are approved: May 20-21, 2026, Regular Meeting and July 27, 2026, Special Meeting

MINUTE ORDER 226-2026 (ITEM 8.2)

APPROVAL OF THE LOW-PRODUCING MINORS AND CERTIFICATES REPORT, THE TEXAS A&M UNIVERSITY SYSTEM

The Board of Regents of The Texas A&M University System, in accordance with Texas Education Code 51.989 and System Policy 11.09, Low-Producing Academic Programs, hereby authorizes the consolidation and termination of academic minors and certificate programs of The Texas A&M University System as set forth in the attached exhibit, Low-Producing Minors and Certificate Programs 2026.

MINUTE ORDER 227-2026 (ITEM 8.3)

APPROVAL OF LIST OF AUTHORIZED SIGNERS FOR REVOLVING FUND BANK ACCOUNTS FOR SYSTEM MEMBERS, THE TEXAS A&M UNIVERSITY SYSTEM

Under the authority of the General Appropriations Act, and effective September 1, 2026, the employees of The Texas A&M University System members named below, and their successors in office, are hereby authorized to sign checks and approve electronic payments, such as ACH and wire transfers, for the withdrawal of such funds according to law.

Source of Funds: Institutional Funds (or Qatar Foundation as indicated) Depository Bank: Wells Fargo Bank, N.A. (or Commercial Bank-Qatar as indicated).

1. **THE TEXAS A&M UNIVERSITY SYSTEM (TAMUS)**
   Revolving Fund portion not to exceed $175,000,000 (Operating and Debt Service)
   Ryan C. Griffin, Vice Chancellor and Chief Financial Officer
   Benjamin K. Wall, Chief Investment Officer and Treasurer
   Michelle Engelke, Director, Finance
   Susan Cranfill, Financial Analyst
   Nancy Johnson, Financial Analyst
   Griselda Pequeno, Financial Analyst
   All TAMU Signers listed below

2. TEXAS A&M UNIVERSITY (TAMU)
Revolving Fund portion not to exceed $50,000,000
John Crawford, Vice President for Finance and CFO
John McCall, Associate Vice President for Finance and Controller
Clint Merritt, Executive Director, Financial Management Operations
Bryan Townsend, Executive Director, University Accounting Services
Courtney Cammack, Director, University Accounting Services
Linda Kettler, Director, Financial Management Operations
Cynthia Flemings, Director of Tax Compliance and Reporting

TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER (HSC)
Revolving Fund portion not to exceed $15,000,000
All TAMU Signers listed above

TEXAS A&M SYSTEM – SHARED SERVICES CENTER (SSC)
No Revolving Funds
All TAMU Signers listed above

TEXAS A&M UNIVERSITY AT GALVESTON (TAMUG)
Revolving Fund portion not to exceed $2,000,000
All TAMU Signers listed above
Vacant, Associate Vice President for Finance and Compliance Officer
Vanessa Garza, Director, Campus Budgets

TEXAS A&M UNIVERSITY AT QATAR (TAMU at Qatar)
Source of Funds – Qatar Foundation Depository Bank – Commercial Bank-Qatar
John Crawford, Vice President for Finance and CFO, TAMU
John McCall, Associate Vice President for Finance and Controller, TAMU
Clint Merritt, Executive Director, Financial Management Operations, TAMU
Joseph P. Pettibon II, Senior Vice President for Strategy and Business Services, TAMU
Bryan Townsend, Executive Director, University Accounting Services, TAMU
Linda Kettler, Director, Financial Management Operations, TAMU
Courtney Cammack, Director, University Accounting Services, TAMU
Cynthia Flemings, Director of Tax Compliance and Reporting, TAMU
Cesar O. Malave, Dean and COO
Rosalie Nickles, Assistant Dean for Finance, Compliance and Administrative Procedure
Patrick Linke, Senior Associate Dean for Research and Graduate Studies
Vacant, Executive Associate Dean for Academic Affairs
Katina Anderson, Director, Business Operations

3. TARLETON STATE UNIVERSITY (TSU)
Revolving Fund portion not to exceed $5,500,000
Brett Powell, Executive Vice President for Finance & Administration and CFO
Vacant, Assistant VP for Finance & Administration and Assistant CFO
Larry March, Director, Accounting Services
Maycee Kelley, Assistant Director, Accounting Services
Vacant, Director, Student Account Services
Sheila Hawkins, Accounts Payable Manager
Christina Dunagan, Business Manager
Jo Anna Ince, Financial Analyst
K'leeh Holt, Financial Accountant
Christie Wilhite, Financial Accountant
Anissa Zaragoza, Financial Accountant
Natalie Williams, Financial Accountant
Frank Filice, Contracts and Grants, Administrator
Jaclyn Woolf, Contracts and Grants, Administrator
Chelsea Ray, Business Coordinator

4. PRAIRIE VIEW A&M UNIVERSITY (PVAMU)
Revolving Fund portion not to exceed $7,000,000
Robert McKee, Senior Vice President for Business Affairs and CFO
Wayne Knox, Associate Vice President for Business Affairs
Vacant, Assistant Vice President for Financial Management Services
Dawn Cassanova, Controller
Vacant, Director, Accounting Services
Vacant, Assistant Director, Accounting Services
Adrian Sadler, Director, Budget
Equilla Jackson, Director, Treasury Services
Stephanie Redd, Assistant Director, Treasury Services
Stephanie Daniels, Financial Accountant
JosaLynn Pritchard, Financial Accountant

5. TEXAS A&M AGRILIFE RESEARCH (ALRSCH)
Revolving Fund portion not to exceed $4,000,000
Cliff Lamb, Director
Vic S. Seidel, Executive Associate Vice Chancellor and COO
Debra Cummings, Assistant Agency Director and CFO
Christy Jurney, Assistant Agency Director and CFO, ALEXT
Loree Lewis, Assistant Vice Chancellor for Administration Services
Kim Payne, Financial Manager
Jessica Lee, Director, Banking & Receivables and System Integration
Tammy Bage, Financial Management Supervisor
Ashli Woodard, Financial Management Supervisor, ALEXT

6. TEXAS A&M AGRILIFE EXTENSION SERVICE (ALEXT)
Revolving Fund portion not to exceed $4,000,000
Rick Avery, Director
Vic S. Seidel, Executive Associate Vice Chancellor and COO
Christy Jurney, Assistant Agency Director and CFO
Debra Cummings, Assistant Agency Director and CFO, ALRSCH
Loree Lewis, Assistant Vice Chancellor for Administration Services
Kim Payne, Financial Manager, ALRSCH
Jessica Lee, Director, Banking & Receivables and System Integration
Tammy Bage, Financial Management Supervisor, ALRSCH
Ashli Woodward, Financial Management Supervisor

7. TEXAS A&M ENGINEERING EXPERIMENT STATION (TEES)
Revolving Fund portion not to exceed $3,000,000
Robert Bishop, Vice Chancellor and Dean
Joseph N. Dunn, Executive Associate Vice Chancellor and COO
Jane Zhou, Assistant Vice Chancellor and CFO
Karen Gregory, Assistant Controller
Griselda Vazquez, Assistant Director
Jiying Yu, Director, Accounting
Nathan White, Financial Accountant

TEXAS A&M ENGINEERING EXPERIMENT STATION AT QATAR (TEES at Qatar)
Source of Funds – Qatar Foundation Depository Bank – Commercial Bank-Qatar
Joseph N. Dunn, Executive Associate Vice Chancellor and COO, TEES
Jane Zhou, Assistant Vice Chancellor and CFO, TEES
Cesar O. Malave, Dean and COO, TAMU at Qatar

8. TEXAS A&M ENGINEERING EXTENSION SERVICE (TEEX)
Revolving Fund portion not to exceed $3,000,000
Deepak Tyagi, Chief Financial Officer
Brian Stipe, Assistant CFO
Vacant, Agency Deputy Director
Ashley Garmon, Assistant Director, Finance
Vacant, Controller
Vacant, Assistant Controller
Monica Bernal, Financial Manager
Jasmina Lewallen, Financial Manager
Lynn Krueger, Financial Manager

9. TEXAS A&M FOREST SERVICE (TFS)
Revolving Fund portion not to exceed $3,500,000
Travis Zamzow, Associate Agency Director for Finance
Andrew Startz, Budgets and Accounting Department Head
Natasha Wolf, Financial Management Supervisor
Katie Fulton, Policy and Review Coordinator
Gabby McConnell, Financial Accountant

10. TEXAS A&M TRANSPORTATION INSTITUTE (TTI)
Revolving Fund portion not to exceed $1,000,000
Tyler K. Theobald, Senior Assistant Agency Director and CFO
Stephanie Barnett, Director, Accounting
Weining Yang, Controller
Randi McClure, Supervisor, Accounting
Michelle L. Young, Financial Accountant

11. TEXAS A&M UNIVERSITY-CORPUS CHRISTI (TAMUCC)
Revolving Fund portion not to exceed $5,500,000
Kelly Miller, President
Marty Baylor, Vice President for Finance & Administration
Yolanda Castorena, Associate Vice President for Finance and Controller
Allison Lewis, Assistant Vice President and Chief Budget Officer
Will Hobart, Director, Procurement & Disbursements and HUB Coordinator
Cassie Eyring, Assistant Controller
Eliza Garcia, Accounting Manager
Cristy Gonzalez, Financial Accountant
Jacqueline Figueroa, Financial Accountant
Kalee Olivarez, Financial Accountant
Vacant, Accounting Assistant

12. TEXAS A&M INTERNATIONAL UNIVERSITY (TAMIU)
Revolving Fund portion not to exceed $3,500,000
Christopher Maynard, President
Lee Banda, Vice President for Finance & Administration
Federico Juarez III, Associate Vice President for Finance & Administration
Elena Martinez, Comptroller
Maria Elena Hernandez, Assistant Comptroller
Melisa Rangel, Associate Controller
Patricia Ornelas, Associate Controller

13. TEXAS A&M UNIVERSITY-KINGSVILLE (TAMUK)
Revolving Fund portion not to exceed $5,000,000
Robert H. Vela Jr., President
Jacob Flournoy, Vice President for Finance and CFO
Joanne Castro, Associate Vice President for Financial Services
Samantha Padilla, Controller
Yvonne Vela, Associate Director, Accounts Payable & Card Services
Robyn Wallace, Associate Director, Financial Reporting & Tax

14. TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY (TVMDL)

Revolving Fund portion not to exceed $4,000,000
Kiril Dimitrov, Director
Matthew Durham, Assistant Agency Director and CFO
Vic S. Seidel, Executive Associate Vice Chancellor and COO
Debra Cummings, Assistant Agency Director and CFO, ALRSCH
Christy Jurney, Assistant Agency Director and CFO, ALEXT
Loree Lewis, Assistant Vice Chancellor for Administration Services
Kim Payne, Financial Manager, ALRSCH
Jessica Lee, Director, Banking & Receivables and System Integration
Tammy Bage, Financial Management Supervisor, ALRSCH
Ashli Woodard, Financial Management Supervisor, ALEXT

15. WEST TEXAS A&M UNIVERSITY (WTAMU)

Revolving Fund portion not to exceed $4,500,000
Todd McNeill, Vice President for Business and Finance
Lauren Cazarez, Associate Vice President and Controller
Katie McBride, Director, Finance
Amanda Ryder, Bursar
John Bassett, Assistant Bursar

16. EAST TEXAS A&M UNIVERSITY (ETAMU)

Revolving Fund portion not to exceed $5,500,000
Mark Rudin, President and Chief Executive Officer
Tina Livingston, Vice President for Finance & Administration
Sarah Baker, Associate Vice President for Finance &Administration and Controller
Toni Burton, Assistant Controller
Arlana Martin, Budget Director
Belinda Benson, Senior Budget Manager
Rocio Moreno, State Accounting Manager
Tanya Pearson, Budget Manager
Amanda Reams, Reconciliation Manager
Kim Jefferies, Gifts Processing Manager
Christine Newell, Financial Accountant
Alice Norwood, Accounting Assistant
Vacant, Accounting Assistant
Vacant, Accounting Assistant

17. TEXAS A&M UNIVERSITY-TEXARKANA (TAMUT)

Revolving Fund portion not to exceed $2,000,000
Ross Alexander, President
Jeff Hinton, Executive Vice President for Finance & Administration and CFO
Rhonda Jones, Assistant Vice President and Controller
Russell Ryan, Assistant Controller
Geoffrey Krieghoff, Financial Accountant
Vacant, Financial Accountant
Vacant, Financial Accountant

18. TEXAS A&M UNIVERSITY-CENTRAL TEXAS (TAMUCT)

Revolving Fund portion not to exceed $2,000,000
Richard Rhodes, President
Todd Lutz, Vice President for Finance & Administration and CFO
Danielle Clouden, Assistant Vice President for Business Affairs and Controller
Vanessa Santos, Assistant Director, Financial Management Services
Susan Bowden, Controller Emerita

19. TEXAS A&M UNIVERSITY-SAN ANTONIO (TAMUSA)

Revolving Fund portion not to exceed $3,500,000
Salvador Hector Ochoa, President
Adriana Rojas, Vice President for Business Affairs and CFO
Juan Ortiz, Controller
Elias Sanchez, Associate Controller and Director of Accounting Services
Saundra Johnson, Bursar
Betty Ponce, Assistant Director, Accounts Payable
Olga Llanes, Financial Accountant

20. TEXAS DIVISION OF EMERGENCY MANAGEMENT (TDEM)

Revolving Fund portion not to exceed $30,000,000
John Crawford, Vice President for Finance and CFO, TAMU
John McCall, Associate Vice President for Finance and Controller, TAMU
Clint Merritt, Executive Director, Financial Management Operations, TAMU
Bryan Townsend, Executive Director, University Accounting Services, TAMU
Courtney Cammack, Director, University Accounting Services, TAMU
Linda Kettler, Director, Financial Management Operations, TAMU
Cynthia Flemings, Director of Tax Compliance and Reporting, TAMU

21. TEXAS A&M UNIVERSITY-VICTORIA (TAMUV)

Revolving Fund portion not to exceed $2,000,000
John Crawford, Vice President for Finance and CFO, TAMU
John McCall, Associate Vice President for Finance and Controller, TAMU
Clint Merritt, Executive Director, Financial Management Operations, TAMU
Bryan Townsend, Executive Director, University Accounting Services, TAMU
Courtney Cammack, Director, University Accounting Services, TAMU
Linda Kettler, Director, Financial Management Operations, TAMU
Cynthia Flemings, Director of Tax Compliance and Reporting, TAMU
Kevin M. Sheehy, Vice President for Finance and Administration
Mark A. Martinez, Senior Director of Finance and Controller
Vacant, Manager, Financial Reporting
Carmen Cancel, Manager, General Accounting
Lois Lemke, Bursar
Stephanie Machieck, Budget Director

MINUTE ORDER 228-2026 (ITEM 8.4)

GRANTING OF THE TITLE OF EMERITUS, SEPTEMBER 2026, THE TEXAS A&M UNIVERSITY SYSTEM

In recognition of long and distinguished service to The Texas A&M University System, the Board of Regents hereby confirms the recommendation of the Chancellor and confers the title of "Emeritus" upon the individuals as shown in the attached exhibit, Emeritus Title List No. 26-04, and grants all rights and privileges of this title.

MINUTE ORDER 229-2026 (ITEM 8.5)

CONFIRMATION OF APPOINTMENT AND COMMISSIONING OF PEACE OFFICERS, THE TEXAS A&M UNIVERSITY SYSTEM

In accordance with System Policy 34.06, Appointment, Commissioning and Authority of Peace Officers, the Board of Regents of The Texas A&M University System confirms the appointment and commissioning of campus peace officers by the presidents of their respective system member universities and the appointment and commissioning of Texas Forest Service employees as peace officers by the director of the Texas Forest Service, in accordance with the requirements of the law, and as shown in the exhibit, attached to the official minutes, subject to their taking the oath required of peace officers.

MINUTE ORDER 230-2026 (ITEM 8.6)

APPOINTMENT OF DR. ANDREA GRAHAM AS INTERIM PROVOST AND VICE PRESIDENT OF ACADEMIC AFFAIRS, EAST TEXAS A&M UNIVERSITY

Dr. Andrea Graham is hereby named the Interim Provost and Vice President of Academic Affairs of East Texas A&M University, effective immediately, at an initial salary of $260,000.

MINUTE ORDER 231-2026 (ITEM 8.7)

APPOINTMENT OF DR. MICHAEL JOHNSON AS VICE PROVOST FOR ACADEMIC AFFAIRS, TEXAS A&M UNIVERSITY

Dr. Michael Johnson is hereby named the Vice Provost for Academic Affairs of Texas A&M University, effective immediately, at an initial salary of $456,934.72.

MINUTE ORDER 232-2026 (ITEM 8.8)

APPOINTMENT OF DR. AIMEE SHOUSE AS ASSOCIATE PROVOST OF CURRICULUM AND ACADEMIC QUALITY, TEXAS A&M UNIVERSITY-VICTORIA

Dr. Aimee Shouse is hereby named the Associate Provost of Curriculum and Academic Quality at Texas A&M University-Victoria, effective immediately, at an initial salary of $195,000.00.

MINUTE ORDER 233-2026 (ITEM 8.9-A)

APPROVAL OF ACADEMIC TENURE, SEPTEMBER 2026, EAST TEXAS A&M UNIVERSITY

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01, Academic Freedom, Responsibility and Tenure, hereby authorizes the granting of tenure to the following faculty members at East Texas A&M University as set forth in the exhibit, Tenure List No. 26-04.

MINUTE ORDER 234-2026 (ITEM 8.9-B)

APPROVAL OF ACADEMIC TENURE, SEPTEMBER 2026, TARLETON STATE UNIVERSITY

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01, Academic Freedom, Responsibility and Tenure, hereby authorizes the granting of tenure to the following faculty members at Tarleton State University as set forth in the exhibit, Tenure List No. 26-04.

MINUTE ORDER 235-2026 (ITEM 8.9-C)

APPROVAL OF ACADEMIC TENURE, SEPTEMBER 2026, TEXAS A&M UNIVERSITY

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01, Academic Freedom, Responsibility and Tenure, hereby authorizes the granting of tenure to the following faculty members at Texas A&M University as set forth in the exhibit, Tenure List No. 26-04.

MINUTE ORDER 236-2026 (ITEM 8.9-D)

APPROVAL OF ACADEMIC TENURE, SEPTEMBER 2026, TEXAS A&M UNIVERSITY-CENTRAL TEXAS

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01, Academic Freedom, Responsibility and Tenure, hereby authorizes the granting of tenure to the following faculty member at Texas A&M University-Central Texas as set forth in the exhibit, Tenure List No. 26-04.

MINUTE ORDER 237-2026 (ITEM 8.9-E)

APPROVAL OF ACADEMIC TENURE, SEPTEMBER 2026, TEXAS A&M UNIVERSITY-CORPUS CHRISTI

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01, Academic Freedom, Responsibility and Tenure, hereby authorizes the granting of tenure to the following faculty member at Texas A&M University-Corpus Christi as set forth in the exhibit, Tenure List No. 26-04.

MINUTE ORDER 238-2026 (ITEM 8.9-F)

APPROVAL OF ACADEMIC TENURE, SEPTEMBER 2026, TEXAS A&M UNIVERSITY-SAN ANTONIO

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01, Academic Freedom, Responsibility and Tenure, hereby authorizes the granting of tenure to the following faculty members at Texas A&M University-San Antonio as set forth in the exhibit, Tenure List No. 26-04.

MINUTE ORDER 239-2026 (ITEM 8.9-G)

APPROVAL OF ACADEMIC TENURE, SEPTEMBER 2026, TEXAS A&M UNIVERSITY-VICTORIA

The Board of Regents of The Texas A&M University System, in accordance with System Policy 12.01, Academic Freedom, Responsibility and Tenure, hereby authorizes the granting of tenure to the following faculty member at Texas A&M University-Victoria as set forth in the exhibit, Tenure List No. 26-04.

MINUTE ORDER 240-2026 (ITEM 8.10-A)

GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2027, PRAIRIE VIEW A&M UNIVERSITY

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01 and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty members as shown in the attached exhibit, Faculty Development Leave List FY 2027, Prairie View A&M University.

MINUTE ORDER 241-2026 (ITEM 8.10-B)

GRANTING OF FACULTY DEVELOPMENT LEAVE FOR FY 2027, TEXAS A&M UNIVERSITY-SAN ANTONIO

The Board of Regents of The Texas A&M University System, in accordance with System Policy 31.03, System Regulation 12.99.01, and Sections 51.101-108 of the Texas Education Code, authorizes faculty development leave to the faculty member as shown in the attached exhibit, Faculty Development Leave List FY 2027, Texas A&M University-San Antonio.

MINUTE ORDER 242-2026 (ITEM 8.11)

APPROVAL OF A NEW MASTER OF SCIENCE DEGREE PROGRAM WITH A MAJOR IN AGRIBUSINESS AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, EAST TEXAS A&M UNIVERSITY

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at East Texas A&M University leading to a Master of Science in Agribusiness.

The Board also authorizes submission of East Texas A&M University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 243-2026 (ITEM 8.12)

APPROVAL OF A NEW MASTER OF FINE ARTS DEGREE PROGRAM WITH A MAJOR IN VISUAL COMMUNICATION AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, EAST TEXAS A&M UNIVERSITY

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at East Texas A&M University leading to a Master of Fine Arts in Visual Communication.

The Board also authorizes submission of East Texas A&M University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 244-2026 (ITEM 8.13)

APPROVAL OF A NEW MASTER OF HEALTHCARE ADMINISTRATION DEGREE PROGRAM WITH A MAJOR IN HEALTHCARE ADMINISTRATION AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TARLETON STATE UNIVERSITY

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Tarleton State University leading to a Master of Healthcare Administration Degree Program with a Major in Healthcare Administration.

The Board also authorizes submission of Tarleton State University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 245-2026 (ITEM 8.14)

APPROVAL OF A NEW DOCTOR OF NURSING PRACTICE DEGREE PROGRAM WITH A MAJOR IN NURSE ANESTHESIA AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TARLETON STATE UNIVERSITY

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Tarleton State University leading to a Doctor of Nursing Practice Degree Program with a Major in Nurse Anesthesia.

The Board also authorizes submission of Tarleton State University's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 246-2026 (ITEM 8.15)

APPROVAL OF A NEW BACHELOR OF SCIENCE DEGREE PROGRAM WITH A MAJOR IN CYBERSECURITY AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY-TEXARKANA

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-Texarkana leading to a Bachelor of Science in Cybersecurity.

The Board also authorizes submission of Texas A&M University-Texarkana's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 247-2026 (ITEM 8.16)

APPROVAL OF A NEW MASTER OF PUBLIC HEALTH DEGREE PROGRAM WITH A MAJOR IN PUBLIC HEALTH AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY-TEXARKANA

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-Texarkana leading to a Master of Public Health in Public Health.

The Board also authorizes submission of Texas A&M University-Texarkana's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 248-2026 (ITEM 8.17)

APPROVAL OF A NEW BACHELOR OF SCIENCE DEGREE PROGRAM WITH A MAJOR IN CIVIL ENGINEERING AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY-VICTORIA

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-Victoria leading to a Bachelor of Science in Civil Engineering.

The Board also authorizes submission of Texas A&M University-Victoria's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 249-2026 (ITEM 8.18)

APPROVAL OF A NEW BACHELOR OF SCIENCE DEGREE PROGRAM WITH A MAJOR IN MECHANICAL ENGINEERING AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY-VICTORIA

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-Victoria leading to a Bachelor of Science in Mechanical Engineering.

The Board also authorizes submission of Texas A&M University-Victoria's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 250-2026 (ITEM 8.19)

APPROVAL OF A NEW BACHELOR OF SCIENCE DEGREE PROGRAM WITH A MAJOR IN SOFTWARE ENGINEERING AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, TEXAS A&M UNIVERSITY-VICTORIA

The Board of Regents of The Texas A&M University System approves the establishment of a new degree program at Texas A&M University-Victoria leading to a Bachelor of Science in Software Engineering.

The Board also authorizes submission of Texas A&M University-Victoria's new degree program request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 251-2026 (ITEM 8.20)

APPROVAL OF THREE NEW DEGREE PROGRAMS WITH A MAJOR IN PUBLIC SAFETY MANAGEMENT (BACHELOR OF ARTS, BACHELOR OF SCIENCE, AND A BACHELOR OF APPLIED ARTS AND SCIENCES) AND AUTHORIZATION TO REQUEST APPROVAL FROM THE TEXAS HIGHER EDUCATION COORDINATING BOARD, WEST TEXAS A&M UNIVERSITY

The Board of Regents of The Texas A&M University System approves the establishment of three new degree programs at West Texas A&M University leading to a Bachelor of Arts, Bachelor of Science, and a Bachelor of Applied Arts and Sciences Degree with a major in Public Safety Management.

The Board also authorizes submission of West Texas A&M University's new degree programs request to the Texas Higher Education Coordinating Board for approval and hereby certifies that all applicable criteria of the Coordinating Board have been met.

MINUTE ORDER 252-2026 (ITEM 8.21)

NAMING OF THE "JENNIFER LACY & FAMILY WOMEN'S BASKETBALL ASSISTANT COACH LOCKER ROOM" IN THE RENE' GRIFFIN EVENT CENTER, EAST TEXAS A&M UNIVERSITY

The Board of Regents of The Texas A&M University System hereby names the following room within the Rene' Griffin Event Center located on the campus of East Texas A&M University:

- Women's Basketball Assistant Coach Locker Room – "Jennifer Lacy & Family Women's Basketball Assistant Coach Locker Room"

MINUTE ORDER 253-2026 (ITEM 8.22)

NAMING OF THE "GREG PLOSS FAMILY VOLLEYBALL STUDENT-ATHLETE SUITE," TEXAS A&M UNIVERSITY

The Board of Regents of The Texas A&M University System hereby names the following Athletics facility and related structures on the campus of Texas A&M University:

- Volleyball Locker Room, Room 043C, located on the 1st Floor inside Reed Arena – "Greg Ploss Family Volleyball Student-Athlete Suite"

MINUTE ORDER 254-2026 (ITEM 8.23)

NAMING OF VARIOUS SPACES WITHIN THE LINDA & DENNIS CLARK '68 SMALL ANIMAL TEACHING HOSPITAL, TEXAS A&M UNIVERSITY

The Board of Regents of The Texas A&M University System hereby names the following spaces within the Linda & Dennis Clark '68 Small Animal Teaching Hospital on the campus of Texas A&M University:

- First Floor, Comfort Room, (Room #1007), – "Jennifer and Joseph G. Mandola '78, DVM '81 Comfort Room"
- First Floor, Canine Exam Room, (Room #1112), – "Scooter, Princess, & Lilah Friar Canine Exam Room Given by Dana '21 and Kevin Friar '88"
- First Floor, Chemo Anteroom, (Room #1414B), – "Memphis Blanchard Chemo Anteroom dedicated by Andrew and Taylor Blanchard"
- Second Floor, ICU Post Anesthesia Recovery Room, (Room #2114), – "Triche D. and Dino D. Chouest Recovery Room"
- First Floor, Emergency Medicine Stat Lab, (Room #1805D), – "Alex Hamilton Stat Lab"
- First Floor, Vestibule in the Emergency Medicine, (Room #1805), – "John C.C. Hamilton Vestibule"
- First Floor, Emergency Medicine Lobby, (Room #1809), – "Mary Whitty Kenner '88 Emergency Medicine Lobby"
- First Floor, Comfort Room, (Room #1008), – "Sam G. Miller, DVM '91 Comfort Room"
- First Floor, Oncology Procedure Room, (Room #1412), – "Travis B. Nichols '03, DVM '07 Oncology Procedure Room"
- First Floor, Feline Exam Room (FE6), (Room #1122), – "Tinkerbelle and Miss Kitty Feline Exam Room dedicated by Ray Palla '84 and Carolyn Palla"
- First Floor, Neurology Treatment Room, (Room #1206), – "Rosie Rochelle Neurology Treatment Room"
- Second Floor, Critical Care Treatment Room, (Room #2115), – "Rochelle Pack Critical Care Treatment Room"
- First Floor, Canine Waiting Area (1), (Room #1COR1– "Jeff Sliva '95 Canine Waiting Area"

- First Floor, Emergency Medicine Suite - Vestibule #2, (Room #1704A), – "Family of Tim R. Turner, DVM '74 and Judy D. Turner '78 Emergency Medicine Vestibule"
- First Floor, Feline Treatment Room, (Room #1310), – "Class of '09 Cassandra Scott Memorial Feline Treatment Room"

MINUTE ORDER 255-2026 (ITEM 8.24)

NAMING OF VARIOUS ROOMS AND AREAS IN AND AROUND STEPHEN F. BRAUER, JR. '02 CENTER, TEXAS A&M UNIVERSITY

The Board of Regents of The Texas A&M University System hereby names the following rooms and areas in and around the planned Stephen F. Brauer, Jr. '02 Center

- A Terrace Column on the 2nd level of the Stephen F. Brauer, Jr. '02 Center – "Bruce E. Chinn '79 and Sandra C. Francis-Chinn '80"
- Mother's Room on the 1st floor of the Stephen F. Brauer, Jr. '02 Center – "Colleen Beaird '83 Mother's Room"
- South covered walkway on the south side of the Stephen F. Brauer, Jr. '02 Center – "Beaird Family Walkway"
- Bridal Suite on the 1st Floor of the Stephen F. Brauer, Jr. '02 Center – "The Huffines Family Suite"
- First Floor Conference Room of the Stephen F. Brauer, Jr. '02 Center – "Shara Briggs '90 and Craig McClure Collaboration Room"
- Reception Desk in the lobby of the Stephen F. Brauer, Jr. '02 Center – "Miller Family Reception Desk"
- 1st Floor Small Collaboration Room in the Stephen F. Brauer, Jr. '02 Center – "Aggie Legacy Collaboration Room"
- Events Suite and Conference Room on the 2nd floor of the Stephen F. Brauer, Jr. '02 Center – "Henry '58 and Mary Lou Gonzalez Suite"
- The video wall located in Fischer Hall of the Stephen F. Brauer, Jr. '02 Center – "The Rosencrans Family Multimedia Wall"
- An Aggie Ring Station in the Aggie Ring Office on the 1st Floor of the Stephen F. Brauer, Jr. '02 Center – "Lauren M. Minch '00 Aggie Ring Station"

MINUTE ORDER 256-2026 (ITEM 8.25)

REMOVAL OF THE "MERIDIAN OIL LABORATORY FOR FLUID PROPERTIES" NAME IN THE JOE C. RICHARDSON, JR. PETROLEUM ENGINEERING BUILDING, TEXAS A&M UNIVERSITY

The Board of Regents of The Texas A&M University System hereby removes the name of the following room in the Joe C. Richardson, Jr. Petroleum Engineering Building on the campus of Texas A&M University:

- Laboratory located on the 8th Floor – "Meridian Oil Laboratory for Fluid Properties"

MINUTE ORDER 257-2026 (ITEM 8.26)

RENAMING OF THE "LISA '84 AND JEFF MAHLMANN '83 PRODUCTION STUDIO," WITHIN THE ZACHRY ENGINEERING EDUCATION COMPLEX, TEXAS A&M UNIVERSITY

The Board of Regents of The Texas A&M University System hereby renames the following room in the Zachry Engineering Education Complex on the campus of Texas A&M University:

- Room 589 – "Lisa '84 and Jeff Mahlmann '83 Production Studio"

MINUTE ORDER 258-2026 (ITEM 8.27)

NAMING OF THE "DR. MARC NIGLIAZZO CORE BUILDING," TEXAS A&M UNIVERSITY-CENTRAL TEXAS

The Board of Regents of The Texas A&M University System hereby names the CORE Building on the campus of Texas A&M University-Central Texas the "Dr. Marc Nigliazzo CORE Building."

MINUTE ORDER 259-2026 (ITEM 8.28)

NAMING OF THE "PAUL AND LINDA ORSER LOBBY" IN THE CENTER FOR THE ARTS BUILDING, TEXAS A&M UNIVERSITY-CORPUS CHRISTI

The Board of Regents of The Texas A&M University System hereby names the following area affiliated with Texas A&M University-Corpus Christi:

- Lobby within the Center for the Arts Building – "Paul and Linda Orser Lobby"

MINUTE ORDER 260-2026 (ITEM 8.29)

NAMING OF VARIOUS AREAS IN THE NEW ARTS AND MEDIA BUILDING, TEXAS A&M UNIVERSITY-CORPUS CHRISTI

The Board of Regents of The Texas A&M University System hereby names the following areas affiliated with Texas A&M University-Corpus Christi:

- A Faculty Teaching Studio within the Arts and Media Building- "Jag and Linda Cheema Voice Teaching Studio"
- Scene Shop within the Arts and Media Building - "Sally and James Gill Scene Shop"
- A Practice Room within the Arts and Media Building - "Kins Roseman Practice Room"
- Musicians Warm-Up Room within the Arts and Media Building - "Patty and Hank Nuss Musicians Warm-Up Room"

MINUTE ORDER 261-2026 (ITEM 8.30)

NAMING OF VARIOUS BUILDINGS, FACILITIES, AREAS, AND DIVISION, TEXAS A&M UNIVERSITY-TEXARKANA

The Board of Regents of The Texas A&M University System hereby names the following buildings, facilities, areas, and division on the campus of Texas A&M University-Texarkana:

- The atrium in the James C. Morriss Business, Engineering, and Technology Building – "The Barbara and Howard Glick Family Atrium"
- The foyer in the James C. Morriss Business, Engineering, and Technology Building – "The Barbara and Howard Glick Family Foyer"
- Future home softball dugout in the Ledwell Softball Field – "Women for A&M-Texarkana Home Softball Dugout"

MINUTE ORDER 262-2026 (ITEM 8.31)

NAMING OF THE "CARGILL OFFICE SUITE COMPLEX" AND "BURLEY SMITH, JR. '70 LIVESTOCK HARVEST FLOOR," IN THE MEAT SCIENCE AND TECHNOLOGY CENTER, TEXAS A&M AGRILIFE RESEARCH

The Board of Regents of The Texas A&M University System hereby names the following room and facility in the Meat Science and Technology Center:

- Meat Science and Technology Center Office Suite Complex – "Cargill Office Suite Complex"
- Meat Science and Technology Center Livestock Harvest Floor – "Burley Smith, Jr. '70 Livestock Harvest Floor"

MINUTE ORDER 263-2026 (ITEM 8.32)

NAMING OF THE "S. HARRIS FINANCIAL GROUP | STEPHANIE '96 AND SCOTT '95 HARRIS TEXAS A&M FINANCIAL PLANNING CLINIC WELCOME LOUNGE" IN THE AGRILIFE SERVICES BUILDING, TEXAS A&M AGRILIFE RESEARCH

The Board of Regents of The Texas A&M University System hereby names the following room in the AgriLife Services Building:

- Texas A&M Financial Planning Clinic Welcome Lounge – "S. Harris Financial Group | Stephanie '96 and Scott '95 Harris Texas A&M Financial Planning Clinic Welcome Lounge"

MINUTE ORDER 264-2026 (ITEM 8.33)

NAMING OF THE "DAN T. HAILE '96 AGRICULTURAL ECONOMICS DEPARTMENT HEAD'S OFFICE" IN THE AGRICULTURE AND LIFE SCIENCES BUILDING, TEXAS A&M AGRILIFE RESEARCH

The Board of Regents of The Texas A&M University System hereby names the following room in the Agriculture and Life Sciences Building:

- Agricultural Economics Department Head's Office – "Dan T. Haile '96 Agricultural Economics Department Head's Office"

MINUTE ORDER 265-2026 (ITEM 8.34)

ESTABLISHMENT OF THE CENTER FOR INNOVATIVE RESEARCH, COLLABORATION, LEADERSHIP, AND COMMUNITY ENGAGEMENT (CIRCLE), PRAIRIE VIEW A&M UNIVERSITY

The Center for Innovative Research, Collaboration, Leadership, and Community Engagement is hereby established as an organizational unit of Prairie View A&M University within the School of Public and Allied Health.

MINUTE ORDER 266-2026 (ITEM 8.35)

AUTHORIZATION FOR THE PRESIDENT TO NEGOTIATE AND EXECUTE CERTAIN SPECIFIED CONTRACTS INVOLVING CONSIDERATION OF $500,000 OR MORE, TEXAS A&M UNIVERSITY

The Board of Regents of The Texas A&M University System authorizes the President of Texas A&M University to negotiate and execute the contract and other related documents necessary to administer or implement the contract, listed in the exhibit, Contract List No. 26-04, subject to review for legal form and sufficiency by the Office of General Counsel.

MINUTE ORDER 267-2026 (ITEM 8.36)

AUTHORIZATION FOR THE PRESIDENT TO NEGOTIATE AND EXECUTE AGREEMENTS FOR SPONSORED INSTRUCTION AND TRAINING AND OTHER SPONSORED ACTIVITIES THAT ARE NOT RESEARCH FOR FISCAL YEARS 2027, 2028, AND 2029, TEXAS A&M UNIVERSITY-CENTRAL TEXAS

The Board of Regents of The Texas A&M University System authorizes the President of Texas A&M University-Central Texas to negotiate and execute, following a review for legal form and sufficiency by the Office of General Counsel, and following approval by the Vice Chancellor and Chief Financial Officer, agreements for sponsored instruction and training and other sponsored activities that are not research, including any amendments and related documents, for fiscal years 2027, 2028, and 2029.

Each agreement must be structured so that the revenue generated by the agreement will cover, at a minimum, all costs incurred by Texas A&M University-Central Texas in performing under the agreement, subject to any agreed cost share by Texas A&M University-Central Texas in accordance with System Regulation 15.01.05, Cost Sharing on Sponsored Agreements. Total consideration under any agreement will not exceed $5,000,000 and the term for any agreement will not exceed five years.

For each fiscal year covered by this delegation of authority, Texas A&M University-Central Texas shall submit a report to the Board of Regents that identifies any agreements executed pursuant to this minute order and describes key terms of such agreements.

MINUTE ORDER 268-2026 (ITEM 8.37)

AUTHORIZATION TO NEGOTIATE AND EXECUTE FEDERAL NON-RESEARCH GRANT AGREEMENTS, AND ANY AMENDMENTS, MODIFICATIONS, OR EXTENSIONS, TEXAS A&M FOREST SERVICE

Per System Policy 25.07, Contract Administration, the Board of Regents of The Texas A&M University System authorizes the Director of the Texas A&M Forest Service, or designee, to negotiate and execute, following a review for legal form and sufficiency by the Office of General Counsel, grant agreements, amendments, modifications, or extensions with the United States Department of Agriculture – Forest Service for the Fiscal Year 2027 Consolidated Programs Grant, the Fiscal Year 2027 Bipartisan Infrastructure Law Grants, the Fiscal Year 2027 Community Wildfire Defense Grant, and with the National Fish and Wildlife Foundation for the Fiscal Year 2026 National Fish and Wildlife Foundation Grant.

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Chairman Albritton recessed the Board meeting at 2:43 p.m. and announced that the Committee on Research would hold a special presentation on the New World Screwworm Response.

Note: The Committee on Research convened at 3:07 p.m. and adjourned at 5:25 p.m.

The Board reconvened its executive session at 8:30 a.m., Friday, September 4.

Chairman Albritton reconvened the Board meeting in open session, Friday, September 4, at 1:05 p.m., and announced that the Board had met in executive session from 8:30 a.m. until 1:10 p.m. to discuss personnel matters and no action was taken. Chairman Albritton adjourned the Board meeting at 1:11 p.m., Friday, September 4, 2026

Vickie Burt Spillers
Executive Director, Board of Regents

Presentations on file with the Office of the Board of Regents:
2026-2031 A&M System Strategic Plan (Korry Castillo)
PVAMU 150th sesquicentennial (President Tomikia LeGrande)
TAMU 150th sesquicentennial (President Susan Ballabina)

(Minutes transcribed by Dee Rodriguez, Office of the Board of Regents.)
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THIRD AMENDMENT TO RESOLUTION ESTABLISHING PERMANENT UNIVERSITY FUND COMMERCIAL PAPER PROGRAM

WHEREAS, on September 28, 2008, the Board of Regents (the *Board*) of The Texas A&M University System (the *System*) adopted the following resolution (the *Original Resolution*):

> A resolution establishing an interim financing program; approving and authorizing the issuance of obligations in an aggregate principal amount at any one time outstanding of not to exceed $125,000,000 to provide interim financing to pay Project Costs for Eligible Projects; authorizing such obligations to be issued, sold and delivered as commercial paper notes, and prescribing the terms, features, and characteristics of such notes; approving and authorizing certain authorized officers and employees to act on behalf of the Board of Regents of The Texas A&M University System in the selling and delivery of such notes, within the limitations and procedures specified herein; making certain covenants and agreements in connection therewith; resolving other matters incident and related to the issuance, sale, security, and delivery of such notes; and providing an effective date.

WHEREAS, on February 4, 2011, the Board of the System adopted the following first amended resolution (the *First Amended Resolution*):

> The First Amendment to Resolution Establishing Permanent University Fund Commercial Paper Program in substantially the form of Exhibit A, is hereby adopted on February 4, 2011. The Chief Investment Officer and Treasurer or other Authorized Representative is hereby authorized to take such actions as are necessary to accomplish the purpose of the resolution in accordance with the provision of the resolution.

WHEREAS, on May 29, 2025, the Board of the System adopted the following second amended resolution (the *Second Amended Resolution*, and collectively with the Original Resolution and the First Amended Resolution, the *Resolution*):

> Second Amendment to Resolution Establishing The Board of Regents of The Texas A&M University System Permanent University Fund Commercial Paper Program.

WHEREAS, capitalized terms utilized, but not defined herein, shall have the meanings set forth in the Original Resolution; and

WHEREAS, in accordance with Section 6.01(a)(ii) of the Original Resolution, the Original Resolution may be amended to cure any ambiguity or inconsistency in the Original Resolution and more clearly express the intent of the Original Resolution, Section 6.01(a)(iii) specifically provides

for any additional credit facilities or to make changes thereof and extend the maturity date thereof, and Section 6.01(a)(v) permits amendment to the Original Resolution to increase the amount of Commercial Paper Notes which may be outstanding (collectively, the *Amending Authority*), each without the consent of the Holders; and

WHEREAS, pursuant to the Amending Authority, the Board hereby amends the Resolution for the purposes of (i) increasing the programmatic size from an amount not to exceed $300,000,000 to an amount not to exceed $750,000,000, (ii) modifying the maximum maturity date of the Commercial Paper Notes to align with the maximum maturity permitted under the Texas Constitution of 30 years, and (iii) make other conforming modifications and revisions to reflect the current state of the program, as further detailed below:

1. The caption of the Original Resolution is amended by deleting the following language (as evidenced in ~~strikethrough~~) and inserting the additional language set forth below (as evidenced in **bold underline**):

> A resolution establishing an interim financing program; approving and authorizing the issuance of obligations in an aggregate principal amount at any one time outstanding of not to exceed ~~$300,000,000~~ **$750,000,000** to provide interim financing to pay Project Costs for Eligible Projects; authorizing such obligations to be issued, sold and delivered as commercial paper notes, and prescribing the terms, features, and characteristics of such notes; approving and authorizing certain authorized officers and employees to act on behalf of the Board of Regents of The Texas A&M University System in the selling and delivery of such notes, within the limitations and procedures specified herein; making certain covenants and agreements in connection therewith; resolving other matters incident and related to the issuance, sale, security, and delivery of such notes; and providing an effective date.

2. The third WHEREAS clause on page one of the Original Resolution is amended by deleting the following language (as evidenced in ~~strikethrough~~) and inserting the additional language set forth below (as evidenced in **bold underline**):

> **WHEREAS**, the Board, by this resolution (this "Resolution") has determined to authorize the issuance of its Commercial Paper Notes (defined herein) authorized to be outstanding at any one time in an aggregate principal amount not to exceed

~~$300,000,000~~ **$750,000,000**, in order to provide interim financing to pay Project Costs (defined herein) for Eligible Projects (defined herein) and to refinance, renew, or refunded Commercial Paper Notes and other Permanent University Fund Obligations (defined herein), all as herein provided; and

3. Section 1.01 related to the Original Resolution's definitions are amended by deleting the following language (as evidenced in ~~strikethrough~~) and inserting the additional language set forth below (as evidenced in **bold underline**):

"Maximum Maturity Date" shall mean ~~April 30, 2055~~ **September 3, 2056**.

4. The first paragraph of Section 2.01 related to the Original Resolution's general authorization is amended by deleting the following language (as evidenced in ~~strikethrough~~) and inserting the additional language set forth below (as evidenced in **bold underline**):

Section 2.01 General Authorization. Pursuant to authority conferred by and in accordance with the provisions of the Constitution and laws of the State of Texas, particularly the Acts, Commercial Paper Notes shall be and are hereby authorized to be issued in an aggregate principal amount not to exceed ~~Three Hundred Twenty Five Million Dollars ($125,000,000)~~ **Seven Hundred Fifty Million Dollars ($750,000,000)** at any one time outstanding (as Tax-Exempt Notes, Taxable Notes, or any combination thereof) for the purpose of financing Project Costs of Eligible Projects and to refinance, renew, or refund Notes and other Permanent University Fund Obligations, including interest thereon all in accordance with and subject to the terms, conditions, and limitations contained herein; provided that the maximum aggregate principal amount of Commercial Paper Notes that may be issued under this Resolution shall be reduced by the aggregate principal amount of all then outstanding Promissory Notes. For purposes of this Section, any portion of outstanding Notes to be paid from money on deposit in the Commercial Paper Note Payment Fund and from the available proceeds of Notes, or other Permanent University Fund Obligations on the day of calculation shall not be considered outstanding. The authority to issue Notes from time to time under the provisions of this Resolution shall exist until the Maximum Maturity Date, regardless of whether at any time prior to the Maximum Maturity Date there are any Commercial Paper Notes Outstanding. As determined by an Authorized Representative in accordance with Section 2.02 and Section 3.01(c) hereof for each issuance of Commercial Paper Notes, such Commercial Paper Notes shall be issued either as (i) Tax-Exempt Notes, the interest on which is excludable from the gross income of the owners thereof for federal income tax purposes, pursuant to section 103 of the Code or (ii) Taxable Notes, the interest on which is includable in the gross income of the owners thereof for federal income tax purposes. Commercial Paper Notes issued as Tax-Exempt Notes shall be designated "Board of Regents of The Texas A&M University System Permanent University Fund Tax-Exempt Commercial Paper Notes, Series A" and Commercial Paper Notes issued as Taxable Notes shall be designated as "Board of

Regents of The Texas A&M University System Permanent University Fund Taxable Commercial Paper Notes, Series A", or such alternative or additional designation as determined by an Authorized Representative.

5. Section 4.01 related to the Original Resolution's limitation on issuance is amended by deleting the following language (as evidenced in ~~strikethrough~~) and inserting the additional language set forth below (as evidenced in **bold underline**):

> Section 4.01 Limitation on Issuance. Unless this Resolution is amended and modified by the Board in accordance with the provisions of Section 6.01, the Board covenants that there will not be issued and outstanding at any time more than ~~$300,000,000~~ **$750,000,000** in aggregate principal amount of Commercial Paper Notes. In compliance with applicable laws, the Board, however, does reserve the right to issue additional commercial paper notes in excess of said amount by resolution (which may be in the form of an amendment to this Resolution) duly adopted by the Board and approved by the Attorney General of the State of Texas. For purposes of this Section any portion of outstanding Commercial Paper Notes to be paid on the day of calculation from moneys on deposit in the Commercial Paper Note Payment Fund and the available proceeds of Notes or other Permanent University Fund Obligations shall not be considered outstanding.

NOW, THEREFORE, BE IT RESOLVED by the Board of Regents of The Texas A&M University System that, effective as of the date hereof, the foregoing modifications are hereby approved.

BE IT FURTHER RESOLVED, that a notice of this amendment (including a copy of the Resolution shall be given to the current "Dealer" and any subsequent "Dealer" selected by an Authorized Representative); U.S. Bank Trust Company, National Association, as "Issuing and Paying Agent" and "Registrar"; "DTC", as securities depository; The University of Texas/Texas A&M Investment Management Company, as party to the "Note Payment Agreement", and to each "Rating Agency" which maintains a rating on the Commercial Paper Notes.

PASSED AND APPROVED this 4th day of September, 2026.

SECOND AMENDMENT TO THE AMENDED AND RESTATED SECOND SUPPLEMENTAL RESOLUTION TO THE MASTER RESOLUTION ESTABLISHING THE REVENUE FINANCING SYSTEM COMMERCIAL PAPER PROGRAM

WHEREAS, the Board of Regents adopted a Master Resolution Establishing The Texas A&M University System Revenue Financing System (referred to herein as the "Master Resolution"); and

WHEREAS, on January 25, 2001, the Board adopted the Amended and Restated Second Supplemental Resolution to the Master Resolution that authorized and established a Revenue Financing System interim financing program through the issuance of commercial paper notes, amended such resolution on July 23, 2004, and further amended such resolution on March 27, 2008 (the "Second Supplemental Resolution"); and

WHEREAS, as amended, the Second Supplemental Resolution provides that up to $500,000,000 of tax-exempt commercial paper notes may be outstanding at any time; and

WHEREAS, the Board hereby deems it necessary to amend the Second Supplemental Resolution to (i) increase the aggregate principal amount of Notes that may be outstanding under such interim financing program from $500,000,000 to $1,000,000,000, (ii) extend the Maximum Maturity Date for such program from April 30, 2065 to April 30, 2066; and (iii) make the other conforming and nonsubstantive changes set forth herein; and

WHEREAS, the Notes authorized to be issued pursuant to this Second Amendment to the Amended and Restated Second Supplemental Resolution (the "Second Amendment") are and shall be issued pursuant to Chapter 55, Texas Education Code, as amended, and Chapter 1371, Texas Government Code, as amended, and the Board hereby finds that the purposes for which it may issue Notes hereunder constitute "eligible projects", as contemplated by Chapter 1371, Texas Government Code, as amended; and

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM THAT:

Section 1. Definitions. Other than the definitions set forth in the preamble of this Second Amendment, the terms used in this Amendment have the meanings given in the Second Supplemental Resolution, as amended.

Section 2. Construction of Terms. If appropriate in the context of this Second Amendment, words of the singular number shall be considered to include the plural, words of the plural number shall be considered to include the singular, and words of the masculine, feminine, or neuter gender shall be considered to include the other genders.

Section 3. Maximum Principal Amount. Section 2.01 of the Second Supplemental Resolution is hereby replaced in its entirety with the following language:

Section 2.01. General Authorization. Pursuant to authority conferred by and in accordance with the provisions of the Constitution and laws of the State of

Texas, particularly the Acts, Commercial Paper Notes shall be and are hereby authorized to be issued in an aggregate principal amount not to exceed ONE BILLION DOLLARS ($1,000,000,000) at any one time Outstanding for the purpose of financing Project Costs of Eligible Projects and to refinance, renew, or refund Notes, Prior Encumbered Obligations, and Parity Obligations, including interest thereon; provided that the maximum aggregate principal amount of Commercial Paper Notes that may be issued hereunder shall be reduced by the aggregate principal amount of all then Outstanding Promissory Notes. For the purposes of this Section 2.01, any portion of Outstanding Notes to be paid from money on deposit with the Issuing and Paying Agent and from the available proceeds of Parity Obligations or other obligations of the Board issued on the day of calculation shall not be considered Outstanding. The authority to issue Commercial Paper Notes from time to time shall exist until the Maximum Maturity Date, regardless of whether at any time prior to the Maximum Maturity Date there are any Commercial Paper Notes Outstanding. As determined by an Authorized Representative in accordance with Section 2.02 and Section 3.01(b) hereof for each issuance of Commercial Paper Notes, such Commercial Paper Notes shall be issued either as (i) Tax Exempt Notes, the interest on which is excludable from the gross income of the owners thereof for federal income tax purposes, pursuant to section 103 of the Code or (ii) Taxable Notes, the interest on which is includable in the gross income of the owners thereof for federal income tax purposes.

Section 4. Maximum Maturity Date. The Maximum Maturity Date, as defined in Exhibit A of the Second Supplemental Resolution, is hereby amended to mean April 30, 2066.

Section 5. Amendment and Restatement. The provisions of the Second Supplemental Resolution relating to the Notes, the agreements and certifications executed and delivered upon the delivery of the Notes, and all actions taken with respect to the Notes issued thereunder are hereby confirmed. After the receipt of the approval of the Attorney General of the State of Texas of this Second Amendment, Notes may be issued hereunder and the provisions of the Second Supplement Resolution, as amended by this Second Amendment.

A RESOLUTION AUTHORIZING THE ISSUANCE, SALE, AND DELIVERY OF BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM PERMANENT UNIVERSITY FUND BONDS IN THE MAXIMUM AGGREGATE PRINCIPAL AMOUNT OF $750,000,000 MILLION, PLEDGING REVENUES FOR THE PAYMENT THEREOF, AND APPROVING AND AUTHORIZING INSTRUMENTS AND PROCEDURES RELATING THERETO

Adopted September 3, 2026

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EXHIBIT A - FORM OF BONDS

A RESOLUTION AUTHORIZING THE ISSUANCE, SALE, AND DELIVERY OF BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM PERMANENT UNIVERSITY FUND BONDS IN THE MAXIMUM AGGREGATE PRINCIPAL AMOUNT OF $750,000,000 MILLION, PLEDGING REVENUES FOR THE PAYMENT THEREOF, AND APPROVING AND AUTHORIZING INSTRUMENTS AND PROCEDURES RELATING THERETO

WHEREAS, the Board of Regents (the "Board") of The Texas A&M University System (the "System") hereby determines to issue obligations pursuant to the provisions of Article VII, Section 18 of the Constitution of the State of Texas, as amended (the "Constitutional Provision"), Chapters 1207 and 1371, Texas Government Code, as amended, and other applicable laws (collectively, "Applicable Law") for the purposes hereinafter described; and

WHEREAS, the Constitutional Provision authorizes the Board to issue bonds and notes not to exceed a total amount of 10% of the cost value of investments and other assets of the Permanent University Fund (exclusive of real estate) at the time of issuance thereof, and to pledge all or any part of the Available University Fund Share (defined herein) to secure the payment of the principal and interest of those bonds and notes, for the purpose of acquiring land either with or without permanent improvements, constructing and equipping buildings or other permanent improvements, major repair and rehabilitation of buildings and other permanent improvements, acquiring capital equipment and library books and library materials, and refunding bonds or notes issued under such section or prior law, at or for the System's administration and certain component institutions and agencies of the System; and

WHEREAS, the Board has heretofore duly authorized, sold, and delivered certain outstanding obligations pursuant to the provisions of the Constitutional Provision, payable from, and secured by a first lien on and pledge of, the Available University Fund Share (such outstanding obligations, collectively, the "Outstanding Parity Bonds"), in the manner and to the extent provided in the respective resolutions authorizing the issuance of each of the Outstanding Parity Bonds (collectively, the "Parity Bond Resolutions"); and

WHEREAS, the Board has also heretofore duly authorized certain obligations pursuant to the provisions of the Constitutional Provision, payable from, and secured by a lien on and pledge of, the Available University Fund Share that is junior and subordinate to the pledge of and lien on the Available University Fund Share that secures Parity Obligations (defined below) (such obligations, collectively, the "Subordinate Lien Obligations"); and

WHEREAS, the Parity Bond Resolutions reserved the right and power in the Board to issue, under certain conditions, Additional Parity Obligations (defined herein) for the purposes and to the extent provided in the Constitutional Provision and the Parity Bond Resolutions, said Additional Parity Obligations to be on a parity with the Outstanding Parity Bonds, and equally and ratably secured by and payable from a first lien on and pledge of the Available University Fund Share in the same manner and to the same extent as are the Outstanding Parity Bonds; and

WHEREAS, the Board deems it necessary and desirable to issue Additional Parity Obligations to (i) refund such of its outstanding Subordinate Lien Obligations as shall be specified

in the Award Certificate (defined herein) executed in accordance with the terms of this Resolution for the purposes of providing permanent financing for facilities and improvements financed with the proceeds of such refunded Subordinate Lien Obligations and of providing the Board with the ability to issue additional Subordinate Lien Obligations in the future as part of the System's continuing Subordinate Lien Obligations program; (ii) refund such of its Outstanding Parity Bonds as shall be specified in the Award Certificate executed in accordance with the terms of this Resolution, for the purpose of producing a net present value savings in accordance with the requirements of this Resolution; (iii) pay the Project Costs (as defined herein) of certain Eligible Projects (as defined herein); and (iv) pay costs of issuance of such Additional Parity Obligations; and

WHEREAS, the Bonds (defined herein) hereinafter authorized are to be issued and delivered as Additional Parity Obligations pursuant to the Parity Bond Resolutions and Applicable Law.

THEREFORE, BE IT RESOLVED BY THE BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM AS FOLLOWS:

SECTION 1. AUTHORIZATION AND FINDINGS.

(a) Bonds Authorized. The Board's bonds, designated as the "Board of Regents of The Texas A&M University System Permanent University Fund Bonds" (the "Bonds"), are hereby authorized to be issued and delivered in one or more Series (defined herein) in the maximum aggregate principal amount of $750,000,000 (without regard to premium or discount affecting the sale price) for the purposes of (i) refunding the Refunded Notes (defined herein), (ii) refunding all or a portion of the Potential Refunded Bonds (defined herein), (iii) paying the Project Costs of certain Eligible Projects, and (iv) paying the costs of issuance relating to the Bonds. The Bonds shall be designated by the year in which they are awarded pursuant to Section 2(b) below; provided that for any Series of Bonds issued as Taxable Bonds (defined herein) the word "Taxable" shall be included in the designation of such Bonds before the word "Series."

(b) Refunding Purposes.

(i) The Board may issue Bonds to refund Refunded Obligations (defined herein) for the purpose of restructuring certain of its outstanding debt. Pursuant to Section 1207.008, Texas Government Code, as amended, the Board hereby finds that, because the Refunded Notes bear interest at variable rates, the amount of savings or loss as a result of the refunding of the Refunded Notes cannot be ascertained, and that issuing the Bonds to refund the Refunded Notes for the aforementioned purpose is in the best interest of the System.

(ii) The Board may issue Bonds to refund Refunded Bonds (defined herein) for the public purpose of producing a net present value savings expressed as a percentage of the principal amount of the Refunded Bonds, all in accordance with Section 2(b) of this Resolution.

(c) Type of Bonds. Each Series of Bonds herein authorized, unless otherwise indicated, shall be in the form of fixed rate bonds as either Current Interest Bonds (defined herein) or Capital Appreciation Bonds (defined herein).

SECTION 2. DATE, DENOMINATIONS, NUMBERS, MATURITIES OF AND INTEREST ON THE BONDS.

(a) Date, Denominations, and Numbers. The Bonds of each Series shall initially be issued, sold, and delivered hereunder as fully registered bonds, without interest coupons, in the form of (i) Taxable Bonds or Tax-Exempt Bonds (defined herein) and (ii) Current Interest Bonds or Capital Appreciation Bonds, numbered consecutively for each Series of Bonds from R-1 upward (or CR-1 upward, in the case of Capital Appreciation Bonds) (except the Initial Bond (defined herein) which shall be numbered T-1 for the Current Interest Bonds and TR-1 for the Capital Appreciation Bonds), payable to the initial purchaser of the Bonds (the "Initial Purchaser") specified by the Authorized Representative (defined herein) in the Award Certificate, or to the registered assignee or assignees of said Bonds or any portion or portions thereof (in each case, the "Registered Owner"), in Authorized Denominations (defined herein), maturing on the dates, in the years and in the principal amounts or Maturity Amounts (defined herein), respectively, and dated, all as set forth in the Award Certificate.

(b) Delegation of Board's Authority. As permitted by Applicable Law, the Authorized Representative is hereby authorized, appointed, and designated to act on behalf of the Board in selling and delivering the Bonds and carrying out other procedures specified in this Resolution, including determining and fixing (i) the date of the Bonds and the Issuance Date (defined herein) thereof; (ii) any additional or different designations or titles by which the Bonds shall be known, if any; (iii) the price at which the Bonds will be sold; (iv) the years in which the Bonds will mature; (v) the principal amount or Maturity Amount of the Bonds to mature in each of such years; (vi) the aggregate principal amount of the Bonds, including the aggregate principal amount of Current Interest Bonds and Capital Appreciation Bonds; (vii) the rate of interest to be borne by each such maturity, and whether the Bonds shall be Tax-Exempt Bonds or Taxable Bonds; (viii) the interest payment periods; (ix) the dates, prices, and terms upon and at which the Bonds shall be subject to redemption prior to Stated Maturity at the option of the Board, as well as mandatory redemption provisions, if any; (x) the designation of which Subordinate Lien Obligations shall constitute the Refunded Notes refunded by the Bonds; (xi) the designation of which Potential Refunded Bonds shall constitute the Refunded Bonds to be refunded by the Bonds; (xii) the Paying Agent/Registrar (defined herein) and Escrow Agent (defined herein), if applicable, with respect to the Bonds; (xiii) the Eligible Projects to be financed by any Series of Bonds; and (xiv) all other matters relating to the issuance, sale, and delivery of the Bonds and the refunding of the Refunded Obligations. All such determinations made by the Authorized Representative shall be specified in the Award Certificate delivered to the Executive Director of the Board. Those determinations to be made by the Authorized Representative are limited, however, by the following: (i) the price to be paid for the Bonds shall not be less than 95% of the aggregate par amount thereof; (ii) none of the Bonds shall bear interest at a rate greater than the maximum rate allowed by law; (iii) none of the Bonds shall mature more than 30 years from their respective dates in accordance with the Constitutional Provision; and (iv) the aggregate principal amount of the Bonds shall not exceed $750,000,000 (without regard to premium or discount affecting the sale price).

In addition, each Series of Bonds issued to refund Refunded Bonds must be sold on terms that produce a present value savings when the scheduled debt service payable on such Bonds during each Bond Year is subtracted from the scheduled debt service payable on the Refunded Bonds during the same Bond Year and the remainder is discounted to the scheduled date of delivery of the Bonds of such Series set forth in the Award Certificate at a discount factor equal to the yield on such Bonds determined in accordance with section 148 of the Code (defined herein). The amount of the savings to be realized from the refunding shall be set forth in the Award Certificate. The Award Certificate for each Series of Bonds that is issued to refund Refunded Bonds or Refunded Notes shall also identify the Refunded Bonds or Refunded Notes being refunded by that Series.

The Award Certificate shall also contain a determination that the total principal amount of all outstanding Permanent University Fund Obligations (defined herein), subsequent to the issuance of the Bonds of such Series, will not exceed 10% of the cost value of investments and other assets of the Permanent University Fund (exclusive of real estate) at the time the Bonds of such Series are issued.

It is further provided, however, that, notwithstanding the foregoing provisions, the Bonds shall not be delivered unless prior to delivery (i) the Award Certificate has been executed and delivered as required by this Resolution; (ii) the Bonds have been rated by a Nationally-Recognized Rating Agency (defined herein) in one of the four highest rating categories for long-term obligations, as required by Chapter 1371, Texas Government Code, as amended; (iii) the Authorized Representative, or some other financial officer of the System designated by the Board, executes a certificate meeting the requirements of, and to the extent required by, Section 12(a) of this Resolution; and (iv) if a Series of Bonds is being issued to pay Project Costs, the Authorized Representative, or some other financial officer of the System designated by the Board, executes a certificate to the effect that such Bonds are being issued to pay Project Costs for Eligible Projects and, attached to such certificate is a listing of the Eligible Projects expected to be financed, in whole or in part, by such Bonds; provided, however, that at some future date, the Board may substitute other Eligible Projects to be financed, in whole or in part, by such Bonds for the Eligible Projects listed on such certificate.

The Award Certificate is hereby incorporated in and made a part of this Resolution and shall be filed in the minutes of the Board as a part of this Resolution.

(c) Maturities and Interest Rates. The Bonds shall mature on July 1 in each of the years and in the amounts as specified in the Award Certificate.

The Current Interest Bonds of each Series of Bonds shall bear interest calculated on the basis of a 360-day year composed of twelve 30-day months from the dates specified in the Award Certificate to their respective dates of maturity at the rates set forth in the Award Certificate; provided that interest on any Taxable Bonds may be computed as determined by the Authorized Representative in the Award Certificate (i) on the basis of a 365- or 366-day year, as applicable for the number of days actually elapsed based upon the calendar year in which the interest rate period for such Bonds commences, (ii) on the basis of a 360-day year composed of twelve 30-day months, or (iii) as otherwise determined by the Authorized Representative to be necessary to achieve the most beneficial pricing terms for such Bonds.

The Capital Appreciation Bonds of each Series of Bonds shall bear interest from the Issuance Date for such Series of Bonds, calculated on the basis of a 360-day year composed of twelve 30-day months (subject to rounding to the Compounded Amounts (defined herein) thereof), compounded semiannually on the dates set forth in the Award Certificate (the "Compounding Dates") commencing on the date set forth in the Award Certificate, and payable, together with the principal amount thereof, in the manner provided in the FORM OF BONDS at the rates set forth in the Award Certificate. Attached to the Award Certificate, if Capital Appreciation Bonds are to be issued, shall be an Exhibit (the "Compounded Amount Table") which shall set forth the rounded original principal amounts at the Issuance Date for the Capital Appreciation Bonds and the Compounded Amounts and Maturity Amounts thereof (per $5,000 Maturity Amount) as of each Compounding Date (defined herein), commencing on the date set forth in the Award Certificate, and continuing until the final maturity of such Capital Appreciation Bonds. The Compounded Amount with respect to any date other than a Compounding Date is the amount set forth on the Compounded Amount Table with respect to the last preceding Compounding Date, plus the portion of the difference between such amount and the amount set forth on the Compounded Amount Table with respect to the next succeeding Compounding Date that the number of days (based on 30-day months) from such last preceding Compounding Date to the date for which such determination is being calculated bears to the total number of days (based on 30-day months) from such last preceding Compounding Date to the next succeeding Compounding Date.

SECTION 3. RIGHT OF OPTIONAL REDEMPTION. The Board reserves the right to redeem prior to their stated maturities the Bonds, in whole or in part, in principal amounts or Maturity Amounts of $5,000 or any integral multiple thereof at the redemption prices, to the extent, on the dates, and in the manner described in the Award Certificate.

SECTION 4. CHARACTERISTICS OF THE BONDS.

(a) Paying Agent/Registrar; Registration, Transfer, and Exchange; Authentication. The Board shall keep or cause to be kept at a designated corporate trust office of the Paying Agent/Registrar books or records for the registration and transfer of the Bonds (the "Registration Books"), and the Board hereby appoints the Paying Agent/Registrar as its registrar and transfer agent to keep such books or records and make such registrations of transfers and exchanges under such reasonable regulations as the Board and Paying Agent/Registrar may prescribe; and the Paying Agent/Registrar shall make such registrations, transfers, and exchanges as herein provided. Registration of the Bonds shall be accomplished in accordance with the provisions of this Resolution, including Section 14, relating to DTC's Book-Entry-Only System. The Authorized Representative, acting for and on behalf of the Board, is hereby authorized to solicit bids for and to select an initial Paying Agent/Registrar for the Bonds and to approve, execute, and deliver for and on behalf of the Board a Paying Agent/Registrar Agreement (defined herein) to reflect the appointment, responsibilities, and compensation of the Paying Agent/Registrar, such approval to be conclusively evidenced by the Authorized Representative's execution thereof. The Paying Agent/Registrar shall obtain and record in the Registration Books the address of the Registered Owner to which payments with respect to the Bonds shall be mailed, as herein provided; but it shall be the duty of each Registered Owner to notify the Paying Agent/Registrar in writing of the address to which payments shall be mailed, and such interest payments shall not be mailed unless such notice has been given. To the extent possible and under reasonable circumstances, all transfers of Bonds shall be made within three Business Days after request and presentation thereof.

The Board shall have the right to inspect the Registration Books during the Paying Agent/Registrar's regular business hours, but otherwise the Paying Agent/Registrar shall keep the Registration Books confidential and, unless otherwise required by law, shall not permit their inspection by any other entity. The Paying Agent/Registrar's standard or customary fees and charges for making such registration, transfer, exchange, and delivery of a substitute Bond or Bonds shall be paid as provided in the FORM OF BONDS set forth in this Resolution. Registration of assignments, transfers, and exchanges of Bonds shall be made in the manner provided and with the effect stated in the FORM OF BONDS set forth in this Resolution. Each substitute Bond shall bear a letter and/or number to distinguish it from each other Bond.

Except as provided in subsection (c) below, an authorized representative of the Paying Agent/Registrar shall, before the delivery of any such Bond, date and manually sign the Paying Agent/Registrar's Authentication Certificate, and no such Bond shall be deemed to be issued or outstanding unless such Authentication Certificate is so executed. The Paying Agent/Registrar promptly shall cancel all paid Bonds and Bonds surrendered for transfer and exchange. No additional action need be taken by the Board or any other body or person so as to accomplish the foregoing transfer and exchange of any Bond or portion thereof, and the Paying Agent/Registrar shall provide for the printing, execution, and delivery of the substitute Bonds. Pursuant to Chapter 1201, Texas Government Code, as amended, the duty of transfer and exchange of Bonds as aforesaid is hereby imposed upon the Paying Agent/Registrar, and upon the execution of said certificate, the transferred and exchanged Bond shall be valid, incontestable, and enforceable in the same manner and with the same effect as the Initial Bond.

(b) Payment of Bonds and Interest. The Board hereby further appoints the Paying Agent/Registrar to act as the paying agent for paying the principal and Maturity Amount of and interest on the Bonds, all as provided in this Resolution. The Paying Agent/Registrar shall keep proper records of all payments made by the Board and the Paying Agent/Registrar with respect to the Bonds.

(c) In General. The Bonds (i) shall be issued in fully registered form, without interest coupons, with the principal of and interest on or Maturity Amount of such Bonds to be payable only to the Registered Owners thereof; (ii) may and shall be prepaid or redeemed prior to the respective scheduled maturity dates; (iii) may be transferred and assigned; (iv) may be exchanged for other Bonds; (v) shall have the characteristics; (vi) shall be signed, sealed, executed, and authenticated; and (vii) shall be administered, and the Paying Agent/Registrar and the Board shall have certain duties and responsibilities with respect to the Bonds, all as provided, and in the manner and to the effect as required or indicated, in the FORM OF BONDS set forth in this Resolution and in the Award Certificate. The Initial Bond shall be delivered to the Initial Purchaser and is not required to be, and shall not be, authenticated by the Paying Agent/Registrar, but on each Bond issued in exchange for the Initial Bond or any Bond or Bonds issued under this Resolution the Paying Agent/Registrar shall execute the Paying Agent/Registrar's Authentication Certificate, in the form set forth in the FORM OF BONDS set forth in this Resolution.

SECTION 5. FORMS. The form of all Bonds, including the form of Paying Agent/Registrar's Authentication Certificate, the form of Assignment, and the form of Registration Certificate of the Comptroller of Public Accounts, to accompany the Initial Bond on the initial delivery thereof shall be, respectively, substantially as provided in Exhibit A hereto, with such

appropriate variations, omissions, or insertions as are permitted or required by this Resolution and the Award Certificate.

SECTION 6. DEFINITIONS. In addition to terms defined elsewhere in this Resolution, as used in this Resolution, the following terms shall have the meanings set forth below, unless expressly provided otherwise herein or unless the context shall indicate a contrary meaning or intent:

"Additional Parity Obligations" means the additional obligations of the Board permitted to be issued pursuant to Section 12 of this Resolution or pursuant to the Parity Bond Resolutions, such obligations to be payable from and secured by a first lien on and pledge of the Available University Fund Share on a parity with and of equal dignity to the Outstanding Parity Bonds and the Bonds.

"Applicable Law" has the meaning ascribed thereto in the recitals of this Resolution.

"Attorney General" means the Attorney General of the State of Texas.

"Authorized Denominations" means, except as otherwise provided in the Award Certificate, $5,000 in principal amount or any integral multiple thereof with respect to Current Interest Bonds and $5,000 in Maturity Amount or any integral multiple thereof with respect to Capital Appreciation Bonds.

"Authorized Representative" means one or more of the following officers or employees of the System, to-wit: the Chancellor, the Deputy Chancellor and Chief Financial Officer, the Chief Investment Officer and Treasurer, and the Deputy Chief Investment Officer, or in the event of a vacancy in any such position, the person duly authorized to act in such capacity pending the appointment of a successor to such position, or such other officer or employee of the System authorized by the Board to act as an Authorized Representative.

"Available University Fund" means the fund by that name specified in the Constitutional Provision, which fund consists of the distributions made to it from the total return on all investment assets of the Permanent University Fund, including the net income attributable to the surface of Permanent University Fund land, as determined by the Board of Regents of The University of Texas System pursuant to the Constitutional Provision.

"Available University Fund Share" means the System's one-third interest in the Available University Fund as apportioned and provided in the Constitutional Provision.

"Award Certificate" means the certificate to be signed and delivered pursuant to Section 2(b) of this Resolution in connection with each Series of Bonds which establishes the terms of the Bonds.

"Board of Regents" or "Board" means the Board of Regents of the System.

"Bond" or "Bonds" mean one or more, as the case may be, of the Bonds authorized to be issued by this Resolution.

"Bond Counsel" means McCall, Parkhurst & Horton L.L.P., or such other nationally-recognized firm designated by the Board as Bond Counsel for purposes of this Resolution.

"Bond Counsel Opinion" means, with respect to any action the occurrence of which requires such an opinion relating to the Bonds, an unqualified opinion of Bond Counsel to the effect that such action is permitted under State law and this Resolution and, with respect to Tax-Exempt Bonds, will not adversely affect the exclusion from gross income for federal income tax purposes of interest on such Tax-Exempt Bonds (subject to the inclusion of any exceptions contained in the opinion delivered upon original issuance of the Tax-Exempt Bonds).

"Bond Purchase Contract" means the Board's agreement with a senior managing underwriter providing for the sale of a Series of Bonds on a negotiated basis as authorized by Section 20 hereof; provided that two or more Series of Bonds may be sold to the same senior managing underwriter pursuant to the terms of a single Bond Purchase Contract.

"Bond Year" means the period beginning on July 2 of any calendar year and continuing through July 1 of the following calendar year.

"Business Day" means any day other than a Saturday, Sunday, or legal holiday, or a day on which banking institutions in either the State of New York or the State of Texas are authorized by law or executive order to close.

"Capital Appreciation Bonds" means Bonds on which no interest is paid prior to maturity, maturing variously in each of the years and in the Maturity Amounts as set forth in the Award Certificate.

"Code" means the Internal Revenue Code of 1986, as amended, and, with respect to a specific section thereof, such reference shall be deemed to include (a) the Regulations promulgated under such section, (b) any successor provision of similar import hereafter enacted, (c) any corresponding provision of any subsequent Internal Revenue Code, and (d) the Regulations promulgated under the provisions described in (b) and (c).

"Commercial Paper Notes" means commercial paper notes of the Board issued as Subordinate Lien Obligations pursuant to the Board's resolution adopted on September 26, 2008, as amended on February 4, 2011 and May 29, 2025, and as may further be amended contemporaneously herewith.

"Compounded Amount" means, with respect to a Capital Appreciation Bond, as of any particular date of calculation, the original principal amount thereof, plus all interest accrued and compounded to the particular date of calculation, as determined in accordance with Section 2(c) of this Resolution and the Compounded Amount Table relating to such Bonds.

"Compounded Amount Table" means, with respect to the Capital Appreciation Bonds, the Compounded Amount Table as defined in Section 2(c) of this Resolution.

"Compounding Dates" means Compounding Dates as defined in Section 2(c) of this Resolution.

"Comptroller" means the Comptroller of Public Accounts of the State of Texas or any successor thereto.

"Constitutional Provision" means Section 18 of Article VII of the Constitution of the State, as amended, and in effect on the date hereof, and any amendment thereto or any other provision or amendment to the Constitution of the State relating to the Permanent University Fund hereafter approved by the voters of the State.

"Current Interest Bonds" means Bonds paying current interest and maturing in each of the years and in the aggregate principal amounts set forth in the Award Certificate.

"Definitive Bonds" means the Bonds issued in exchange for the Initial Bond.

"DTC" means The Depository Trust Company, New York, New York, and its successors and assigns.

"DTC Participant" means securities brokers and dealers, banks, trust companies, clearing corporations, and certain other organizations on whose behalf DTC was created to hold securities to facilitate the clearance and settlement of securities transactions among DTC Participants.

"Eligible Project" means the acquisition of land either with or without permanent improvements, the construction and equipping of buildings or other permanent improvements, major repair and rehabilitation of buildings and other permanent improvements, the acquisition of capital equipment and library books and library materials. The term "Eligible Project" does not include the constructing, equipping, repairing, or rehabilitating of buildings or other permanent improvements that are to be used for student housing, intercollegiate athletics, or auxiliary enterprises.

"Escrow Agent" means the Escrow Agent set forth in the Award Certificate, if any, and any successor thereto.

"Escrow Agreement" means an agreement between the Board and the Escrow Agent as authorized by Section 23 hereof, as each such agreement may be amended from time to time in accordance with the terms thereof.

"Financial Obligation" has the meaning given in Section 18(b) hereof.

"Fiscal Year" means the 12-month operational period of both the System and the Permanent University Fund, commencing on September 1 of each year and ending on the following August 31.

"Government Obligations" means (i) direct noncallable obligations of the United States of America, including obligations that are unconditionally guaranteed by the United States of America (including Interest Strips of the Resolution Funding Corporation), and (ii) noncallable obligations of an agency or instrumentality of the United States of America, including obligations that are unconditionally guaranteed or insured by the agency or instrumentality and that, on the date the Board adopts or approves proceedings authorizing the issuance of Refunding Bonds or otherwise provides for the funding of an escrow to effect the defeasance of the Bonds, are rated as

to investment quality by a nationally recognized investment rating firm not less than "AAA" or its equivalent. The foregoing notwithstanding, the Authorized Representative may elect in the Award Certificate to modify the definition of "Government Obligations" by eliminating any securities or obligations set forth in the preceding sentence upon determining that it is in the best interests of the Board to do so.

"Initial Bond" means the Bond of a Series initially delivered hereunder and upon which the registration certificate, manually executed by or on behalf of the Comptroller of Public Accounts of the State of Texas, has been placed.

"Initial Purchaser" has the meaning given in Section 2 hereof.

"Issuance Date" means the date of delivery of each Series of Bonds to the Initial Purchasers thereof.

"Maturity" means the date on which the principal of a Bond becomes due and payable as therein and herein provided, whether at Stated Maturity, by redemption, or otherwise.

"Maturity Amount" means the Compounded Amount of a Capital Appreciation Bond due on its Stated Maturity.

"MSRB" means the Municipal Securities Rulemaking Board.

"Nationally-Recognized Rating Agency" means any nationally-recognized securities rating agency that provides a rating on the Bonds at the request of the Board.

"Outstanding Parity Bonds" has the meaning ascribed thereto in the recitals of this Resolution.

"Parity Bond Resolutions" has the meaning ascribed thereto in the recitals of this Resolution.

"Parity Obligations" means the Outstanding Parity Bonds, the Bonds, and any Additional Parity Obligations outstanding on the date of adoption of this Resolution or thereafter issued.

"Paying Agent/Registrar," "Paying Agent," or "Registrar" means an agent appointed pursuant to Section 2(b) of this Resolution, or any successor thereto.

"Paying Agent/Registrar Agreement" means a Paying/Agent Registrar Agreement executed by the Board and a Paying Agent/Registrar pursuant to Section 4(a) of this Resolution, substantially in the form previously approved by the Board, as such agreement may be amended from time to time in accordance with the terms thereof.

"Permanent University Fund" means the Permanent University Fund as created, established, implemented, and administered pursuant to Article VII, Sections 10, 11, 11a, 15, and 18 of the Texas Constitution, as currently or hereafter amended, and further implemented by the provisions of Chapter 66, Texas Education Code, as amended.

"Permanent University Fund Obligations" means, collectively, all bonds or notes of the Board heretofore or hereafter issued and delivered pursuant to the provisions of the Constitutional Provision, payable from and secured by a lien on and pledge of the Available University Fund Share, including, but not limited to, Parity Obligations and Subordinate Lien Obligations.

"Potential Refunded Bonds" means any of the Outstanding Parity Bonds.

"Principal and Interest Requirements" means, with respect to any Fiscal Year, the respective amounts of principal of and interest on all outstanding Permanent University Fund Obligations scheduled to be paid in such Fiscal Year from the Available University Fund Share. If the rate or rates of interest to be borne by any Additional Parity Obligations or Subordinate Lien Obligations is not fixed, but is variable or adjustable by any formula, agreement, or otherwise, and therefore cannot be calculated as actually being scheduled to be paid in a particular amount for any particular period, then for the purposes of the previous sentence, such Additional Parity Obligations or Subordinate Lien Obligations shall be deemed to bear interest at all times to maturity or due date at the lesser of (i) the maximum rate then permitted by law or (ii) the maximum rate specified in such Additional Parity Obligations or Subordinate Lien Obligations.

"Project Costs" means all costs and expenses incurred in relation to Eligible Projects, including, without limitation, design, planning, engineering, and legal costs; acquisition costs of land, interests in land, right-of-way and easements; construction costs; costs of machinery, equipment, and other capital assets incident and related to the operation, maintenance, and administration of an Eligible Project; and financing costs, including interest during construction and thereafter; underwriters' discount and/or fees; legal, financial, and other professional services; and reimbursements for such Project Costs attributable to an Eligible Project incurred prior to issuance and delivery of the Bonds.

"Refunded Bonds" means the Potential Refunded Bonds to be refunded by a Series of Bonds as set forth in the Award Certificate.

"Refunded Notes" means the Commercial Paper Notes to be refunded by a Series of Bonds as set forth in the Award Certificate.

"Refunded Obligations" means, collectively, the Refunded Notes, if any, and the Refunded Bonds, if any, refunded by a Series.

"Refunding Bonds" means any Series of Bonds issued for the purpose of refunding any of the Refunded Obligations and paying the costs of issuance of such Bonds thereby constituting "refunding bonds" for purposes of subsection (g) of the Constitutional Provision.

"Registered Owner" has the meaning ascribed thereto in Section 2 of this Resolution.

"Regulations" means the applicable proposed, temporary or final Treasury Regulations promulgated under the Code or, to the extent applicable to the Code, under the Internal Revenue Code of 1954, as such regulations may be amended or supplemented from time to time.

"Rule" means SEC Rule 15c2-12 promulgated by the SEC, as amended from time to time.

"SEC" means the United States Securities and Exchange Commission.

"Series" means any designated series of Bonds issued pursuant to this Resolution.

"State" means the State of Texas.

"Stated Maturity" with respect to any Bond, means the scheduled maturity or mandatory sinking fund redemption date of the Bond.

"Subordinate Lien Obligations" means those bonds, notes, or other obligations of the Board, including the Commercial Paper Notes, payable from, and secured by a lien on and a pledge of, the Available University Fund Share that is junior and subordinate to the pledge of and lien on the Available University Fund Share that secures the Parity Obligations.

"System" means The Texas A&M University System.

"Tax-Exempt Bonds" means a series of Bonds, the interest on which is excludable from gross income from federal income tax purposes, as determined and set forth in the Award Certificate therefor.

"Taxable Bonds" means a series of Bonds, the interest on which is not excludable from gross income for federal income tax purposes, as determined and set forth in the Award Certificate therefor.

"UT Board" means the Board of Regents of The University of Texas System.

SECTION 7. PLEDGE. Pursuant to the Constitutional Provision, the Bonds and any Additional Parity Obligations hereafter issued, and the interest thereon, shall be and are hereby equally and ratably secured, together with the Outstanding Parity Bonds, by and payable from a first lien on and pledge of the Available University Fund Share.

SECTION 8. PERFECTION OF SECURITY. Chapter 1208, Texas Government Code, as amended, applies to the issuance of the Parity Obligations and the pledge of the Available University Fund Share made in Section 7 of this Resolution, and such pledge is, therefore, valid, effective, and perfected. Should State law be amended at any time while the Bonds are outstanding and unpaid, the result of such amendment being that the pledge of the Available University Fund Share is to be subject to the filing requirements of Chapter 9, Texas Business & Commerce Code, as amended, in order to preserve to the Registered Owners a security interest in such pledge, the Board agrees to take such measures as it determines are reasonable and necessary to enable a filing of a security interest in said pledge to occur.

SECTION 9. PAYMENT OF BONDS AND ADDITIONAL PARITY OBLIGATIONS.

(a) Payment of the Bonds. The Comptroller previously has established and shall maintain in the State Treasury a fund known as the "Board of Regents of The Texas A&M University System Permanent University Fund Bonds Interest and Sinking Fund" (the "Interest and Sinking Fund"). The Board and the officers of the System shall cause the Comptroller to (i)

transfer to the Interest and Sinking Fund, out of the fund in the State Treasury to which is deposited the Available University Fund Share, such fund being designated the "The Texas A&M University System Available University Fund", on or before each date upon which the principal of, premium, if any, or interest on any Parity Obligations is due and payable, whether by reason of maturity, mandatory redemption, or optional redemption prior to maturity and (ii) withdraw from the Interest and Sinking Fund and deposit with the Paying Agent/Registrar, on or before each such date, the amounts of interest or principal, premium, if any, and interest which will come due on the Parity Obligations on each such date, and in such manner that such amounts, in immediately available funds, will be on deposit with the Paying Agent/Registrar at least by each such date.

(b) Payment of Additional Parity Obligations. When Additional Parity Obligations are issued pursuant to the provisions of this Resolution, the Board, the officers of the System, and the Comptroller shall follow substantially the same procedures as provided above in connection with paying the principal of and interest on such Additional Parity Obligations when due; provided, however, that other and different banks or places of payment (paying agents) and/or paying agent/registrars, dates and methods of payment, and other procedures not in conflict with this Resolution may be named and provided for in connection with each issue of Additional Parity Obligations. In the event that any such Additional Parity Obligations are made redeemable prior to maturity, the resolution or resolutions authorizing the issuance of such Additional Parity Obligations shall prescribe the appropriate procedures for redeeming the same.

SECTION 10. DISPOSITION OF FUNDS. After provision has been made for the payment of the principal of, premium, if any, and interest on the Parity Obligations the balance of the Available University Fund Share each year shall be made available to the Board for payment of any Subordinate Lien Obligations and, thereafter, shall be available to the Board in the manner and to the extent provided by law and by regulations of the Board to be used by the Board as it may lawfully direct.

SECTION 11. INVESTMENTS. Subject to the requirements of any Parity Bond Resolution and except as may be otherwise provided herein, (i) money in any account or fund established or affirmed pursuant to this Resolution may be invested at the direction of an Authorized Representative in the manner prescribed by law and in accordance with the written policies adopted by the Board, and (ii) the interest and income derived from such investments shall be credited to the account or fund from which the deposit or investment was made and shall be used only for the purpose or purposes for which such account or fund is required or permitted to be used.

SECTION 12. ADDITIONAL OBLIGATIONS.

(a) Additional Parity Obligations. The Board reserves the right and shall have full power at any time and from time to time, to authorize, issue, and deliver Additional Parity Obligations, in as many separate installments or series as deemed advisable by the Board but only for the purpose and to the extent provided in the Constitutional Provision, or in any amendment hereafter made to the Constitutional Provision, or for refunding purposes as provided by Applicable Law. Such Additional Parity Obligations when issued, and the interest thereon, shall be equally and ratably secured by and payable from a first lien on and pledge of the Available University Fund Share, in the same manner and to the same extent as are the Parity Obligations,

and shall be on a parity and in all respects of equal dignity. It is further covenanted that no installment or series of Additional Parity Obligations shall be issued and delivered unless the Authorized Representative, or some other financial officer of the System designated by the Board, executes a certificate to the effect that (i) for the Fiscal Year immediately preceding the date of said certificate, the amount of the Available University Fund Share was at least 1.5 times the average annual Principal and Interest Requirements of the installment or series of Additional Parity Obligations then proposed to be issued and the Parity Obligations which are then and will be outstanding after the issuance and delivery of said proposed installment or series; provided, however, that the certification required by this clause (i) shall only remain in effect so long as any Parity Obligation that was outstanding on August 3, 2012, remains outstanding; and (ii) the total principal amount of all Permanent University Fund Obligations that will be outstanding after the issuance and delivery of the installment or series of Additional Parity Obligations then proposed to be issued will not exceed 10% of the cost value of investments and other assets of the Permanent University Fund (exclusive of real estate) at the time the proposed series or installment of Additional Parity Obligations is issued.

(b) Subordinate Lien Obligations. The Board may, at any time and from time to time, for any lawful purpose permitted pursuant to the terms of the Constitutional Provision, issue Subordinate Lien Obligations, the principal of and redemption premium, if any, and interest on which are payable from and secured by a pledge of and lien on the Available University Fund Share junior and subordinate to the lien and pledge created hereby for the security of the Parity Obligations; provided, however, that any such pledge and lien securing such Subordinate Lien Obligations shall be, and shall be expressed to be, subordinate in all respects to the pledge of and lien on the Available University Fund Share pledged as security for the Parity Obligations.

SECTION 13. GENERAL COVENANTS. The Board covenants and agrees with the Registered Owners as follows:

(a) It is recognized that the UT Board is the legal custodian of the Permanent University Fund, having sole power to administer and invest the Permanent University Fund in accordance with Applicable Law, provided that the Constitutional Provision affirmatively appropriates out of the Available University Fund Share an annual amount sufficient to pay the principal and interest on the Permanent University Fund Obligations. Therefore, while the Parity Obligations or the Subordinate Lien Obligations are outstanding and unpaid, the Board covenants to use its best efforts to cause the Permanent University Fund to be administered, invested, and the income therefrom to be distributed, all as required by law and consistent with the Parity Bond Resolutions and this Resolution.

(b) The Board will duly and punctually pay or cause to be paid the principal of every Parity Obligation and all Subordinate Lien Obligations, while outstanding, and the interest thereon, from the sources, on the days, at the places, and in the manner mentioned and provided in such obligations, according to the true intent and meaning thereof, and it will duly cause to be called for redemption prior to maturity, and will cause to be redeemed prior to maturity, all Parity Obligations and Subordinate Lien Obligations which, by their terms, are mandatorily required to be redeemed prior to maturity, when and as so required, and it will faithfully do and perform and at all times fully observe all covenants, undertakings, and provisions contained in this Resolution and in the aforesaid obligations.

(c) Except for the benefit of the Parity Obligations, and the interest thereon, the Board will not at any time create or allow to accrue or exist any lien or charge upon the Interest and Sinking Fund or the Available University Fund Share, unless such lien or charge is made junior and subordinate in all respects to the liens, pledges, and covenants in connection with the Parity Obligations, but the right to issue Subordinate Lien Obligations payable from the Available University Fund Share, as specified in Section 12(b) of this Resolution, is specifically reserved by the Board. The lien created by this Resolution will not be impaired in any manner as a result of any action or non-action on the part of the Board or officers of the System.

(d) Proper books of records and accounts will be kept in which true, full, and correct entries will be made of all income, expenses, and transactions of and in relation to the Permanent University Fund and each and every part thereof in accordance with accepted accounting practices, and as soon after the close of each Fiscal Year as reasonably may be done, the Board will furnish to all bondholders and Registered Owners who may so request, such audits and reports by the State Auditor of the State for the preceding Fiscal Year, concerning the Permanent University Fund, the Available University Fund Share, and the Parity Obligations, as the State Auditor is required by Applicable Law to prepare and distribute.

(e) No portion of the proceeds of the Bonds will be used for the purpose of constructing, equipping, repairing, or rehabilitating buildings or other permanent improvements that are to be used for student housing, intercollegiate athletics, or auxiliary enterprises.

(f) The Board will (i) pay the standard or customary fees and charges of the Paying Agent/Registrar for its services with respect to the payment of the principal of and interest on the Bonds, when due, and (ii) pay the fees and charges of the Paying Agent/Registrar for services with respect to (A) the transfer of registration of the Bonds, and (B) solely to the extent provided in this Resolution, the exchange of the Bonds.

(g) At all times while the Bonds are outstanding, the Board will provide a competent and legally qualified bank, trust company, financial institution, or other agency to act as and perform the services of Paying Agent/Registrar for the Bonds under this Resolution. The Paying Agent/Registrar will be one entity. The Board reserves the right to appoint a successor Paying Agent/Registrar upon providing the previous Paying Agent/Registrar with a certified copy of a resolution terminating such agency. In the event that the entity at any time acting as Paying Agent/Registrar (or its successor by merger, acquisition, or other method) should resign or otherwise cease to act as such, the Board covenants that it will promptly appoint a competent and legally qualified bank, trust company, financial institution, or other agency to act as Paying Agent/Registrar under this Resolution. Upon any change in the Paying Agent/Registrar, the previous Paying Agent/Registrar promptly shall transfer and deliver the Registration Books (or a copy thereof), along with all other pertinent books and records relating to the Bonds, to the new Paying Agent/Registrar designated and appointed by the Board. Upon any change in the Paying Agent/Registrar, the Board promptly will cause a written notice thereof to be sent by the new Paying Agent/Registrar to each Registered Owner, by United States mail, first-class postage prepaid, which notice also shall give the address of the new Paying Agent/Registrar. By accepting the position and performing as such, each Paying Agent/Registrar shall be deemed to have agreed to the provisions of this Resolution, and a certified copy of this Resolution shall be delivered to each Paying Agent/Registrar.

SECTION 14. BOOK-ENTRY-ONLY SYSTEM. It is intended that the Bonds initially be registered so as to participate in a securities depository system (the "DTC System") with DTC, as set forth herein. The Definitive Bonds shall be issued in the form of a separate single definitive Bond for each maturity. Upon issuance, the ownership of each such Bond shall be registered in the name of Cede & Co., as the nominee of DTC, and all of the outstanding Bonds shall be registered in the name of Cede & Co., as the nominee of DTC. The Board and the Paying Agent/Registrar are authorized to execute, deliver, and take the actions set forth in such letters to or agreements with DTC as shall be necessary to effectuate the DTC System, including a "Letter of Representations" (the "Representation Letter").

With respect to the Bonds registered in the name of Cede & Co., as nominee of DTC, the Board and the Paying Agent/Registrar shall have no responsibility or obligation to any broker-dealer, bank, or other financial institution for which DTC holds the Bonds from time to time as securities depository (a "Depository Participant") or to any person on behalf of whom such a Depository Participant holds an interest in the Bonds (an "Indirect Participant"). Without limiting the immediately preceding sentence, the Board and the Paying Agent/Registrar shall have no responsibility or obligation with respect to (i) the accuracy of the records of DTC, Cede & Co., or any Depository Participant with respect to any ownership interest in the Bonds, or (ii) the delivery to any Depository Participant or any Indirect Participant or any other person, other than a Registered Owner of a Bond, of any amount with respect to principal of or interest on the Bonds. While in the DTC System, no person other than Cede & Co., or any successor thereto, as nominee for DTC, shall receive a Bond evidencing the obligation of the Board to make payments of principal and interest pursuant to this Resolution. Upon delivery by DTC to the Paying Agent/Registrar of written notice to the effect that DTC has determined to substitute a new nominee in place of Cede & Co., and subject to the provisions in this Resolution with respect to interest checks or drafts being mailed to the holder, the words "Cede & Co." in this Resolution shall refer to such new nominee of DTC.

In the event that (a) the Board determines that DTC is incapable of discharging its responsibilities described herein and in the Representation Letter, (b) the Representation Letter shall be terminated for any reason, or (c) DTC or the Board determines that it is in the best interest of the Registered Owners that they be able to obtain certificated Bonds, the Board shall notify the Paying Agent/Registrar, DTC, and Depository Participants of the availability within a reasonable period of time through DTC of certificated Bonds, and the Bonds shall no longer be restricted to being registered in the name of Cede & Co., as nominee of DTC. At that time, the Board may determine that the Bonds shall be registered in the name of and deposited with a successor depository operating a securities depository system, as may be acceptable to the Board, or such depository's agent or designee, and if the Board and the Paying Agent/Registrar do not select such alternate securities depository system, then the Bonds may be registered in whatever names the Registered Owners transferring or exchanging the Bonds shall designate, in accordance with the provisions hereof.

Notwithstanding any other provision of this Resolution to the contrary, so long as any Bond is registered in the name of Cede & Co., as nominee of DTC, all payments with respect to principal of and interest on such Bond and all notices with respect to such Bond shall be made and given, respectively, in the manner provided in the Representation Letter.

SECTION 15. AMENDMENT OF RESOLUTION.

(a) The owners of the Parity Obligations comprising 51% or more in principal amount of the aggregate principal amount of then outstanding Parity Obligations shall have the right, from time to time, to approve any amendment to any resolution authorizing the issuance of Parity Obligations which may be deemed necessary or desirable by the Board; provided, however, that nothing herein contained shall permit or be construed to permit, without the approval of the owners of all of the outstanding Parity Obligations, the amendment of the terms and conditions in said resolutions or in the Parity Obligations so as to (i) make any change in the maturity of the outstanding Parity Obligations; (ii) reduce the rate of interest borne by any of the outstanding Parity Obligations; (iii) reduce the amount of the principal payable on the outstanding Parity Obligations; (iv) modify the terms of payment of principal of or interest on the outstanding Parity Obligations, or impose any conditions with respect to such payment; (v) affect the rights of the owners of less than all of the Parity Obligations then outstanding; or (vi) change the minimum percentage of the principal amount of Parity Obligations necessary for consent to such amendment.

(b) If at any time the Board shall desire to amend a resolution under this Section, the Board shall cause notice of the proposed amendment to be published in a financial newspaper or journal published in New York, New York, once during each calendar week for at least two successive calendar weeks. Such notice shall briefly set forth the nature of the proposed amendment and shall state that a copy thereof is on file at the principal office of each Paying Agent/Registrar for the Parity Obligations for inspection by all owners of Parity Obligations. Such publication is not required, however, if written notice is given to each owner of Parity Obligations.

(c) Whenever at any time not less than 30 days, and within one year, from the date of the first publication of said notice or other service of written notice of the proposed amendment, the Board shall receive an instrument or instruments executed by the owners of at least 51% in aggregate principal amount of all Parity Obligations then outstanding, which instrument or instruments shall refer to the proposed amendment described in said notice and which specifically consent to and approve such amendment in substantially the form of the copy thereof on file as aforesaid, the Board may adopt the amendatory resolution in substantially the same form.

(d) Any consent given by the owner of a Parity Obligation pursuant to the provisions of this Section shall be irrevocable for a period of six months from the date of the first publication or other service of the notice provided for in this Section, and shall be conclusive and binding upon all future owners of the same Parity Obligations during such period. Such consent may be revoked at any time after six months from the date of the first publication of such notice by the owner who gave such consent, or by a successor in title, by filing notice thereof with the Paying Agent/Registrar for such Parity Obligations and the Board, but such revocation shall not be effective if the owners of 5l% in aggregate principal amount of the then-outstanding Parity Obligations as in this Section defined have, prior to the attempted revocation, consented to and approved the amendment.

(e) Notwithstanding the provisions of Subsections (a)-(d) of this Section and subject to the requirements of the resolutions authorizing the Outstanding Parity Bonds, this Resolution and the rights and obligations of the Board and of the owners of the Bonds may, to the extent permitted by law, be modified or amended at any time by a supplemental resolution, without notice to or the

consent of any owners of the Bonds, to cure any ambiguity, or to cure or correct any defective provision contained in this Resolution, upon receipt by the Board of an approving opinion of Bond Counsel that the same is needed for such purpose and will more clearly express the intent of this Resolution.

(f) Upon the adoption of any amendatory resolution adopted by the Board pursuant to the provisions of this Section, the resolution being amended shall be deemed to be amended in accordance with the amendatory resolution, and the respective rights, duties, and obligations of the Board and all the owners of then-outstanding Parity Obligations and all future Parity Obligations shall thereafter be determined, exercised, and enforced thereunder, subject in all respects to such amendment.

SECTION 16. DAMAGED, MUTILATED, LOST, STOLEN, OR DESTROYED BONDS.

(a) Replacement Bonds. In the event any outstanding Bond is damaged, mutilated, lost, stolen, or destroyed, the Paying Agent/Registrar shall cause to be printed, executed, and delivered a new Bond of the same principal amount, Maturity Amount, maturity, and interest rate, as the damaged, mutilated, lost, stolen, or destroyed Bond, in replacement for such Bond in the manner hereinafter provided.

(b) Application for Replacement Bonds. Application for replacement of damaged, mutilated, lost, stolen, or destroyed Bonds shall be made to the Paying Agent/Registrar. In every case of loss, theft, or destruction of a Bond, the applicant for a replacement bond shall furnish to the Board and to the Paying Agent/Registrar such security or indemnity as may be required by them to save each of them harmless from any loss or damage with respect thereto. Also, in every case of loss, theft, or destruction of a Bond, the applicant shall furnish to the Board and to the Paying Agent/Registrar evidence to their satisfaction of the loss, theft, or destruction of such Bond, as the case may be. In every case of damage or mutilation of a Bond, the applicant shall surrender to the Paying Agent/Registrar for cancellation the Bond so damaged or mutilated.

(c) Payment in Lieu of Replacement. Notwithstanding the foregoing provisions of this Section, in the event any such Bond shall have matured, and no default has occurred which is then continuing in the payment of the principal of or interest on the Bond, the Board may authorize the payment of the same (without surrender thereof except in the case of a damaged or mutilated Bond) instead of issuing a replacement Bond, provided security or indemnity is furnished as provided above in this Section.

(d) Charge for Issuing Replacement Bonds. Prior to the issuance of any replacement Bond, the Paying Agent/Registrar shall charge the owner of such Bond with all legal, printing, and other expenses in connection therewith. Every replacement Bond issued pursuant to the provisions of this Section by virtue of the fact that any Bond is lost, stolen, or destroyed shall constitute a contractual obligation of the Board whether or not the lost, stolen, or destroyed Bond shall be found at any time, or be enforceable by anyone, and shall be entitled to all the benefits of this Resolution equally and proportionately with any and all other Bonds duly issued under this Resolution.

(e) Authority for Issuing Replacement Bonds. In accordance with Chapter 1201, Texas Government Code, as amended, this Section shall constitute authority for the issuance of any such replacement Bond without necessity of further action by the governing body of the Board or any other body or person, and the duty of the replacement of such Bonds is hereby authorized and imposed upon the Paying Agent/Registrar, and the Paying Agent/Registrar shall authenticate and deliver such Bonds in the form and manner and with the effect, as provided in Section 4(a) of this Resolution, for Bonds issued in exchange for other Bonds.

SECTION 17. DEFEASANCE OF BONDS.

(a) Any Bond and the interest thereon shall be deemed to be paid, retired and no longer outstanding (a "Defeased Bond") within the meaning of this Resolution, except to the extent provided in subsections (c) and (e) of this Section, when payment of the principal of such Bond, plus interest thereon, with respect to Current Interest Bonds, and/or the Maturity Amount with respect to Capital Appreciation Bonds, to the due date or dates (whether such due date or dates be by reason of maturity, upon redemption, or otherwise) either (i) shall have been made or caused to be made in accordance with the terms thereof (including the giving of any required notice of redemption or the establishment of irrevocable provisions for the giving of such notice) or (ii) shall have been provided for on or before such due date by irrevocably depositing with or making available to the Paying Agent/Registrar or an eligible trust company or commercial bank for such payment (1) lawful money of the United States of America sufficient to make such payment, (2) Government Obligations that mature as to principal and interest in such amounts and at such times as will ensure the availability, without reinvestment, of sufficient money to provide for such payment and when proper arrangements have been made by the Board with the Paying Agent/Registrar or an eligible trust company or commercial bank for the payment of its services until all Defeased Bonds shall have become due and payable or (3) any combination of (1) and (2). At such time as a Bond shall be deemed to be a Defeased Bond hereunder, as aforesaid, such Bond and the interest thereon shall no longer be secured by, payable from, or entitled to the benefits of, the revenues herein pledged as provided in this Resolution, and such principal and interest shall be payable solely from such money or Government Obligations.

(b) The deposit under clause (ii) of subsection (a) shall be deemed a payment of a Bond as aforesaid when proper notice of redemption of such Bonds shall have been given or upon the establishment of irrevocable provisions for the giving of such notice, in accordance with this Resolution. Any money so deposited with the Paying Agent/Registrar or an eligible trust company or commercial bank as provided in this Section may at the discretion of the Board also be invested in Government Obligations, maturing in the amounts and at the times as hereinbefore set forth, and all income from all Government Obligations in possession of the Paying Agent/Registrar or an eligible trust company or commercial bank pursuant to this Section which is not required for the payment of such Bond and premium, if any, and interest thereon with respect to which such money has been so deposited, shall be remitted to the Board.

(c) Notwithstanding any provision of any other Section of this Resolution which may be contrary to the provisions of this Section, all money or Government Obligations set aside and held in trust pursuant to the provisions of this Section for the payment of principal of the Bonds and premium, if any, and interest thereon, shall be applied to and used solely for the payment of the particular Bonds and premium, if any, and interest thereon, with respect to which such money

or Government Obligations have been so set aside in trust. Until all Defeased Bonds shall have become due and payable, the Paying Agent/Registrar shall perform the services of Paying Agent/Registrar for such Defeased Bonds the same as if they had not been defeased, and the Board shall make proper arrangements to provide and pay for such services as required by this Resolution.

(d) Notwithstanding any other provision of this Resolution to the contrary, if money or Government Obligations have been deposited or set aside with the Paying Agent/Registrar or an eligible trust company or commercial bank pursuant to this Section for the payment of Bonds and such Bonds shall not have in fact been actually paid in full, no amendment of the provisions of this Section shall be made without the consent of the Registered Owner of each Bond affected thereby. Notwithstanding the provisions of this Section to the contrary, any Taxable Bonds issued under this Resolution may be designated by the Authorized Representative in the Award Certificate as not being subject to defeasance if such Authorized Representative determines that such treatment is in the best economic interest of the Board.

(e) Notwithstanding the provisions of subsection (a) of this Section, to the extent that, upon the defeasance of any Defeased Bond to be paid at its maturity, the Board retains the right under State law to later call that Defeased Bond for redemption in accordance with the provisions of this Resolution, the Board may call such Defeased Bond for redemption upon complying with the provisions of State law and upon the satisfaction of the provisions of subsection (a) of this Section with respect to such Defeased Bond as though it was being defeased at the time of the exercise of the option to redeem the Defeased Bond and the effect of the redemption is taken into account in determining the sufficiency of the provisions made for the payment of the Defeased Bond. After all required deposits are made in connection with any related defeasance, the Bonds shall no longer be regarded as outstanding or unpaid.

SECTION 18. CONTINUING DISCLOSURE.

(a) Annual Reports. The Board shall provide annually to the MSRB, in an electronic format as prescribed by the MSRB, within six months after the end of each Fiscal Year ending after the issuance and sale of each Series of Bonds pursuant to this Resolution, financial information and operating data with respect to the Permanent University Fund as determined by the Authorized Representative at the time the Bonds are sold. The Award Certificate shall specify such financial information and operating data. Any financial statements with respect to the Permanent University Fund so to be provided shall be (1) prepared on an accrual basis, or such other basis as the UT Board may be required to employ from time to time pursuant to State law or regulation, and (2) audited, if the UT Board commissions an audit of such statements and the audit is completed within the period during which they must be provided. If audited financial statements with respect to the Permanent University Fund are not so provided within the required period, then the Board shall provide unaudited financial statements with respect to the Permanent University Fund for the applicable Fiscal Year to the MSRB, in an electronic format as prescribed by the MSRB, and shall file audited financial statements with respect to the Permanent University Fund when and if such audited financial statements become available. If audited financial statements with respect to the Permanent University Fund are not prepared for any Fiscal Year and audited financial statements are prepared with respect to the State of Texas for such Fiscal Year, the Board shall provide, or cause to be provided, the audited financial statements of the State of Texas for the applicable Fiscal Year to the MSRB, in an electronic format as prescribed by the MSRB, within

six months after the end of said Fiscal Year or as soon thereafter as such audited financial statements become available from the State Auditor of the State of Texas. Any such audited financial statements of the State of Texas so provided shall be prepared in accordance with generally accepted accounting principles for state governments, as such principles may be changed from time to time to comply with State law.

If the UT Board changes the Permanent University Fund's Fiscal Year, the Board will notify the MSRB of the change (and of the date of the new Fiscal Year end) prior to the next date by which the Board otherwise would be required to provide financial information and operating data pursuant to this Section.

The financial information and operating data to be provided pursuant to this subsection (a) may be set forth in full in one or more documents or may be included by specific reference to any document that is available to the public on the MSRB's internet web site or filed with the SEC.

(b) Event Notices. As used in this subsection (b), the term "obligated person" shall mean any person, including the Board, who is either generally or through an enterprise, fund, or account of such person committed by contract or other arrangement to support payment of all or part of the obligations on the Bonds (other than providers of municipal bond insurance, letters of credit, or other liquidity facilities). The Board shall notify the MSRB, in an electronic format as prescribed by the MSRB, in a timely manner not in excess of ten Business Days after the occurrence of the event, of any of the following events with respect to the Bonds: (i) principal and interest payment delinquencies; (ii) non-payment related defaults, if material; (iii) unscheduled draws on debt service reserves reflecting financial difficulties; (iv) unscheduled draws on credit enhancements reflecting financial difficulties; (v) substitution of credit or liquidity providers, or their failure to perform; (vi) adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the Bonds, or other material events affecting the tax status of the Bonds; (vii) modifications to rights of holders of the Bonds, if material; (viii) bond calls, if material, and tender offers; (ix) defeasances; (x) release, substitution, or sale of property securing repayment of the Bonds, if material; (xi) rating changes; (xii) bankruptcy, insolvency, receivership or similar event of the obligated person; (xiii) the consummation of a merger, consolidation, or acquisition involving an obligated person or the sale of all or substantially all of the assets of the obligated person, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material; (xiv) the appointment of a successor or additional trustee or the change of name of a trustee, if material; (xv) incurrence of a Financial Obligation (as defined below) of the Board, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a Financial Obligation of the Board, any of which affect the holders of the outstanding Parity Obligations, if material; and (xvi) default, event of acceleration, termination event, modification of terms or similar events under the terms of a Financial Obligation of the Board, any of which reflect financial difficulties.

For the purposes of the event identified in clause (xii) of the immediately preceding paragraph, the event is considered to occur when any of the following occur: the appointment of a receiver, fiscal agent or similar officer for an obligated person in a proceeding under the U.S.

Bankruptcy Code or in any other proceeding under state or federal law in which a court or governmental authority has assumed jurisdiction over substantially all of the assets or business of the obligated person, or if such jurisdiction has been assumed by leaving the existing governing body and officials or officers in possession but subject to the supervision and orders of a court or governmental authority, or the entry of an order confirming a plan of reorganization, arrangement or liquidation by a court or governmental authority having supervision or jurisdiction over substantially all of the assets or business of the obligated person. The Board intends the words used in clauses (xv) and (xvi), above, and the definition of "Financial Obligation" in this Section to have the same meanings as when it is used in the Rule, as evidenced by SEC Release NO. 34-83885, dated August 20, 2018.

In addition, the Board shall notify the MSRB, in an electronic format as prescribed by the MSRB, in a timely manner, of any failure by the Board to provide financial information or operating data in accordance with subsection (a) of this Section by the time required.

(c) Identifying Information. All information and notices shall be provided to the MSRB in an electronic format, as prescribed by the MSRB, and all documents provided to the MSRB pursuant to this Section 18 shall be accompanied by identifying information, as prescribed by the MSRB.

(d) Limitations, Disclaimers, and Amendments. The Board shall be obligated to observe and perform the covenants specified in this Section 18 for so long as, but only for so long as, the Board, the Permanent University Fund, or the Available University Fund Share remains an "obligated person" with respect to the Bonds within the meaning of the Rule, except that the Board in any event will give the notice required by Section 4 of this Resolution of any Bond calls and defeasance that cause the Board, the Permanent University Fund, or the Available University Fund Share to no longer be "obligated persons".

The provisions of this Section 18 are for the sole benefit of the holders and beneficial owners of the Bonds, and nothing in this Section 18, express or implied, shall give any benefit or any legal or equitable right, remedy, or claim hereunder to any other person. The Board undertakes to provide only the financial information, operating data, financial statements, and notices which it has expressly agreed to provide pursuant to this Section 18 and does not hereby undertake to provide any other information that may be relevant or material to a complete presentation of the Permanent University Fund's or the Available University Fund Share's financial results, condition, or prospects, or hereby undertake to update any information provided in accordance with this Section 18 or otherwise, except as expressly provided herein. The Board does not make any representation or warranty concerning such information or its usefulness to a decision to invest in or sell Bonds at any future date.

UNDER NO CIRCUMSTANCES SHALL THE BOARD BE LIABLE TO THE HOLDER OR BENEFICIAL OWNER OF ANY BOND OR ANY OTHER PERSON, IN CONTRACT OR TORT, FOR DAMAGES RESULTING IN WHOLE OR IN PART FROM ANY BREACH BY THE BOARD, WHETHER NEGLIGENT OR WITHOUT FAULT ON ITS PART, OF ANY COVENANT SPECIFIED IN THIS SECTION 18, BUT EVERY RIGHT AND REMEDY OF ANY SUCH PERSON, IN CONTRACT OR TORT, FOR OR ON ACCOUNT OF ANY SUCH

BREACH SHALL BE LIMITED TO AN ACTION FOR MANDAMUS OR SPECIFIC PERFORMANCE.

No default by the Board in observing or performing its obligations under this Section 18 shall constitute a breach of or default under this Resolution for purposes of any other provision of this Resolution. Should the Rule be amended to obligate the Board to make filings with or provide notices to entities other than the MSRB, the Board hereby agrees to undertake such obligation with respect to the Bonds in accordance with the Rule as amended.

Nothing in this Section 18 is intended or shall act to disclaim, waive, or otherwise limit the duties of the Board under federal and State securities laws.

Except as otherwise authorized by Section 32, the provisions of this Section 18 may be amended by the Board from time to time to adapt to changed circumstances that arise from a change in legal requirements, a change in law, or a change in the identity, nature, status, or type of operations of the Board or the Permanent University Fund, but only if (i) the provisions of this Section 18, as so amended, would have permitted an underwriter to purchase or sell Bonds in the primary offering of the Bonds in compliance with the Rule, taking into account any amendments or interpretations of the Rule to the date of such amendment, as well as such changed circumstances, and (ii) either (A) the holders of a majority in aggregate principal amount (or any greater amount required by any other provision of this Resolution that authorizes such an amendment) of the outstanding Bonds consent to such amendment or (B) a person that is unaffiliated with the Board and the Permanent University Fund (such as nationally-recognized bond counsel) determines that such amendment will not materially impair the interests of the holders and beneficial owners of the Bonds. If the Board so amends the provisions of this Section 18, it shall include with any amended financial information or operating data next provided in accordance with this Section 18 an explanation, in narrative form, of the reasons for the amendment and of the impact of any change in the type of financial information or operating data so provided. The Board may also amend or repeal the provisions of this continuing disclosure requirement if the SEC amends or repeals the applicable provisions of the Rule or a court of final jurisdiction enters judgment that such provisions of the Rule are invalid, but only if and to the extent that the provisions of this sentence would not prevent an underwriter from lawfully purchasing or selling Bonds in the primary offering of the Bonds.

SECTION 19. PROVISIONS CONCERNING FEDERAL INCOME TAX EXCLUSION.

(a) General Tax Covenant. As used in this Section 19, the term "Bonds" shall mean only Bonds issued as Tax-Exempt Bonds. The Board covenants not to take any action or omit to take any action that, if taken or omitted, would cause the interest on the Bonds to be includable in gross income for federal income tax purposes. In furtherance thereof, the Board covenants to comply with sections 103 and 141 through 150 of the Code and the provisions set forth in the federal tax certificate executed by the Board in connection with the Bonds.

(b) No Private Use or Payment and No Private Loan Financing. The Board covenants that it will use the proceeds of the Bonds (including investment income) and the property financed, directly or indirectly, with such proceeds so that the Bonds will not be "private activity bonds"

within the meaning of section 141 of the Code. Furthermore, the Board will not take a deliberate action (as defined in section 1.141-2(d)(3) of the Regulations) that causes the Bonds to be a "private activity bond" unless it takes a remedial action permitted by section 1.141-12 of the Regulations.

(c) No Federal Guarantee. The Board covenants not to take any action or omit to take any action that, if taken or omitted, would cause the Bonds to be "federally guaranteed" within the meaning of section 149(b) of the Code, except as permitted by section 149(b)(3) of the Code.

(d) No Hedge Bonds. The Board covenants not to take any action or omit to take action that, if taken or omitted, would cause the Bonds to be "hedge bonds" within the meaning of section 149(g) of the Code.

(e) No Arbitrage. The Board covenants that it will make such use of the proceeds of the Bonds (including investment income) and regulate the investment of such proceeds of the Bonds so that the Bonds will not be "arbitrage bonds" within the meaning of section 148(a) of the Code.

(f) Arbitrage Rebate. The Board covenants that, if the Board does not qualify for an exception to the requirements of section 148(f) of the Code, the Board will comply with the requirement that certain amounts earned by the Board on the investment of the gross proceeds of the Bonds, be rebated to the United States.

(g) Information Reporting The Board covenants to file or cause to be filed with the Secretary of the Treasury an information statement concerning the Bonds in accordance with section 149(e) of the Code.

(h) Record Retention The Board covenants to retain all material records relating to the expenditure of the proceeds (including investment income) of the Bonds and, if applicable, any obligations refunded therewith, and the use of the property financed, directly or indirectly, thereby until three years after the last Bond is redeemed or paid at maturity (or such other period as provided by subsequent guidance issued by the Department of the Treasury) in a manner that ensures their complete access throughout such retention period.

(i) Continuing Obligation. Notwithstanding any other provision of this Resolution, the Board's obligations under the federal tax covenants set forth above will survive the defeasance and discharge of the Bonds for as long as such matters are relevant to the excludability of interest on the Bonds from gross income for federal income tax purposes.

(j) Official Intent. For purposes of section 1.150-2(d) of the Regulations, to the extent that an official intent to reimburse has not previously been adopted by the Board, this Resolution serves as the Board's official declaration of intent to use proceeds of the Bonds to reimburse itself from proceeds of the Bonds issued in the maximum amount authorized by this Resolution for certain expenditures paid in connection with the projects set forth herein. Any such reimbursement will only be made (i) for an original expenditure paid no earlier than 60 days prior to the date hereof and (ii) not later than 18 months after the later of (A) the date the original expenditure is paid or

(B) the date of with the project to which such expenditure relates is placed in service or abandoned, but in to event more than three years after the original expenditure is paid.

SECTION 20. SALE OF THE BONDS.

(a) The Authorized Representative is hereby authorized to act for and on behalf of the Board in connection with the issuance and sale of the Bonds. In that capacity, the Authorized Representative, acting for and on behalf of the Board, shall determine the dates for the issuance and sale of the Bonds and all other matters relating to the issuance, sale and delivery of the Bonds as set forth in Section 2(b) of this Resolution.

(b) Except as set forth in subsection (c) of this Section 20, the Bonds of each Series shall be sold through competitive bidding as required by the Constitutional Provision. For any Series of Bonds to be sold through competitive bidding pursuant to the terms hereof, the Authorized Representative shall prepare a notice of sale and bidding instructions (including an official bid form) with respect thereto to be in substantially the form and substance previously approved by the Board in connection with the authorization of Parity Obligations, which form is hereby approved, but with such changes and completions as the Authorized Representative may approve.

(c) Notwithstanding the provisions of subsection (b) of this Section 20 or any other provisions in this Resolution, any Series of Bonds constituting Refunding Bonds may be sold in the manner deemed by the Authorized Representative to be the most economically advantageous to the Board, as set forth in the Award Certificate.

If the Authorized Representative determines that a Series of Refunding Bonds should be sold by a negotiated sale, the Authorized Representative shall designate the senior managing underwriter for such Refunding Bonds and such additional investment banking firms as he or she deems appropriate to assure that the Refunding Bonds are sold on the most advantageous terms to the Board. The Authorized Representative, acting for and on behalf of the Board, is authorized to approve, execute, and deliver a Bond Purchase Contract for each Series of Refunding Bonds to be sold by negotiated sale, with the underwriter(s) thereof at such price, with and subject to such terms as determined by the Authorized Representative pursuant to Section 2 of this Resolution. Each Bond Purchase Contract shall be substantially in the form and substance previously approved by the Board in connection with the authorization of Parity Obligations or the Board's revenue financing System obligations with such changes as are acceptable to the Authorized Representative, including those set forth in this Resolution with respect to disclosure documents and continuing disclosure provisions. The Authorized Representative's approval of a Bond Purchase Contract shall be conclusively evidenced by said Authorized Representative's execution thereof.

(d) Following the award of the sale of each Series of Bonds the Authorized Representative shall notify the Paying Agent/Registrar in writing of the identity of the purchaser of the Bonds and of the following terms for such Bonds: Series designation; dated date and Issuance Date; date from which interest accrues; principal amount; maturities; redemption provisions; rate or rates of interest; and first interest payment date. The Authorized Representative shall deliver the Initial Bonds of such Series to the purchasers thereof against payment therefor.

(e) The authority conferred by this Resolution to (i) act on behalf of the Board in selling any Series of Bonds and (ii) award the sale of the Bonds of such Series to a bidder in a competitive sale or execute one or more Bond Purchase Contract(s) pursuant to this Section shall expire at 11:59 p.m. on August 31, 2027. Any Series of Bonds awarded pursuant to an official bid form or sold pursuant to a Bond Purchase Contract executed on or before August 31, 2027, may be delivered after such date.

SECTION 21. PROCEEDS OF SALE. Proceeds from the sale of each Series of Bonds shall, promptly upon receipt thereof, be applied by the Authorized Representative as follows:

(i) accrued interest for the Bonds, if any, shall be deposited in the Interest and Sinking Fund to be used to pay interest on the Bonds on the first interest payment date therefor;

(ii) if the Series of Bonds is being issued to refund Refunded Obligations, there shall be applied, from the remaining proceeds from the sale of such Bonds, the amounts specified in Section 23 of this Resolution; and

(iii) any proceeds from the sale of such Bonds remaining after the deposits provided for in clauses (i) and (ii) above shall be used to pay Project Costs of Eligible Projects and, to the extent not otherwise provided for, to pay all expenses arising in connection with the issuance of such Bonds and the refunding of the Refunded Obligations, as appropriate.

Any sale proceeds of the Bonds remaining after making all deposits and payments provided for above shall be deposited into the Interest and Sinking Fund.

SECTION 22. APPROVAL OF OFFICIAL STATEMENT. The Authorized Representative, acting for and on behalf of the Board, is authorized and directed to provide for and oversee the preparation of a preliminary official statement to be prepared for distribution (which may be made electronically) and to be used in the offering and sale of the Bonds. The Authorized Representative, acting for and on behalf of the Board, is hereby authorized to approve the form of the preliminary official statement and to deem the preliminary official statement to be final as of its date, except for such omissions as are permitted by the Rule. The Authorized Representative, acting for and on behalf of the Board, shall cause a final official statement to be prepared and provided in compliance with the Rule. Notwithstanding the foregoing, the Authorized Representative may prepare one preliminary official statement and one final official statement with respect to multiple Series of such Bonds so sold.

SECTION 23. REFUNDING AND REDEMPTION OF REFUNDED OBLIGATIONS; ESCROW AGREEMENT.

(a) Concurrently with the delivery of each Series of Bonds issued to refund Refunded Notes, the Authorized Representative shall cause to be deposited with the issuing and paying agent for the Refunded Notes or with an Escrow Agent selected by the Authorized Representative, from the proceeds from the sale of such Series of Bonds and other legally available funds, an amount sufficient to provide for the refunding and defeasance of such Refunded Notes, in accordance with Chapter 1207, Texas Government Code, as amended. In the event it is deemed necessary, the

Authorized Representative is hereby authorized to select one or more Escrow Agent(s) with respect to the Refunded Notes and to enter into one or more Escrow Agreements. The Authorized Representative is further authorized and directed to apply and there is hereby appropriated such moneys of the Board as are necessary (i) to provide for the defeasance of such Refunded Notes on the date of delivery of the Bonds or (ii) to fund the Escrow Fund to be created pursuant to the Escrow Agreement(s) with amounts sufficient to provide for the defeasance of the Refunded Notes.

(b) Concurrently with the delivery of each Series of Bonds issued to refund Refunded Bonds, the Authorized Representative shall cause to be deposited with the paying agent for the Refunded Bonds or with an Escrow Agent selected by the Authorized Representative, from the proceeds from the sale of such Series of Bonds and other legally available funds, an amount sufficient to provide for the refunding and defeasance of such Refunded Bonds, in accordance with Chapter 1207, Texas Government Code, as amended. In the event it is deemed necessary, the Authorized Representative is hereby authorized to select one or more Escrow Agent(s) with respect to the Refunded Bonds and to enter into one or more Escrow Agreements. The Authorized Representative is further authorized and directed to apply and there is hereby appropriated such moneys of the Board as are necessary (i) to provide for the defeasance of such Refunded Bonds on the date of delivery of the Bonds or (ii) to fund the Escrow Fund to be created pursuant to the Escrow Agreement(s) with amounts sufficient to provide for the defeasance of the Refunded Bonds.

(c) As provided in Section 2(b) of this Resolution, the Authorized Representative shall determine the particular Subordinate Lien Obligations and Potential Refunded Bonds to be refunded by a Series of Bonds subject, in the case of the Refunded Bonds, to the present value savings requirement of said Section 2(b).

(d) Subject to the execution of an Award Certificate and the determination by the Authorized Representative of the Refunded Bonds to be refunded by a Series of Bonds, the Board irrevocably calls the particular Potential Refunded Bonds constituting Refunded Bonds for redemption prior to maturity on the first optional redemption date following delivery of the Bonds of such Series, for which all of the notice requirements for redemption can reasonably be met, at a redemption price of par (plus accrued interest to the date fixed for redemption).

The Authorized Representative, acting for and on behalf of the Board, shall provide for notice of such redemption to be given in accordance with the resolution(s) of the Board authorizing the Refunded Bonds.

(e) If the Authorized Representative determines to execute an Escrow Agreement relating to the Refunded Notes or the Refunded Bonds, to assure the purchase of the "Escrowed Securities" referred to in the respective Escrow Agreements for the Refunded Notes or the Refunded Bonds, the Authorized Representative, acting for and on behalf of the Board, is hereby authorized to subscribe for, agree to purchase and purchase "Government Obligations" and "Defeasance Obligations" (as defined in resolutions authorizing the Refunded Notes or the Parity Bond Resolutions authorizing the Refunded Bonds, as appropriate) in such amounts and maturities and bearing interest at such rates as may be provided for in such Escrow Agreement, and to execute any and all subscriptions, purchase agreements, commitments, letters of authorization and other

documents necessary to effectuate the foregoing, and is authorized to create and fund the "Escrow Fund" contemplated by such Escrow Agreement through the use of the proceeds of the Series of Bonds issued to refund the Refunded Notes or the Refunded Bonds, the moneys and investments held in the fund securing the Refunded Notes or the Refunded Bonds, and other lawfully available moneys of the Board.

(f) To satisfy in a timely manner all of the Board's obligations under this Resolution and the Escrow Agreement(s), the Authorized Representative and all other appropriate officers and agents of the Board are hereby severally authorized and directed for and on behalf of the Board to take all other actions that are reasonably necessary to provide for the refunding of the Refunded Notes or the Refunded Bonds, including, without limitation, executing and delivering for and on behalf of the Board all certificates, consents, receipts, requests, and other documents as may be reasonably necessary to satisfy the Board's obligations under the Escrow Agreement(s) and this Resolution and to direct the transfer and application of funds of the Board consistent with the provisions of such Escrow Agreement(s) and this Resolution.

SECTION 24. AGREEMENTS AUTHORIZED. The Paying Agent/Registrar Agreement, the Escrow Agreements, if used, and the Bond Purchase Contract are hereby approved and the Authorized Representative is hereby authorized to execute and deliver same and to execute certificates and other documents pursuant to any such agreement to carry out the intent thereof.

SECTION 25. PARTIES INTERESTED HEREIN. Nothing in this Resolution expressed or implied is intended or shall be construed to confer upon, or to give to, any person or entity, other than the Board, the Paying Agent/Registrar, and the Registered Owners any right, remedy, or claim under or by reason of this Resolution or any covenant, condition, or stipulation hereof, and all covenants, stipulations, promises, and agreements in this Resolution contained by and on behalf of the Board shall be for the sole and exclusive benefit of the Board, the Paying Agent/Registrar, and the Registered Owners.

SECTION 26. REMEDIES. Any owner or holder of any of the Bonds or Additional Parity Obligations, when issued, in the event of default in connection with any covenant contained herein or default in the payment of said obligations, or of any interest thereon, shall have the right to institute mandamus proceedings against the Board or any other necessary or appropriate party for the purpose of enforcing payment from the source pledged herein or for enforcing any covenant herein contained.

SECTION 27. INDIVIDUALS NOT LIABLE. All covenants, stipulations, obligations, and agreements of the Board contained in this Resolution shall be deemed to be covenants, stipulations, obligations, and agreements of the System and the Board to the full extent authorized or permitted by the Constitution and laws of the State. No covenant, stipulation, obligation, or agreement herein contained shall be deemed to be a covenant, stipulation, obligation, or agreement of any member of the Board or agent or employee of the Board in his individual capacity and neither the members of the Board nor any officer thereof shall be liable personally on the Parity Obligations or be subject to any personal liability or accountability by reason of the issuance thereof.

SECTION 28. EXECUTION, CUSTODY, APPROVAL, AND REGISTRATION OF BONDS; BOND COUNSEL'S OPINION; AND CUSIP NUMBERS.

(a) The Bonds shall be executed either manually or by facsimile signature on behalf of the Board by the Chairman or Vice Chairman of the Board and countersigned by the Executive Director of the Board, or the Assistant to the Board, and the official seal of the Board shall be impressed or placed in facsimile thereon. Such facsimile signatures on the Bonds shall have the same effect as if each of the Bonds had been signed manually and in person by said officers of the Board, and such facsimile seal on the Bonds shall have the same effect as if the official seal of the Board had been manually impressed upon each of the Bonds.

(b) The Authorized Representative is hereby authorized to have control of the Initial Bonds of each Series issued and delivered hereunder and all necessary records and proceedings pertaining to such Bonds pending their delivery and approval by the Attorney General and their registration by the Comptroller. Upon registration of the Bonds of a Series, the Comptroller (or a deputy designated in writing to act for the Comptroller) shall manually sign the Comptroller's Registration Certificate printed or attached to the Initial Bonds of such Series, and the seal of said Comptroller shall be impressed or placed in facsimile thereon. The Bond Counsel Opinion and the assigned CUSIP numbers may, at the option of the Board, be printed on the Initial Bonds of such Series or on any Bonds issued and delivered in exchange or replacement of any Bond, but neither of such items shall be binding upon the Board or have any legal effect, and shall be solely for the convenience and information of the Registered Owners of the Bonds. If insurance is obtained on any of the Bonds, the Bonds shall bear, as appropriate and applicable, a legend concerning insurance as provided by the insurer.

SECTION 29. DTC LETTER OF REPRESENTATIONS. The Authorized Representative is authorized to implement the Book-Entry-Only System of Bond registration with respect to the Bonds pursuant to the Representation Letter. Notwithstanding anything to the contrary contained herein, while the Bonds are subject to DTC's Book-Entry-Only System and to the extent permitted by law, the Representation Letter is hereby incorporated herein and its provisions shall prevail over any other provisions of this Resolution in the event of conflict. Provisions relating to DTC, its Book-Entry-Only System of registration, and the Representation Letter are set forth in Section 14 of this Resolution.

SECTION 30. APPROPRIATION OF FUNDS. The Authorized Representative is further authorized and directed to apply and there is hereby appropriated such money of the Board as is necessary (i) to pay the costs of issuance of Bonds incurred in connection with the issuance thereof and the refunding of the Refunded Obligations, to the extent not paid from Bond proceeds and (ii) to make the deposits described in Sections 21 and 23 in amounts sufficient, together with the proceeds of the Bonds, to provide for the defeasance of the Refunded Obligations on the date of delivery of the Bonds.

SECTION 31. DEFEASANCE OF OUTSTANDING PARITY BONDS. (a) The Board desires to authorize the use of certain lawfully available funds of the Board, including but not limited to Available University Fund moneys, as determined by the Authorized Representative, to defease, from time to time, certain Outstanding Parity Bonds previously issued by the Board in accordance with the applicable defeasance provisions in the respective resolutions authorizing

their issuance. The Authorized Representative is hereby authorized to determine and retire, from time to time, the various portions of such Outstanding Parity Bonds which are economically advantageous for the Board to retire by the defeasance of such Bonds. The Authorized Representative is authorized to enter into one or more Escrow Agreements in substantially the standard form previously approved by the Board to accomplish such defeasances. In the event of such a defeasance, the Authorized Representative is authorized hereby to take such steps as may be necessary to purchase the escrowed securities identified in such escrow agreements on behalf of the Board and is authorized to create and fund the escrow funds contemplated by such Escrow Agreements through the use of the lawfully available funds of the Board. The Authorized Representative is authorized to call for redemption such Outstanding Parity Bonds defeased pursuant to this Section and is hereby authorized to provide and complete an appropriate notice of redemption to the paying agent(s) and/or registrar(s) for such Outstanding Parity Bonds upon the deposit with the Escrow Agent of such available funds and compliance with the conditions set forth in the Escrow Agreements.

(b) Except as provided in the following sentence, the Board hereby (i) expressly reserves the right to call for redemption any Outstanding Parity Bonds defeased pursuant to this Section in accordance with the applicable redemption provisions contained in the respective resolution authorizing their issuance, (ii) directs the Authorized Representative to give notice of the reservation of such right to the owners of such Outstanding Parity Bonds immediately following the making of the firm banking and financial arrangements for such defeasance, and (iii) directs the Authorized Representative to include notice of such reservation in any notice of redemption authorized pursuant to this Section. Notwithstanding the immediately preceding sentence, the Authorized Representative, upon determining that doing so is in the best interest of the Board, may elect on behalf of the Board not to retain the right to call such Outstanding Parity Bonds for redemption by choosing not to give the notices required in clauses (ii) and (iii) of the immediately preceding sentence.

(c) The Board hereby expressly authorizes the expenditure of, and appropriates for such purpose, moneys in the Available University Fund constituting the Available University Fund Share in the amount determined by the Authorized Representative for the purpose of defeasing Outstanding Parity Bonds in accordance with the terms of this Section 31; provided that, the remaining balance of the Available University Fund Share after giving effect to any such expenditure shall not be less than the sum of (i) the amount necessary for the Board to be able to fully observe and comply with its covenants and obligations, as appropriate, under (A) the Constitutional Provision, (B) all Parity Bond Resolutions and resolutions of the Board authorizing the issuance of Subordinate Lien Obligations that are then outstanding, and (C) all other resolutions or agreements then outstanding pursuant to which the obligations of the Board thereunder are payable from the Available University Fund Share, plus (ii) to the extent not included in clause (i) of this sentence, any unexpended amounts previously appropriated by the Board for the support and maintenance of The Texas A&M University System administration, Texas A&M University and Prairie View A&M University.

SECTION 32. FURTHER PROCEDURES. The Chairman of the Board, the Vice Chairman of the Board, the Executive Director of the Board, each Authorized Representative, and all other officers, employees, and agents of the Board, and each of them, shall be and they are hereby expressly authorized, empowered, and directed from time to time and at any time to do and

perform all such acts and things and to execute, acknowledge, and deliver in the name and under the seal and on behalf of the Board all such agreements, documents, and instruments, whether or not herein mentioned, as may be necessary or desirable in order to carry out the terms and provisions of this Resolution, the Bonds, the preliminary official statement, the official statement, the Paying Agent/Registrar Agreement, each Escrow Agreement, any Bond Purchase Contract, and the Representation Letter. In addition, each Authorized Representative, the General Counsel of the System, and Bond Counsel are hereby authorized to approve, subsequent to the date of the adoption of this Resolution, any amendments to the above named documents, and any technical amendments to this Resolution as may be required by any Nationally-Recognized Rating Agency as a condition to the granting of a rating on the Bonds, as may be required by the Attorney General as a condition to the approval of the Bonds and as may be required to assist the underwriters in complying with the Rule.

In case any officer whose signature shall appear on the Bonds shall cease to be such officer before the delivery of the Bonds, such signature shall nevertheless be valid and sufficient for all purposes the same as if such officer had remained in office until such delivery. It is further provided the Authorized Representative is hereby designated as the officer responsible for making the certifications required by the Parity Bond Resolutions as a condition to the issuance of obligations on a parity with the Outstanding Parity Bonds.

SECTION 33. PUBLIC NOTICE. It is hereby found and determined that each of the officers and members of the Board were duly and sufficiently notified officially and personally, in advance, of the time, place, and purpose of the meeting at which this Resolution was adopted; that this Resolution would be introduced and considered for adoption at said meeting; that said meeting was open to the public, and public notice of the time, place, and purpose of said meeting was given, all as required by Chapter 551, Texas Government Code, as amended.

SECTION 34. NONPRESENTMENT OF BONDS. In the event any Bond shall not be presented for payment when the principal thereof or interest thereon, if applicable, becomes due, either at maturity or otherwise, or if any check or draft representing payment of principal of or interest on the Bonds shall not be presented for payment, if funds sufficient to pay the principal of or interest on such Bond shall have been made available by the Board to the Paying Agent/Registrar for the benefit of the Registered Owner thereof, all liability of the Board to such Registered Owner for the payment of the principal of or interest on such Bond shall cease, terminate, and be completely discharged, and thereupon it shall be the duty of the Paying Agent/Registrar to hold such funds in trust, uninvested and without liability for interest thereon, for the benefit of the Registered Owner of such Bond who shall thereafter be restricted exclusively to such funds for any claim of whatever nature on his part under this Resolution with respect to the principal of or interest on such Bond. To the extent applicable, the Paying Agent/Registrar shall hold and apply any such funds in accordance with Title 6, Texas Property Code, as amended, and shall comply with the reporting requirements of Chapter 74, Texas Property Code, as amended.

SECTION 35. INTERPRETATIONS. The titles and headings of the articles and sections of this Resolution have been inserted for convenience of reference only and are not to be considered a part hereof and shall not in any way modify or restrict any of the terms or provisions hereof. Except where the context otherwise requires, words importing the singular number shall include the plural number and vice versa; words importing the masculine gender shall include the

feminine and neuter genders and vice versa. Reference to any document means that document as amended or supplemented from time to time. Reference to any party to a document means that party and its successors and assigns. Reference herein to any article, section, subsection or other subdivision, as applicable, unless specifically stated otherwise, means the article, section, subsection or other subdivision, as applicable, of this Resolution.

SECTION 36. SEVERABILITY. The provisions of this Resolution are severable; and in case any one or more of the provisions of this Resolution or the application thereof to any person or circumstance should be held to be invalid, unconstitutional, or ineffective as to any person or circumstance, the remainder of this Resolution nevertheless shall be valid, and the application of any such invalid provision to persons or circumstances other than those as to which it is held invalid shall not be affected thereby.

SECTION 37. RECITALS INCORPORATED. The recitals of this Resolution are hereby incorporated by reference as if copied in full.

SECTION 38. IMMEDIATE EFFECT. This Resolution shall take effect immediately upon its adoption.

SECTION 39. REPEAL OF CONFLICTING RESOLUTIONS. All resolutions and all parts of any resolutions which are in conflict or are inconsistent with this Resolution are hereby repealed and shall be of no further force or effect to the extent of such conflict or inconsistency.

* * *

EXHIBIT A

FORM OF BONDS

[FORM OF FIRST TWO PARAGRAPHS OF CURRENT INTEREST BONDS]

UNITED STATES OF AMERICA
STATE OF TEXAS

NO. R - ____ PRINCIPAL AMOUNT
$_____

REGISTERED REGISTERED

BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM
PERMANENT UNIVERSITY FUND BONDS, SERIES _____

INTEREST RATE	MATURITY DATE	ISSUANCE DATE	CUSIP NO.
____%	_____, 20___	_____	_____

REGISTERED OWNER: _____

PRINCIPAL AMOUNT: _____ DOLLARS ($_____)

ON THE MATURITY DATE, specified above, the BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM (the "Board"), being an agency of the State of Texas, hereby promises to pay to the Registered Owner, specified above, or the registered assignee hereof (either being hereinafter called the "registered owner") the Principal Amount, specified above, and to pay interest thereon calculated on the basis of a 360-day year of twelve 30-day months, from the Issuance Date specified above, to the date of its scheduled maturity or the date of its redemption prior to scheduled maturity, at the Interest Rate per annum, specified above, with said interest being payable on _____, 20__, and semiannually on each _____ and _____ thereafter, except that if the date of authentication of this Bond is later than the first Record Date (hereinafter defined), such principal amount shall bear interest from the interest payment date next preceding the date of authentication, unless such date of authentication is after any Record Date but on or before the next following interest payment date, in which case such principal amount shall bear interest from such next following interest payment date.

THE PRINCIPAL OF AND INTEREST ON this Bond are payable in lawful money of the United States of America, without exchange or collection charges. The principal of this Bond shall be paid to the registered owner hereof upon presentation and surrender of this Bond at maturity or upon the date fixed for its redemption prior to maturity, at the designated payment office of _____, _____, _____ which is the "Paying Agent/Registrar" for this Bond. The payment of interest on this Bond shall be made by the Paying Agent/Registrar to the registered owner hereof as shown by the "Registration Books" kept by the Paying Agent/Registrar at the close of business on the Record Date (hereinafter described) by check drawn by the Paying Agent/Registrar on, and payable solely from, funds of the Board required to be on deposit with the Paying Agent/Registrar for such purpose as hereinafter provided; and such check shall be sent by the Paying Agent/Registrar by United States mail, first-class postage prepaid, on

each such interest payment date, to the registered owner hereof at its address as it appears on the Registration Books kept by the Paying Agent/Registrar, as hereinafter described. Upon written request, the registered owner of any Bonds of at least $1,000,000 in principal amount may receive payment of interest by wire transfer to any designated account within the United States of America. The record date for determining the person to whom interest is payable on any interest payment date (the "Record Date") means the 15th calendar day of the month next preceding such interest payment date. In the event of a non-payment of interest on a scheduled payment date, and for 30 calendar days thereafter, a new Record Date for such interest payment (a "Special Record Date") will be established by the Paying Agent/Registrar, if and when funds for the payment of such interest have been received from the Board. Notice of the Special Record Date and of the scheduled payment date of the past due interest (which shall be 15 days after the Special Record Date) shall be sent at least five Business Days prior to the Special Record Date by United States mail, first-class postage prepaid, to the address of each registered owner of a Bond appearing on the books of the Paying Agent/Registrar at the close of business on the last Business Day next preceding the date of mailing of such notice. The Board covenants with the registered owner of this Bond that no later than each principal payment date and interest payment date for this Bond it will make available to the Paying Agent/Registrar the amounts required to provide for the payment, in immediately available funds by wire transfer or other means acceptable to the Paying Agent/Registrar, of all principal of and interest on the Bonds, when due, in the manner set forth in the resolution authorizing the issuance of this Bond adopted by the Board on _____, 2026 (the "Resolution"). Notwithstanding the foregoing, during any period in which ownership of the Bonds is determined by a book entry at a securities depository for the Bonds, payments made to the securities depository, or its nominee, shall be made in accordance with arrangements between the Board and the securities depository. Terms used herein and not otherwise defined have the meanings given in the Resolution.

* * *

[FORM OF FIRST TWO PARAGRAPHS OF CAPITAL APPRECIATION BONDS]

UNITED STATES OF AMERICA
STATE OF TEXAS

NO. CR - ___ MATURITY AMOUNT
$_____

BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM
PERMANENT UNIVERSITY FUND BONDS, SERIES _____

INTEREST RATE	MATURITY DATE	ISSUANCE DATE	CUSIP NO.
____%	_____, 20___	_____	_____

REGISTERED OWNER: _____

MATURITY AMOUNT: _____ DOLLARS ($_____)

ON THE MATURITY DATE, specified above, the BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM (the "Board"), being an agency of the State of Texas, hereby promises to pay to the Registered Owner specified above or the registered assignee hereof (either being hereinafter called the "registered owner") the Maturity Amount specified above, representing the principal amount hereof and accrued and compounded interest hereon. Interest shall accrete on the original principal amount hereof from the Issuance Date at the interest rate per annum specified above (subject to rounding to the Compounded Amounts as provided in the Bond Resolution), compounded semi-annually on _____ and _____ of each year, commencing _____, 20__. For convenience of reference, a table appears on the back of this Bond showing the "Compounded Amount" of the original principal amount per $5,000 Maturity Amount compounded semiannually at the yield shown on such table.

THE MATURITY AMOUNT OF this Bond are payable in lawful money of the United States of America, without exchange or collection charges. The Maturity Amount or Compounded Amount of this Bond shall be paid to the registered owner hereof upon presentation and surrender of this Bond at maturity or upon the date fixed for its redemption prior to maturity, at the designated payment office of _____, _____, _____ which is the "Paying Agent/Registrar" for this Bond. The Board covenants with the registered owner of this Bond that on or before the Maturity Date for this Bond it will make available to the Paying Agent/Registrar the amounts required to provide for the payment, in immediately available funds by wire transfer or other means acceptable to the Paying Agent/Registrar, of the Maturity Amount when due, in the manner set forth in the resolution authorizing the issuance of this Bond adopted by the Board on _____, 2026 (the "Resolution"). Notwithstanding the foregoing, during any period in which ownership of the Bonds is determined by a book entry at a securities depository for the Bonds, payments made to the securities depository, or its nominee, shall be made in accordance with arrangements between the Board and the securities depository. Terms used herein and not otherwise defined have the meanings given in the Resolution.

[FORM OF REMAINDER OF CURRENT INTEREST BONDS
AND CAPITAL APPRECIATION BONDS]

THIS BOND is one of a series of bonds of like tenor and effect, except as to denomination, number, maturity, interest rate, interest payment, and right of prior redemption, dated _____, 20__, and issued in the aggregate principal amount of $_____ for the purposes of _____, *[and comprised of (i) Bonds in the aggregate principal amount of $_____ that pay interest only at maturity (the "Capital Appreciation Bonds") and (ii) Bonds in the aggregate principal amount of $_____ that pay interest semiannually until maturity (the "Current Interest Bonds")].

*[THE BONDS maturing on _____, 20___ (The "Term Bonds") shall be subject to mandatory redemption at par plus accrued interest in the following principal amounts on the following dates:

OF THE YEAR	AMOUNT
	(final maturity)

The Term Bonds to be redeemed shall be selected by lot or other customary random method of the Paying Agent/Registrar (or by the securities depository in accordance with its procedures while the Bonds are in book-entry-only form). Any Term Bonds not selected for prior redemption shall be paid on the date of their stated maturity. At least thirty (30) days prior to each mandatory redemption date, the Paying Agent/Registrar shall cause a notice of redemption to be given in the manner provided herein.

The principal amount of the Term Bonds for a stated maturity required to be redeemed pursuant to the operation of such mandatory redemption provisions may be reduced, at the option of the Board, by the principal amount of any Term Bonds of like stated maturity which, at least 50 days prior to the mandatory redemption date, (1) shall have been defeased or acquired by the Board and delivered to the Paying Agent/Registrar at the request of the Board, or (2) shall have been redeemed pursuant to the optional redemption provisions and not theretofore credited against mandatory redemption requirement.]

*[ON _____, 20__, or on any date thereafter, the Bonds of this Series scheduled to mature on _____, 20__, and thereafter may be redeemed prior to their scheduled maturities, at the option of the Board, with funds derived from any available and lawful source, as a whole, or in part, and, if in part, the particular Bonds, or portion thereof, to be redeemed shall be selected and designated by the Board (provided that a portion of a Bond may be redeemed only in an integral multiple of $5,000), at a redemption price equal to _____ plus accrued interest to the date fixed for redemption; provided that during any period in which ownership of the Bonds is determined by a book entry at a securities depository for the Bonds, if fewer than all of the Bonds of the same maturity and bearing the same interest rate are to be redeemed, the particular Bonds of such maturity and bearing such interest rate shall be selected in accordance with the arrangements between the Board and the securities depository.]

*[AT LEAST 30 days prior to the date for any redemption of this Bond prior to maturity, a notice of such redemption shall be sent by the Paying Agent/Registrar by United States mail, first-class postage prepaid, to the registered owner of each Bond, or portion thereof to be redeemed, at its address as it appeared on the Registration Books on the 45th day prior to such redemption date and to each registered securities depository and to any national information service that disseminates such notices; provided, however, that the failure to send, mail, or receive such notice, or any defect therein or in the sending or mailing thereof, shall not affect the validity or effectiveness of the proceedings for the redemption of any Bond. By the date fixed for any such redemption, due provision shall be made by the Board with the Paying Agent/Registrar for the payment of the required redemption price for this Bond or the portion hereof which is to be so redeemed, plus accrued interest thereon to the date fixed for redemption. If such notice of redemption is given, and if due provision for such payment is made, all as provided above, this Bond, or the portion thereof which is to be so redeemed, thereby automatically shall be redeemed prior to its scheduled maturity, and shall not bear interest after the date fixed for its redemption, and shall not be regarded as being outstanding except for the right of the registered owner to receive the redemption price plus accrued interest to the date fixed for redemption from the Paying Agent/Registrar out of the funds provided for such payment. The Paying Agent/Registrar shall record in the Registration Books all such redemptions of principal of this Bond or any portion hereof. If a portion of any Bond shall be redeemed, a substitute Bond or Bonds having the same maturity date, bearing interest at the same rate, in any denomination or denominations in any integral multiple of $5,000, at the written request of the registered owner, and in an aggregate principal amount equal to the unredeemed portion thereof, will be issued to the registered owner upon the surrender thereof for cancellation, at the expense of the Board, all as provided in the Resolution.]

IF AT THE TIME of mailing of notice of any optional redemption in connection with a refunding of the Bonds, the Board shall not have deposited with the Paying Agent/Registrar moneys sufficient to redeem all of the Bonds called for redemption, such notice may state that it is conditional in that it is subject to the deposit of the proceeds of refunding bonds with the Paying Agent/Registrar not later than the redemption date, and such notice shall be of no effect unless such moneys are so deposited.

IF THE DATE for the payment of the principal of or interest on this Bond shall be a Saturday, a Sunday, a legal holiday, or a day on which banking institutions in the city where the Paying Agent/Registrar is located are authorized by law or executive order to close, then the date for such payment shall be the next succeeding day which is not such a Saturday, Sunday, legal holiday, or day on which banking institutions are authorized to close; and payment on such date shall have the same force and effect as if made on the original date payment was due.

ALL BONDS OF THIS SERIES are issuable solely as fully registered bonds, without interest coupons, *[[with respect to Current Interest Bonds,] in the denomination of any integral multiple of $5,000] [[with respect to Capital Appreciation Bonds,] in the denomination of $5,000 Maturity Amounts or any integral multiple thereof.] As provided in the Resolution, this Bond, or any unredeemed portion hereof, may, at the request of the registered owner or the assignee or assignees hereof, be assigned, transferred, and exchanged for a like aggregate principal amount of fully registered bonds, without interest coupons, payable to the appropriate registered owner, assignee, or assignees, as the case may be, having the same maturity date, and bearing interest at

the same rate, in any denomination or denominations in any integral multiple of $5,000 as requested in writing by the appropriate registered owner, assignee, or assignees, as the case may be, upon surrender of this Bond to the Paying Agent/Registrar for cancellation, all in accordance with the form and procedures set forth in the Resolution. Among other requirements for such assignment and transfer, this Bond must be presented and surrendered to the Paying Agent/Registrar, together with proper instruments of assignment, in form and with guarantee of signatures satisfactory to the Paying Agent/Registrar, evidencing assignment of this Bond or any portion or portions hereof in any integral multiple of $5,000 to the assignee or assignees in whose name or names this Bond or any such portion or portions hereof is or are to be transferred and registered. The form of Assignment printed or endorsed on this Bond may be executed by the registered owner to evidence the assignment hereof, but such method is not exclusive, and other instruments of assignment satisfactory to the Paying Agent/Registrar may be used to evidence the assignment of this Bond or any portion or portions hereof from time to time by the registered owner. The Board shall pay the Paying Agent/Registrar's reasonable standard or customary fees and charges for transferring and exchanging any Bond or portion thereof; provided, however, that any taxes or governmental charges required to be paid with respect thereto shall be paid by the one requesting such transfer and exchange. In any circumstance, neither the Board nor the Paying Agent/Registrar shall be required (i) to make any transfer or exchange during a period beginning at the opening of business 15 calendar days before the day of the first mailing of a notice of redemption of Bonds and ending at the close of business on the day of such mailing or (ii) to transfer or exchange any Bonds so selected for redemption when such redemption is scheduled to occur within 30 calendar days; provided, however, that such limitation shall not be applicable to an exchange by the registered owner of the uncalled principal balance of a Bond.

IN THE EVENT any Paying Agent/Registrar for the Bonds is changed by the Board, resigns, or otherwise ceases to act as such, the Board has covenanted in the Resolution that it promptly will appoint a competent and legally qualified substitute therefor, and promptly will cause written notice thereof to be mailed to the registered owners of the Bonds.

BY BECOMING the registered owner of this Bond, the registered owner hereby acknowledges all of the terms and provisions of the Resolution, agrees to be bound by such terms and provisions, acknowledges that the Resolution is duly recorded and available for inspection in the official minutes and records of the Board, and agrees that the terms and provisions of this Bond and the Resolution constitute a contract between each registered owner hereof and the Board.

THE BONDS ARE ON A PARITY with Outstanding Parity Bonds, and the Board has reserved the right, subject to the restrictions stated in the Resolution, to issue additional obligations which also may be made payable from, and secured by a lien on and pledge of, the Available University Fund Share (as defined in the Resolution) on a parity with the Bonds, and the Board may issue other obligations payable from the Available University Fund Share junior and subordinate to the Bonds.

THE REGISTERED OWNER HEREOF shall never have the right to demand payment of this obligation out of any funds raised or to be raised by taxation, or from any source whatsoever other than specified in the Resolution.

IT IS HEREBY certified and covenanted that this Bond has been duly and validly authorized, issued, and delivered; that all acts, conditions, and things required or proper to be performed, exist, and be done precedent to or in the authorization, issuance, and delivery of this Bond have been performed, existed, and been done in accordance with law; and that the principal of and interest on this Bond are equally and ratably secured by and payable from a first lien on and pledge of the Available University Fund Share, all in accordance with the Constitutional Provision and other Applicable Law, on a parity with the lien and pledge securing the Outstanding Parity Bonds.

[*remainder of page intentionally left blank*]

IN WITNESS WHEREOF this Bond has been signed with the manual or facsimile signature of the [Chairman] [Vice Chairman] of the Board and countersigned with the manual or facsimile signature of the Executive Director, Board of Regents, and the official seal of the Board has been duly impressed, or placed in facsimile, on this Bond.

xxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxx	xxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxx
Executive Director, Board of Regents of The Texas A&M University System	[Chairman] [Vice Chairman], Board of Regents of The Texas A&M University System

_____
(BOARD SEAL)

* * *

* Marked provisions shall be conformed to the applicable terms identified in the Award Certificate

[INSERTIONS FOR THE INITIAL BONDS]

The Initial Current Interest Bond shall be in the form set forth in this exhibit, except that:

A. Immediately under the name of the Bond, the headings "INTEREST RATE" and "MATURITY DATE" shall both be completed with the words "As shown below", and the heading "CUSIP NO." shall be deleted.

B. The first paragraph of the Bond shall be deleted and the following will be inserted (with all blanks and bracketed items to be completed with information contained in the Award Certificate):

"THE BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY (the "Board"), being an agency of the State of Texas, hereby promises to pay to the registered owner specified above or the registered assignee hereof (either being hereinafter called the "Registered Owner") in each of the years in the principal amounts and bearing interest at the per annum rates set forth in the following schedule:

YEARS OF STATED MATURITY	PRINCIPAL AMOUNTS	INTEREST RATES

[Information from Award Certificate to be inserted]

THE BOARD promises to pay interest on the unpaid principal amount hereof from the Issuance Date specified above, to the date of its scheduled maturity or the date of its redemption prior to scheduled maturity, at the Interest Rate per annum, specified above, with said interest being payable on _____, 20__, and semiannually on each _____ and _____ thereafter, except that if the date of authentication of this Bond is later than the first Record Date (hereinafter defined), such principal amount shall bear interest from the interest payment date next preceding the date of authentication, unless such date of authentication is after any Record Date but on or before the next following interest payment date, in which case such principal amount shall bear interest from such next following interest payment date."

C. The Initial Bond shall be numbered "T-l".

The Initial Capital Appreciation Bond shall be in the form set forth in this exhibit, except

A. Immediately under the name of the Bond, the headings "INTEREST RATE" and "MATURITY DATE" shall both be completed with the words "As shown below", and the heading "CUSIP NO." shall be deleted.

B. The first paragraph of the Bond shall be deleted and the following will be inserted (with all blanks and bracketed items to be completed with information contained in the Award Certificate):

"THE BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY (the "Board"), being an agency of the State of Texas, hereby promises to pay to the registered owner specified

above or the registered assignee hereof (either being hereinafter called the "Registered Owner") in each of the years in the principal amounts and bearing interest at the per annum rates set forth in the following schedule:

YEARS OF STATED MATURITY	PRINCIPAL AMOUNTS	INTEREST RATES

[Information from Award Certificate to be inserted]

INTEREST shall accrete on the original principal amount hereof from the Issuance Date at the interest rate per annum specified above (subject to rounding to the Compounded Amounts as provided in the Bond Resolution), compounded semi-annually on _____ and _____ of each year, commencing _____, 20__. For convenience of reference, a table appears on the back of this Bond showing the "Compounded Amount" of the original principal amount per $5,000 Maturity Amount compounded semiannually at the yield shown on such table."

C. The Initial Capital Appreciation Bond shall be numbered "CT-l".

* * *

TABLE OF ACCRETED VALUES [FOR CAPITAL APPRECIATION BONDS]

The Accreted Value, initial offering price (all per $5,000 of Maturity Amount), together with the yield to maturity are as follows. Accreted Values are calculated based on the initial offering price and yield to maturity and, except at maturity, do not equal principal amount plus accrued interest.

* * *

[FORM OF PAYING AGENT/REGISTRAR'S AUTHENTICATION CERTIFICATE]

PAYING AGENT/REGISTRAR'S AUTHENTICATION CERTIFICATE

IT IS HEREBY certified that this Bond has been issued under the provisions of the Resolution described in this Bond and that this Bond has been issued in conversion of and exchange for or replacement of a bond, bonds, or a portion of a bond or bonds of an issue which originally was approved by the Attorney General of the State of Texas and registered by the Comptroller of Public Accounts of the State of Texas.

_____
as Paying Agent/Registrar

Dated: _____ By:_____
Authorized Representative

* * *

[FORM OF REGISTRATION CERTIFICATE
OF THE COMPTROLLER OF PUBLIC ACCOUNTS]

COMPTROLLER'S REGISTRATION CERTIFICATE

REGISTER NO.

I hereby certify that this Bond has been examined, certified as to validity, and approved by the Attorney General of the State of Texas, and that this Bond has been registered by the Comptroller of Public Accounts of the State of Texas.

Witness my signature and seal this

(COMPTROLLER'S SEAL)

Comptroller of Public Accounts of the State of Texas

* * *

[FORM OF ASSIGNMENT]

ASSIGNMENT

For value received, the undersigned hereby sells, assigns and transfers unto _____

_____

Please insert Social Security or Taxpayer Identification Number of Transferee

_____

(Please print or typewrite name and address, including zip code, of Transferee.)

_____

the within Certificate and all rights thereunder, and hereby irrevocably constitutes and appoints _____, attorney, to register the transfer of the within Certificate on the books kept for registration thereof, with full power of substitution in the premises.

Dated: _____

Signature Guaranteed:

NOTICE: Signature(s) must be guaranteed by an eligible guarantor institution participating in a securities transfer association recognized signature guarantee program.	NOTICE: The signature above must correspond with the name of the registered owner as it appears upon the front of this Certificate in every particular, without alteration or enlargement or any change whatsoever.

Note: In addition, provisions of the Bond relating to redemption may be changed, completed, or deleted as determined by the Authorized Representative to conform to the terms set forth in the Award Certificate.

THIRTY-SIXTH SUPPLEMENTAL RESOLUTION TO THE MASTER RESOLUTION AUTHORIZING THE ISSUANCE, SALE, AND DELIVERY OF BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM REVENUE FINANCING SYSTEM BONDS IN THE MAXIMUM AGGREGATE PRINCIPAL AMOUNT OF $1,164,000,000, AND APPROVING AND AUTHORIZING INSTRUMENTS AND PROCEDURES RELATING THERETO

Adopted September 3, 2026

THIRTY-SIXTH SUPPLEMENTAL RESOLUTION TO THE MASTER RESOLUTION AUTHORIZING THE ISSUANCE, SALE, AND DELIVERY OF BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM REVENUE FINANCING SYSTEM BONDS IN THE MAXIMUM AGGREGATE PRINCIPAL AMOUNT OF $1,164,000,000, AND APPROVING AND AUTHORIZING INSTRUMENTS AND PROCEDURES RELATING THERETO

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THIRTY-SIXTH SUPPLEMENTAL RESOLUTION TO THE MASTER RESOLUTION AUTHORIZING THE ISSUANCE, SALE, AND DELIVERY OF BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM REVENUE FINANCING SYSTEM BONDS IN THE MAXIMUM AGGREGATE PRINCIPAL AMOUNT OF $1,164,000,000, AND APPROVING AND AUTHORIZING INSTRUMENTS AND PROCEDURES RELATING THERETO

WHEREAS, the Board of Regents of The Texas A&M University System (the "Board") has adopted a Master Resolution Establishing The Texas A&M University System Revenue Financing System (referred to herein as the "Master Resolution"); and

WHEREAS, unless otherwise defined herein, capitalized terms used herein shall have the meaning given in the Master Resolution; and

WHEREAS, the Master Resolution establishes the Revenue Financing System comprised of each institution and agency presently in The Texas A&M University System, and pledges the Pledged Revenues attributable to each Participant of the Revenue Financing System to the payment of Parity Obligations to be outstanding under the Master Resolution; and

WHEREAS, the Board has previously adopted the First through the Thirty-Fifth Supplemental Resolutions to the Master Resolution authorizing Parity Obligations thereunder; and

WHEREAS, the Board has determined to issue Parity Obligations in one or more installments to (i) finance and refinance the cost of facilities and improvements for the Participants of the Revenue Financing System, including but not limited to those set forth in The Texas A&M University System Capital Plan; (ii) provide permanent financing for facilities and improvements financed with the proceeds of Refunded Notes; (iii) refund Refunded Bonds; and (iv) pay the costs of issuance relating to such Parity Obligations; and

WHEREAS, for such purposes the Board deems it necessary to issue Parity Obligations pursuant to this Thirty-Sixth Supplement to the Master Resolution (the "Thirty-Sixth Supplement"); and

WHEREAS, pursuant to the Master Resolution, a Designated Financial Officer, has delivered to the Board a certificate stating that, to the best of his or her knowledge, the Board is in compliance with all covenants contained in the Master Resolution and each Supplemental Resolution and is not in default in the performance and observance of any of the terms, provisions, and conditions contained therein; and

WHEREAS, the Bonds authorized to be issued by this Thirty-Sixth Supplement are to be issued and delivered pursuant to Chapter 55, Texas Education Code, and Chapters 1207 and 1371, Texas Government Code,

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM THAT:

Section 1. DEFINITIONS.

(a) Definitions. In addition to the definitions set forth in the preamble of this Thirty-Sixth Supplement, the terms used in this Thirty-Sixth Supplement (except in the Form of Bonds) and not otherwise defined shall have the meanings given in the Master Resolution or in Exhibit A to this Thirty-Sixth Supplement attached hereto and made a part hereof.

(b) Construction of Terms. If appropriate in the context of this Thirty-Sixth Supplement, words of the singular number shall be considered to include the plural, words of the plural number shall be considered to include the singular, and words of the masculine, feminine, or neuter gender shall be considered to include the other genders.

Section 2. AMOUNT, PURPOSE, AND DESIGNATION OF THE BONDS.

(a) The Board's "BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM REVENUE FINANCING SYSTEM BONDS, SERIES _____," are hereby authorized to be issued and delivered in the maximum principal amount (determined without regard to premium or discount affecting the sale price) of $1,164,000,000, in one or more Series or sub-Series (as Tax-Exempt Bonds, Taxable Bonds or any combination thereof) as determined by the Designated Financial Officer pursuant to the terms of this Thirty-Sixth Supplement. The Bonds shall be designated by the year in which they are awarded pursuant to Section 3 below, and each Series within a year may have a letter designation following the year as determined by the Designated Financial Officer. The title of the Bonds may also be revised by a Designated Financial Officer as reflected in the Award Certificate pursuant to Section 3(b) hereof to reflect the status of the Bonds as Tax-Exempt Bonds or Taxable Bonds, as applicable. The authority conferred by this Thirty-Sixth Supplement to (i) act on behalf of the Board in selling any Series of Bonds and (ii) award the sale of the Bonds of such Series to a bidder in a competitive sale or execute one or more Bond Purchase Contract(s) pursuant to this Section shall expire at 11:59 p.m. on August 31, 2027 (the "Expiration Date"). Any Series of Bonds awarded pursuant to an official bid form or sold pursuant to a Bond Purchase Contract executed on or before the Expiration Date, may be delivered after such date.

(b) The Bonds are to be issued for the purpose of (i) financing and refinancing the costs of acquiring, purchasing, constructing, improving, enlarging, and equipping the property and facilities of the Participants of the Revenue Financing System; (ii) refunding all or a portion of the Potential Refunded Bonds; (iii) refunding all or a portion of the Board's outstanding Revenue Financing System Commercial Paper Notes, Series B (the "Notes") to provide permanent financing for facilities and improvements financed with the proceeds of the Notes; and (iv) paying the costs of issuance related thereto.

(c) To the extent that it is economically reasonable, Section 55.17 Projects may be financed in separate Series of Bonds and the Award Certificate relating to each such Series of Bonds shall show the principal amount of Parity Obligations, including the Bonds, issued for each Participant to finance or refinance Section 55.17 Projects and the additional Parity Obligations that

may be issued pursuant to such sections. Each Series of Bonds issued to refund portions of the Potential Refunded Bonds that were issued pursuant to Section 55.17 Authorization or issued to refund Parity Obligations issued pursuant to Section 55.17 Authorization, or any similar section, may also be included in that separate Series of Bonds.

(d) Each Series of Bonds herein authorized, unless otherwise indicated, are hereinafter referred to as the "Bonds," which may be in the form of fixed or adjustable rate bonds and as either Current Interest Bonds or Capital Appreciation Bonds.

Section 3. DATE, DENOMINATIONS, NUMBERS, MATURITIES AND TERMS OF BONDS.

(a) Terms of Bonds. The Bonds shall initially be issued, sold, and delivered hereunder as fully registered bonds, without interest coupons, in the form of Current Interest Bonds or Capital Appreciation Bonds, numbered consecutively for each Series of Bonds from R-1 upward (or CR-1 upward, in the case of Capital Appreciation Bonds) (except the Initial Bond which shall be numbered T-1 for the Current Interest Bonds and TR-1 for the Capital Appreciation Bonds), payable to the respective initial registered owners thereof, or to the registered assignee or assignees of said bonds or any portion or portions thereof (in each case, the "Registered Owner"), in Authorized Denominations, maturing on the dates, in the years and in the principal amounts, respectively, and dated, all as set forth in the Award Certificate.

(b) Award Certificate. As authorized by Chapter 1371, Government Code, as amended, the Designated Financial Officer is hereby authorized, appointed, and designated to act on behalf of the Board in selling and delivering the Bonds and carrying out, the other procedures specified in this Thirty-Sixth Supplement, including determining and fixing: (i) the date of the Bonds, (ii) any additional or different designation or title by which the Bonds shall be known, (iii) the price at which the Bonds will be sold, (iv) the years in which the Bonds will mature, (v) the principal amount or Maturity Amount of the Bonds to mature in each of such years, (vi) the aggregate principal amount of the Bonds, including the aggregate principal amount of Current Interest Bonds and Capital Appreciation Bonds, (vii) the rate or rates of interest to be borne by each maturity, (viii) the interest payment periods, (ix) the dates, prices, and terms upon and at which the Bonds shall be subject to redemption, (x) the designation of which notes shall constitute the Refunded Notes refunded by the Bonds, (xi) the designation of which Potential Refunded Bonds shall constitute the Refunded Bonds, (xii) the Paying Agent/Registrar and Escrow Agent, if applicable, for the Bonds, (xiii) whether the Bonds shall be issued as Tax-Exempt Bonds or Taxable Bonds, (xiv) the Authorized Denominations for the Bonds, (xv) the date on which the Bonds shall be delivered to the purchaser(s) thereof, which date shall be not more than twelve (12) months following the Expiration Date, and (xvi) all other terms, provisions, details and matters relating to the Bonds and their issuance, sale, and delivery, and the refunding of the Refunded Obligations. All such determinations made by the Designated Financial Officer shall be specified in the Award Certificate delivered to the Executive Director, Board of Regents. Such determinations shall be limited by the following: (1) the price to be paid for the Bonds shall not be less than 95% of the aggregate original principal amount thereof plus accrued interest thereon, if any, from their dated date to their date of initial delivery, (2) none of the Bonds shall bear interest at a rate greater than the maximum rate allowed by law, (3) no Stated Maturity of any Bond shall be later than June 1, 2067, (4) the aggregate principal amount of the Bonds shall not exceed the

amount authorized in Section 2(a) hereof, and (5) Bonds shall be issued to refund all or a portion of the Potential Refunded Bonds only if that refunding, assuming that each Series sold and delivered at the same time is one Series of Bonds, results in the minimum present value savings set forth in the following paragraph.

Each Series of Bonds to be issued, in whole or in part, to refund Refunded Bonds must be sold on terms that produce a present value savings when the scheduled debt service payable on such Bonds during each Bond Year is subtracted from the scheduled debt service payable on the Refunded Bonds during the same Bond Year and the remainder is discounted to the scheduled date of delivery of the Bonds of such Series set forth in the Award Certificate at a discount factor equal to the yield on such Bonds determined in accordance with section 148 of the Code. The amount of the savings to be realized from the refunding shall be shown in the Award Certificate. The Award Certificate for each Series that is issued to refund Refunded Bonds or Refunded Notes shall also identify the Refunded Bonds or Refunded Notes being refunded by that Series.

It is further provided, however, that, notwithstanding the foregoing provisions, the Bonds shall not be delivered unless prior to delivery (i) the Award Certificate has been executed and delivered as required by this Thirty-Sixth Supplement and (ii) the Bonds have been rated by a Nationally-Recognized Rating Agency in one of the four highest rating categories for long-term obligations, as required by Chapter 1371, Texas Government Code, as amended.

The Designated Financial Officer is authorized and directed to determine which facilities and improvements will be financed or refinanced with the proceeds of the Bonds taking into account (i) the scheduled completion dates of the improvements and facilities financed with the proceeds of the Bonds, (ii) the economic projections for each such facility and improvement and the Participant on whose campus the facility or improvement is located and (iii) which Section 55.17 Projects are being undertaken and the projected budget impact on the Financing System of such financing. The designation of which improvements or facilities are to be financed or refinanced with the proceeds of the Bonds shall be set forth in the Award Certificate. Before the Designated Financial Officer may determine that any improvement or facility is to be financed or refinanced with the proceeds of the Bonds, (i) the improvement or facility must have been approved for construction and financing by the Board, (ii) the Board must have made the findings required by Section 5 of the Master Resolution with respect to the Parity Obligations to be issued for such improvement or facility, and (iii) the project must have received any required approval or review of the Higher Education Coordinating Board to the extent and as required by the provisions of Section 61.058 of the Texas Education Code.

Each Award Certificate is hereby incorporated in and made a part of this Thirty-Sixth Supplement and shall be filed in the minutes of the Board as a part of this Thirty-Sixth Supplement.

(c) Sale of the Bonds. To achieve the lowest borrowing costs for the Participants of the Financing System, each Series of Bonds shall be sold to the public on either a negotiated or competitive basis as determined by the Designated Financial Officer in the Award Certificate for that Series of Bonds. In determining whether to sell a Series of Bonds by negotiated or competitive sale, the Designated Financial Officer shall take into account the financial condition of the State, the System, and the Financing System, any material disclosure issues that might exist at the time, the market conditions expected at the time of the sale, and any other matters that, in the judgment

of the Designated Financial Officer, might affect the net borrowing costs on the Series of Bonds to be sold.

If the Designated Financial Officer determines that a Series of Bonds should be sold at a competitive sale, the Designated Financial Officer shall prepare a notice of sale and Official Statement in such manner as the Designated Financial Officer deems appropriate, to make the notice of sale and Official Statement available to those institutions and firms wishing to submit a bid for the Series of Bonds, to receive such bids, and to award the sale of the Series of Bonds to the bidder submitting the best bid in accordance with the provisions of the notice of sale. If the Designated Financial Officer determines that a Series of Bonds should be sold by a negotiated sale, the Designated Financial Officer shall designate the senior managing underwriter for such Series of Bonds and such additional investment banking firms as he or she deems appropriate to assure that the Bonds are sold on the most advantageous terms to the Financing System. The Designated Financial Officer, acting for and on behalf of the Board, is authorized to enter into and carry out the terms of a Bond Purchase Contract for each Series of the Bonds to be sold by negotiated sale, with the underwriter(s) thereof at such price, with and subject to such terms as determined by the Designated Financial Officer pursuant to subsection (b) above. The Designated Financial Officer's approval of a Bond Purchase Contract shall be conclusively evidenced by said Designated Financial Officer's execution thereof.

(d) In General. The Bonds (i) may and shall be redeemed prior to the respective scheduled maturity dates, (ii) may be assigned and transferred, (iii) may be exchanged for other Bonds, (iv) shall have the characteristics, (v) shall be signed and sealed, and (vi) shall be subject to redemption prior to maturity, and the principal of and interest on the Bonds shall be payable, all as provided, and in the manner required or indicated, in the FORM OF BONDS set forth in Exhibit B to this Thirty-Sixth Supplement and as determined by the Designated Financial Officer as provided herein, with such changes and additions as are required to be consistent with the terms and provisions shown in the Award Certificate relating to the Bonds.

(e) Delegation to Establish Sinking Fund for Balloon Debt. In the event that the Designated Financial Officer determines to issue Bonds that constitute Balloon Debt, the Designated Financial Officer may upon determining that it is in the best interests of the Board provide in the Award Certificate for (i) the establishment of a sinking fund for such Balloon Debt, (ii) the accumulation of amounts in such sinking fund either by a fixed schedule stated in such Award Certificate or by a formula setting forth the amount and timing of required contributions that in each case is sufficient to provide for the payment of all amounts due on such Balloon Debt, and (iii) any restrictions with respect to such sinking fund, including the investment thereof, necessary to ensure compliance with any applicable provisions of the Code.

(f) Finding Regarding Section 1207.008(b), Government Code. Pursuant to Section 1207.008(b), Government Code, it is hereby found that it is not practicable or possible to make the determination required by Section 1207.008(a), Government Code, in connection with the issuance of the Bonds to refund the Refunded Obligations. A portion of the Bonds is being authorized to refund the Refunded Notes to provide permanent financing for the improvements and facilities financed by the Refunded Notes. It is not possible to determine what the difference in debt service would be if the Refunded Notes were not refunded.

Section 4. INTEREST. Except as otherwise provided in the Award Certificate for the Bonds, (a) Current Interest Bonds of each Series of Bonds shall bear interest calculated on the basis of a 360-day year composed of twelve 30-day months from the dates specified in the FORM OF BONDS and in the Award Certificate to their respective dates of maturity at the rates set forth in the Award Certificate and (b) Capital Appreciation Bonds of each Series of Bonds shall bear interest from the Issuance Date for such Series of Bonds, calculated on the basis of a 360-day year composed of twelve 30-day months (subject to rounding to the Compounded Amounts thereof), compounded semiannually on the dates set forth in the Award Certificate (the "Compounding Dates") commencing on the date set forth in the Award Certificate, and payable, together with the principal amount thereof, in the manner provided in the FORM OF BONDS at the rates set forth in the Award Certificate.

Attached to the Award Certificate, if Capital Appreciation Bonds are to be issued, shall be an Exhibit (the "Compounded Amount Table") which will set forth the rounded original principal amounts at the Issuance Date for the Capital Appreciation Bonds and the Compounded Amounts and Maturity Amounts thereof (per $5,000 Maturity Amount) as of each Compounding Date, commencing on the date set forth in the Award Certificate, and continuing until the final maturity of such Capital Appreciation Bonds. The Compounded Amount with respect to any date other than a Compounding Date is the amount set forth on the Compounded Amount Table with respect to the last preceding Compounding Date, plus the portion of the difference between such amount and the amount set forth on the Compounded Amount Table with respect to the next succeeding Compounding Date that the number of days (based on 30-day months) from such last preceding Compounding Date to the date for which such determination is being calculated bears to the total number of days (based on 30-day months) from such last preceding Compounding Date to the next succeeding Compounding Date.

Section 5. REGISTRATION, TRANSFER AND EXCHANGE; BOOK-ENTRY-ONLY SYSTEM; AUTHENTICATION.

(a) Paying Agent/Registrar. The Designated Financial Officer is authorized to solicit bids for and to select a Paying Agent/Registrar for the Bonds. The Designated Financial Officer is also authorized to enter into and carry out a Paying Agent/Registrar Agreement with the Paying Agent/Registrar with respect to the Bonds in substantially the form previously approved by the Board.

(b) Registration Books. The Board shall keep Registration Books for the registration of the transfer, exchange, and replacement of Bonds, and the Board hereby designates the Paying Agent/Registrar as the initial registrar and transfer agent to keep such Registration Books and make such registrations of transfers, exchanges, and replacements under such reasonable regulations as the Board may prescribe; and the Paying Agent/Registrar shall make such registrations, transfers, exchanges, and replacements as herein provided. The Paying Agent/Registrar shall obtain and record in the Registration Books the address of the Registered Owner of each Bond to which payments with respect to the Bonds shall be mailed, as herein provided; but it shall be the duty of each Registered Owner to notify the Paying Agent/Registrar in writing of the address to which payments shall be mailed, and such interest payments shall not be mailed unless such notice has been given. The Board shall have the right to inspect the Registration Books during regular business hours of the Paying Agent/Registrar, but otherwise the Paying Agent/Registrar shall keep

the Registration Books confidential and, unless otherwise required by law, shall not permit their inspection by any other entity.

(c) Ownership of Bonds. The entity in whose name any Bond shall be registered in the Registration Books at any time shall be deemed and treated as the absolute owner thereof for all purposes of this Thirty-Sixth Supplement, whether or not such Bond shall be overdue, and, to the extent permitted by law, the Board and the Paying Agent/Registrar shall not be affected by any notice to the contrary; and payment of, or on account of, the principal of, premium, if any, and interest on any such Bond shall be made only to such Registered Owner. All such payments shall be valid and effectual to satisfy and discharge the liability upon such Bond to the extent of the sum or sums so paid.

(d) Payment of Bonds and Interest. The Board hereby further appoints the Paying Agent/Registrar to act as the paying agent for paying the principal of and interest on the Bonds, all as provided in this Thirty-Sixth Supplement. The Paying Agent/Registrar shall keep proper records of all payments made by the Board and the Paying Agent/Registrar with respect to the Bonds.

(e) Authentication. The Initial Bond shall be delivered to the initial purchaser and is not required to be, and shall not be, authenticated by the Paying Agent/Registrar, but on each Bond issued in exchange for the Initial Bond or any Bond or Bonds issued under this Thirty-Sixth Supplement the Paying Agent/Registrar shall execute the Paying Agent/Registrar's Authentication Certificate, in the form set forth in the FORM OF BONDS set forth in this Thirty-Sixth Supplement.

(f) Transfer, Exchange, or Replacement. Each Bond issued and delivered pursuant to this Thirty-Sixth Supplement, to the extent of the unpaid or unredeemed principal amount or Maturity Amount thereof, upon surrender of such Bond at a designated corporate trust office of the Paying Agent/Registrar, together with a written request therefor duly executed by the registered owner or the assignee or assignees thereof, or its or their duly authorized attorneys or representatives, with guarantee of signatures satisfactory to the Paying Agent/Registrar, may, at the option of the Registered Owner or such assignee or assignees, as appropriate, be exchanged for fully registered bonds, without interest coupons, in the appropriate form prescribed in the FORM OF BONDS set forth in this Thirty-Sixth Supplement, in the denomination of any Authorized Denominations (subject to the requirement hereinafter stated that each substitute Bond shall be of the same Series and have a single stated maturity date) as requested in writing by such Registered Owner or such assignee or assignees, in an aggregate principal amount or Maturity Amount equal to the unpaid or unredeemed principal amount or Maturity Amount of any Bond or Bonds so surrendered, and payable to the appropriate Registered Owner, assignee, or assignees, as the case may be. If a portion of any Bond shall be redeemed prior to its scheduled maturity as provided herein, a substitute Bond or Bonds having the same Series designation and maturity date, bearing interest at the same rate, and payable in the same manner, in Authorized Denominations at the request of the Registered Owner, and in aggregate principal amount equal to the unredeemed portion thereof, will be issued to the Registered Owner upon surrender thereof for cancellation. If any Bond or portion thereof is assigned and transferred, each Bond issued in exchange therefor shall have the same Series designation and maturity date and bear interest at the same rate and be payable in the same manner as the Bond for which it is being exchanged. Each substitute Bond

shall bear a letter and/or number to distinguish it from each other Bond. The Paying Agent/Registrar shall exchange or replace Bonds as provided herein, and each fully registered bond delivered in exchange for or replacement of any Bond or portion thereof as permitted or required by any provision of this Thirty-Sixth Supplement shall constitute one of the Bonds for all purposes of this Thirty-Sixth Supplement and may again be exchanged or replaced. On each substitute Bond issued in exchange for or replacement of any Bond or Bonds issued under this Thirty-Sixth Supplement there shall be printed an Authentication Certificate, in the form set forth in Exhibit B to this Thirty-Sixth Supplement. An authorized representative of the Paying Agent/Registrar shall, before the delivery of any such Bond, date and manually sign the above Authentication Certificate, and, except as provided in (e) above, no such Bond shall be deemed to be issued or outstanding unless such Certificate is so executed. The Paying Agent/Registrar promptly shall cancel all Bonds surrendered for transfer, exchange, or replacement. No additional resolutions need be passed or adopted by the Board or any other body or person so as to accomplish the foregoing transfer, exchange, or replacement of any Bond or portion thereof, and the Paying Agent/Registrar shall provide for the printing, execution, and delivery of the substitute Bonds in the manner prescribed herein. Pursuant to Chapter 1203, Texas Government Code, as amended, the duty of transfer, exchange, or replacement of Bonds as aforesaid is hereby imposed upon the Paying Agent/Registrar, and, upon the execution of the above Paying Agent/Registrar's Authentication Certificate, the exchanged or replaced Bond shall be valid, incontestable, and enforceable in the same manner and with the same effect as the Bonds which were originally issued pursuant to this Thirty-Sixth Supplement. The Board shall pay the Paying Agent/Registrar's standard or customary fees and charges, if any, for transferring, and exchanging any Bond or any portion thereof, but the one requesting any such transfer and exchange shall pay any taxes or governmental charges required to be paid with respect thereto as a condition precedent to the exercise of such privilege. The Paying Agent/Registrar shall not be required to make any such transfer, exchange, or replacement of Bonds or any portion thereof during the period commencing with the close of business on any Record Date and ending with the opening of business on the next following interest payment date. To the extent possible, any new Bond issued in an exchange, replacement, or transfer of a Bond will be delivered to the Registered Owner or assignee of the Registered Owner not more than three business days after the receipt of the Bonds to be cancelled and the written request as described above.

(g) Substitute Paying Agent/Registrar. The Board covenants with the Registered Owners of the Bonds that at all times while the Bonds are outstanding the Board will provide a competent and legally qualified bank, trust company, financial institution, or other agency to act as and perform the services of Paying Agent/Registrar for the Bonds under this Thirty-Sixth Supplement. The Board reserves the right to, and may, at its option, change the Paying Agent/Registrar upon not less than 60 days written notice to the Paying Agent/Registrar, to be effective not later than 60 days prior to the next principal or interest payment date after such notice. In the event that the entity at any time acting as Paying Agent/Registrar (or its successor by merger, acquisition, or other method) should resign or otherwise cease to act as such, the Board covenants that promptly it will appoint a competent and legally qualified bank, trust company, financial institution, or other agency to act as Paying Agent/Registrar under this Thirty-Sixth Supplement. Upon any change in the Paying Agent/Registrar, the previous Paying Agent/Registrar promptly shall transfer and deliver the Registration Books (or a copy thereof), along with all other pertinent books and records relating to the Bonds, to the new Paying Agent/Registrar designated and appointed by the Board. Upon any change in the Paying Agent/Registrar, the Board promptly will

cause a written notice thereof to be sent by the new Paying Agent/Registrar to each Registered Owner of the Bonds, by United States mail, first-class postage prepaid, which notice also shall give the address of the new Paying Agent/Registrar. By accepting the position and performing as such, each Paying Agent/Registrar shall be deemed to have agreed to the provisions of this Thirty-Sixth Supplement, and a certified copy of this Thirty-Sixth Supplement shall be delivered to each Paying Agent/Registrar.

(h) Book-Entry-Only System. The Definitive Bonds shall be initially issued in the form of a separate single fully registered Bond for each of the maturities thereof. Upon initial issuance, the ownership of each such Bond shall be registered in the name of Cede & Co., as nominee of the Depository Trust Company, New York, New York ("DTC"), and except as provided in subsection (i) hereof, all of the Outstanding Bonds shall be registered in the name of Cede & Co., as nominee of DTC.

With respect to Bonds registered in the name of Cede & Co., as nominee of DTC, the Board and the Paying Agent/Registrar shall have no responsibility or obligation to any DTC Participant or to any person on behalf of whom such a DTC Participant holds an interest on the Bonds. Without limiting the immediately preceding sentence, the Board and the Paying Agent/Registrar shall have no responsibility or obligation with respect to (i) the accuracy of the records of DTC, Cede & Co. or any DTC Participant with respect to any ownership interest in the Bonds, (ii) the delivery to any DTC Participant or any other person, other than a Bondholder, as shown on the Registration Books, of any notice with respect to the Bonds, including any notice of redemption, or (iii) the payment to any DTC Participant or any other person, other than a Bondholder, as shown in the Registration Books of any amount with respect to principal of, premium, if any, or interest on the Bonds. Notwithstanding any other provision of this Thirty-Sixth Supplement to the contrary, but to the extent permitted by law, the Board and the Paying Agent/Registrar shall be entitled to treat and consider the person in whose name each Bond is registered in the Registration Books as the absolute owner of such Bond for the purpose of payment of principal, premium, if any, and interest with respect to such Bond, for the purpose of giving notices of redemption and other matters with respect to such Bond, for the purpose of registering transfers with respect to such Bond, and for all other purposes whatsoever. The Paying Agent/Registrar shall pay all principal of, premium, if any, and interest on the Bonds only to or upon the order of the respective owners, as shown in the Registration Books as provided in this Thirty-Sixth Supplement, or their respective attorneys duly authorized in writing, and all such payments shall be valid and effective to fully satisfy and discharge the Board's obligations with respect to payment of principal of, premium, if any, and interest on the Bonds to the extent of the sum or sums so paid. No person other than an owner, as shown in the Registration Books, shall receive a Bond certificate evidencing the obligation of the Board to make payments of principal, premium, if any, and interest pursuant to this Thirty-Sixth Supplement. Upon delivery by DTC to the Paying Agent/Registrar of written notice to the effect that DTC has determined to substitute a new nominee in place of Cede & Co., and subject to the provisions in this Thirty-Sixth Supplement with respect to interest checks being mailed to the Registered Owner at the close of business on the Record Date, the word "Cede & Co." in this Thirty-Sixth Supplement shall refer to such new nominee of DTC.

(i) Successor Securities Depository: Transfers Outside Book-Entry-Only System. In the event that the Board determines to discontinue the use of the Book-Entry-Only System through DTC, or DTC determines to discontinue providing its services with respect to the Bonds the Board

shall (i) appoint a successor securities depository, qualified to act as such under Section 17(a) of the Securities and Exchange Act of 1934, as amended, notify DTC and DTC Participants of the appointment of such successor securities depository and transfer one or more separate Bonds to such successor securities depository or (ii) notify DTC and DTC Participants of the availability through DTC of Bonds and transfer one or more separate Bonds to DTC Participants having Bonds credited to their DTC accounts. In such event, the Bonds shall no longer be restricted to being registered in the Registration Books in the name of Cede & Co., as nominee of DTC, but may be registered in the name of the successor securities depository, or its nominee, or in whatever name or names Bondholders transferring or exchanging Bonds shall designate, in accordance with the provisions of this Thirty-Sixth Supplement. Whenever a successor securities depository has been appointed pursuant to this paragraph, the terms DTC and DTC Participant as used in this Thirty-Sixth Supplement shall refer to such successor securities depository and its participants, respectively.

(j) Payments to Cede & Co. Notwithstanding any other provision of this Thirty-Sixth Supplement to the contrary, so long as any Bond is registered in the name of Cede & Co., as nominee of DTC, all payments with respect to principal of, premium, if any, and interest on such Bond and all notices with respect to such Bond shall be made and given, respectively, in the manner provided in the Representation Letter.

(k) Notice of Redemption and Defeasance.

(i) In addition to the notice of redemption set forth in the FORM OF BONDS, the Designated Financial Officer shall give notice of redemption or defeasance to the Paying Agent/Registrar at least forty-five (45) days prior to a redemption date in the case of a redemption and on the defeasance date in the case of a defeasance and the Paying Agent/Registrar shall give notice of redemption or of defeasance of Bonds by mail, first-class postage prepaid at least thirty (30) days prior to a redemption date and within thirty (30) days after a defeasance date to each registered securities depository and to any national information service that disseminates such notices.

(ii) In addition, in the event of a redemption caused by an advance refunding of the Bonds, the Paying Agent/Registrar shall send a second notice of redemption to the persons specified in the immediately preceding sentence at least thirty (30) days but not more than ninety (90) days prior to the actual redemption date. Any notice sent to the registered securities depositories or such national information services shall be sent so that they are received at least two (2) days prior to the general mailing or publication date of such notice. The Paying Agent/Registrar shall also send a notice of prepayment or redemption to the Registered Owner of any Bond who has not sent the Bonds in for redemption sixty (60) days after the redemption date.

(iii) Each notice of redemption or defeasance, whether required in the FORM OF BONDS or in this Section, shall contain a description of the Bonds to be redeemed or defeased including the complete name of the Bonds, the date of issue, the interest rate, the maturity date, the CUSIP number, the amount called of each maturity, the publication and mailing date for the notice, the date of redemption or defeasance, the redemption price, if

any, the name of the Paying Agent/Registrar and the address at which the Bonds may be redeemed or paid, including a contact person and telephone number.

(iv) All redemption payments made by the Paying Agent/Registrar to the Registered Owners of the Bonds shall include a CUSIP number relating to each amount paid to such Registered Owner.

(v) If at the time of mailing of notice of any optional redemption in connection with a refunding of the Bonds, the Board shall not have deposited with the Paying Agent/Registrar or an eligible financial institution moneys sufficient to redeem all of the Bonds called for redemption, such notice may state that it is conditional in that it is subject to the deposit of the proceeds of refunding bonds with the Paying Agent/Registrar or an eligible financial institution not later than the redemption date, and such notice shall be of no effect unless such moneys are so deposited.

Section 6. FORM OF BONDS. The form of the Bonds, including the form of Paying Agent/Registrar's Authentication Certificate, the form of Assignment and the form of Registration Certificate of the Comptroller of Public Accounts of the State of Texas, if needed with respect to the Bonds initially issued and delivered pursuant to this Thirty-Sixth Supplement, shall be, respectively, substantially as set forth in Exhibit B, with such appropriate variations, omissions, or insertions as are permitted or required by this Thirty-Sixth Supplement and the Award Certificate, including specifically information relating to Capital Appreciation Bonds and Current Interest Bonds, redemption provisions, and the information to be included in the purpose clause.

Section 7. ESTABLISHMENT OF FINANCING SYSTEM AND ISSUANCE OF PARITY OBLIGATIONS. By adoption of the Master Resolution the Board has established The Texas A&M University System Revenue Financing System for the purpose of providing a financing structure for revenue supported indebtedness of the institutions and agencies of The Texas A&M University System which are from time to time included as Participants of the Financing System. The Master Resolution is intended to establish a master plan under which revenue supported debt of the Financing System can be incurred. This Thirty-Sixth Supplement provides for the authorization, issuance, sale, delivery, form, characteristics, provisions of payment and redemption, and security of the Bonds as Parity Obligations. The Master Resolution is incorporated herein by reference and as such made a part hereof for all purposes, except to the extent modified and supplemented hereby, and the Bonds are hereby declared to be Parity Obligations under the Master Resolution. As required by Section 5(a) of the Master Resolution, the Board hereby determines that, upon the issuance of the Bonds, it will have sufficient funds to meet the financial obligations of The Texas A&M University System, including sufficient Pledged Revenues to satisfy the Annual Debt Service Requirements of the Financing System and to meet all financial obligations of the Board relating to the Financing System and that the Participants on whose behalf the Bonds are to be issued possess the financial capacity to satisfy their Direct Obligations after taking the Bonds into account.

Section 8. SECURITY AND PAYMENTS. The Bonds are special obligations of the Board payable from and secured solely by the Pledged Revenues pursuant to the Master Resolution and this Thirty-Sixth Supplement. The Pledged Revenues are hereby pledged, subject to the liens securing Prior Encumbered Obligations, to the payment of the principal of, premium, if any, and

interest on Parity Obligations, including the Bonds, as the same shall become due and payable. The Board agrees to pay the principal of, premium, if any, and the interest on the Bonds when due, whether by reason of maturity or redemption.

Section 9. PAYMENTS.

(a) Immediately after the delivery of the Bonds, the Board shall deposit all accrued interest received from the sale and delivery of the Bonds to the credit of a special account to be held to pay interest on the Bonds on the first interest payment date.

(b) Semiannually on or before each principal, redemption, or interest payment date while any of the Bonds are outstanding and unpaid, commencing on the first interest payment date for the Bonds as provided in the Award Certificate, the Board shall make available to the Paying Agent/Registrar, money sufficient to pay such interest on and such principal of the Bonds, including the Maturity Amount of any Capital Appreciation Bonds, as will accrue or mature, or be subject to mandatory redemption prior to maturity, on such principal, redemption, or interest payment date. The Paying Agent/Registrar shall cancel all paid Bonds and shall furnish the Board with an appropriate certificate of cancellation.

Section 10. DAMAGED, MUTILATED, LOST, STOLEN, OR DESTROYED BONDS.

(a) Replacement Bonds. In the event any outstanding Bond is damaged, mutilated, lost, stolen, or destroyed, the Paying Agent/Registrar shall cause to be printed, executed, and delivered, a new bond of the same Series, principal amount, Maturity Amount, maturity and interest rate, and in the same form, as the damaged, mutilated, lost, stolen, or destroyed Bond, in replacement for such Bond in the manner hereinafter provided.

(b) Application for Replacement Bonds. Application for replacement of damaged, mutilated, lost, stolen, or destroyed Bonds shall be made to the Paying Agent/Registrar. In every case of loss, theft, or destruction of a Bond, the applicant for a replacement bond shall furnish to the Board and to the Paying Agent/Registrar such security or indemnity as may be required by them to save each of them harmless from any loss or damage with respect thereto. Also, in every case of loss, theft, or destruction of a Bond, the applicant shall furnish to the Board and to the Paying Agent/Registrar evidence to their satisfaction of the loss, theft, or destruction of such Bond, as the case may be. In every case of damage or mutilation of a Bond, the applicant shall surrender to the Paying Agent/Registrar for cancellation the Bond so damaged or mutilated.

(c) Payment in Lieu of Replacement. Notwithstanding the foregoing provisions of this Section, in the event any such Bond shall have matured, and no default has occurred which is then continuing in the payment of the principal, Maturity Amount, redemption premium, if any, or interest on the Bond, the Board may authorize the payment of the same (without surrender thereof except in the case of a damaged or mutilated Bond) instead of issuing a replacement Bond, provided security or indemnity is furnished as above provided in this Section.

(d) Charge for Issuing Replacement Bonds. Prior to the issuance of any replacement Bond, the Paying Agent/Registrar shall charge the owner of such Bond with all legal, printing, and other expenses in connection therewith. Every replacement Bond issued pursuant to the provisions

of this Section by virtue of the fact that any Bond is lost, stolen, or destroyed shall constitute a contractual obligation of the Board whether or not the lost, stolen, or destroyed Bond shall be found at any time, or be enforceable by anyone, and shall be entitled to all the benefits of this Thirty-Sixth Supplement equally and proportionately with any and all other Bonds duly issued under this Thirty-Sixth Supplement.

(e) Authority for Issuing Replacement Bonds. In accordance with Chapter 1203, Texas Government Code, as amended, this Section shall constitute authority for the issuance of any such replacement Bond without the necessity of further action by the Board or any other body or person, and the duty of the replacement of such Bonds is hereby authorized and imposed upon the Paying Agent/Registrar, and the Paying Agent/Registrar shall authenticate and deliver such Bonds in the form and manner and with the effect, as provided in Section 5(e) of this Thirty-Sixth Supplement for Bonds issued in exchange and replacement for other Bonds.

Section 11. AMENDMENT OF SUPPLEMENT.

(a) Amendments Without Consent. This Thirty-Sixth Supplement and the rights and obligations of the Board and of the owners of the Bonds may be modified or amended at any time without notice to or the consent of any owner of the Bonds or any other Parity Obligations, solely for any one or more of the following purposes:

(i) To add to the covenants and agreements of the Board contained in this Thirty-Sixth Supplement, other covenants and agreements thereafter to be observed, or to surrender any right or power reserved to or conferred upon the Board in this Thirty-Sixth Supplement;

(ii) To cure any ambiguity or inconsistency, or to cure or correct any defective provisions contained in this Thirty-Sixth Supplement, upon receipt by the Board of an opinion of Bond Counsel that the same is needed for such purpose and will more clearly express the intent of this Thirty-Sixth Supplement;

(iii) To supplement the security for the Bonds, replace or provide additional credit facilities, or change the form of the Bonds or make such other changes in the provisions hereof as the Board may deem necessary or desirable and which shall not, in the judgment of the Board, materially adversely affect the interests of the owners of the Outstanding Bonds;

(iv) To make such other changes in the provisions of this Thirty-Sixth Supplement as the Board may deem necessary or desirable and which does not, in the judgment of the Board, materially adversely affect the interests of the owners of Parity Obligations; or

(v) To make any changes or amendments requested by any National-Recognized Rating Agency then rating or requested to rate Bonds, as a condition to the issuance or maintenance of a rating, which changes or amendments do not, in the judgment of the Board, materially adversely affect the interests of the owners of the Outstanding Bonds.

(b) Amendments With Consent. Subject to the other provisions of this Thirty-Sixth Supplement, the owners of Outstanding Bonds aggregating fifty-one percent (51%) in Outstanding Principal Amount of Bonds shall have the right from time to time to approve any amendment, other than amendments described in subsection (a) of this Section, to this Thirty-Sixth Supplement which may be deemed necessary or desirable by the Board; provided, however, that nothing herein contained shall permit or be construed to permit, without the approval of the owners of all of the Outstanding Bonds, the amendment of the terms and conditions in this Thirty-Sixth Supplement or in the Bonds so as to:

(i) Make any change in the maturity of the Outstanding Bonds;

(ii) Reduce the rate of interest borne by Outstanding Bonds;

(iii) Reduce the amount of the principal or Maturity Amount payable on Outstanding Bonds;

(iv) Modify the terms of payment of principal or Maturity Amount of or interest on the Outstanding Bonds, or impose any conditions with respect to such payment;

(v) Affect the rights of the owners of less than all Bonds then Outstanding; or

(vi) Change the minimum percentage of the Outstanding Principal Amount of Bonds necessary for consent to such amendment.

(c) Notice. If at any time the Board shall desire to amend this Thirty-Sixth Supplement pursuant to (b) above, the Board shall cause notice of the proposed amendment to be published in a financial newspaper or journal of general circulation in the City of New York, New York, once during each calendar week for at least two successive calendar weeks or disseminated by electronic means customarily used to convey notices of redemption. Such notice shall briefly set forth the nature of the proposed amendment and shall state that a copy thereof is on file at the principal office of the Registrar for inspection by all owners of Bonds. Such publication is not required, however, if the Board gives or causes to be given such notice in writing to each owner of Bonds.

(d) Receipt of Consents. Whenever at any time not less than thirty days, and within one year, from the date of the first publication of said notice or other service of written notice of the proposed amendment the Board shall receive an instrument or instruments executed by all of the owners or the owners of at least fifty-one percent (51%) in Outstanding Principal Amount of Bonds, as appropriate, which instrument or instruments shall refer to the proposed amendment described in said notice and which specifically consent to and approve such amendment in substantially the form of the copy thereof on file as aforesaid, the Board may adopt the amendatory resolution in substantially the same form.

(e) Effect of Amendments. Upon the adoption by the Board of any resolution to amend this Thirty-Sixth Supplement pursuant to the provisions of this Section, this Thirty-Sixth Supplement shall be deemed to be amended in accordance with the amendatory resolution, and the respective rights, duties, and obligations of the Board and all the owners of then Outstanding Bonds and all future Bonds shall thereafter be determined, exercised, and enforced under the Master Resolution and this Thirty-Sixth Supplement, as amended.

(f) Consent Irrevocable. Any consent given by any owner of Bonds pursuant to the provisions of this Section shall be irrevocable for a period of six (6) months from the date of the first publication or other service of the notice provided for in this Section, and shall be conclusive and binding upon all future owners of the same Bonds during such period. Such consent may be revoked at any time after six months from the date of the first publication of such notice by the owner who gave such consent, or by a successor in title, by filing notice thereof with the Registrar and the Board, but such revocation shall not be effective if the owners of fifty-one percent (51%) in Outstanding Principal Amount of Bonds, prior to the attempted revocation, consented to and approved the amendment.

(g) Ownership. For the purpose of this Section, the ownership and other matters relating to all Bonds registered as to ownership shall be determined from the registration books kept by the Registrar therefor. The Registrar may conclusively assume that such ownership continues until written notice to the contrary is served upon the Registrar.

Section 12. COVENANTS REGARDING TAX MATTERS.

The Board covenants that it will monitor and control the receipt, investment, expenditure and use of all gross proceeds of the Tax-Exempt Bonds (including all property the acquisition, construction or improvement of which is to be financed directly or indirectly with the proceeds of the Tax-Exempt Bonds) and take or omit to take such other and further actions as may be required by Sections 103 and 141 through 150 of the Internal Revenue Code of 1986, as amended (the "Code") and all applicable temporary, proposed and final regulations (the "Regulations") to cause interest on the Tax-Exempt Bonds to be and remain excludable from the gross income, as defined in Section 61 of the Code, of the owners of the Tax-Exempt Bonds for federal income tax purposes. Without limiting the generality of the foregoing, the Board shall comply with each of the following covenants:

(a) The Board will use all of the proceeds of the Tax-Exempt Bonds to (i) provide funds for the purposes described in Section 2 hereof, which will be owned and operated by the Board and (ii) to pay the costs of issuing the Tax-Exempt Bonds and the costs of refunding the Refunded Bonds and the Refunded Notes. The Board will not use any portion of the proceeds of the Tax-Exempt Bonds to pay the principal of or interest or redemption premium on, any other obligation of the Board or a related person.

(b) The Board will not directly or indirectly take any action, or omit to take any action, which action or omission would cause the Tax-Exempt Bonds to constitute "private activity bonds" within the meaning of Section 141(a) of the Code.

(c) Principal of and interest on the Tax-Exempt Bonds will be paid solely from Pledged Revenues collected by the Board and investment earnings on such collections.

(d) Based upon all facts and estimates now known or reasonably expected to be in existence on the date the Tax-Exempt Bonds are delivered, the Board reasonably expects that the proceeds of the Tax-Exempt Bonds will not be used in a manner that would cause the Tax-Exempt Bonds or any portion thereof to be an "arbitrage bond" within the meaning of Section 148 of the Code.

(e) At all times while the Tax-Exempt Bonds are outstanding, the Board will identify and properly account for all amounts constituting gross proceeds of the Tax-Exempt Bonds in accordance with the Regulations. The Board will monitor the yield on the investments of the proceeds of the Tax-Exempt Bonds and, to the extent required by the Code and the Regulations, will restrict the yield on such investments to a yield which is not materially higher than the yield on the Tax-Exempt Bonds. To the extent necessary to prevent the Tax-Exempt Bonds from constituting "arbitrage bonds," the Board will make such payments as are necessary to cause the yield on all yield restricted nonpurpose investments allocable to the Tax-Exempt Bonds to be less than the yield that is materially higher than the yield on the Tax-Exempt Bonds.

(f) The Board will not take any action or knowingly omit to take any action that, if taken or omitted, would cause the Tax-Exempt Bonds to be treated as "federally guaranteed" obligations for purposes of Section 149(b) of the Code.

(g) The Board represents that not more than fifty percent (50%) of the proceeds of the Tax-Exempt Bonds will be invested in nonpurpose investments (as defined in Section 148(f)(6)(A) of the Code) having a substantially guaranteed yield for four years or more within the meaning of Section 149(g)(3)(A)(ii) of the Code, and the Board reasonably expects that at least eighty-five percent (85%) of the spendable proceeds of the Tax-Exempt Bonds will be used to carry out the governmental purpose of the Tax-Exempt Bonds within the three-year period beginning on the date of issue of the Tax-Exempt Bonds. The Board further represents that not more than fifty percent (50%) of the proceeds of the Refunded Bonds and the Refunded Notes (to the extent such bonds and notes are refunded with the proceeds of Tax-Exempt Bonds) were invested in nonpurpose investments (as defined in Section 148(f)(6)(A) of the Code) having a substantially guaranteed yield for four years or more within the meaning of Section 149(g)(3)(A)(ii) of the Code, and on the date of issue of such Refunded Bonds and Refunded Notes, the Board reasonably expected that at least eighty-five percent (85%) of the spendable proceeds of such Refunded Bonds and Refunded Notes would be used to carry out the governmental purpose of such Refunded Bonds and Refunded Notes within the three-year period beginning on the date of issue of such Refunded Bonds and Refunded Notes.

(h) The Board will take all necessary steps to comply with the requirement that certain amounts earned by the Board on the investment of the gross proceeds of the Tax-Exempt Bonds, if any, be rebated to the federal government. Specifically, the Board will (i) maintain records regarding the receipt, investment, and expenditure of the gross proceeds of the Tax-Exempt Bonds as may be required to calculate such excess arbitrage profits separately from records of amounts on deposit in the funds and accounts of the Board allocable to other obligations of the Board or moneys which do not represent gross proceeds of any obligations of the Board and retain such records for at least six years after the day on which the last outstanding Bond is discharged, (ii) account for all gross proceeds under a reasonable, consistently applied method of accounting, not employed as an artifice or device to avoid in whole or in part, the requirements of Section 148 of the Code, including any specified method of accounting required by applicable Regulations to be used for all or a portion of any gross proceeds, (iii) calculate, at such times as are required by applicable Regulations, the amount of excess arbitrage profits, if any, earned from the investment of the gross proceeds of the Tax-Exempt Bonds and (iv) timely pay, as required by applicable Regulations, all amounts required to be rebated to the federal government. In addition, the Board will exercise reasonable diligence to assure that no errors are made in the calculations required by

the preceding sentence and, if such an error is made, to discover and promptly correct such error within a reasonable amount of time thereafter, including payment to the federal government of any delinquent amounts owed to it, interest thereon and any penalty.

(i) The Board will not directly or indirectly pay any amount otherwise payable to the federal government pursuant to the foregoing requirements to any person other than the federal government by entering into any investment arrangement with respect to the gross proceeds of the Tax-Exempt Bonds that might result in a reduction in the amount required to be paid to the federal government because such arrangement results in a smaller profit or a larger loss than would have resulted if such arrangement had been at arm's length and had the yield on the Tax-Exempt Bonds not been relevant to either party.

(j) The Board will timely file or cause to be filed with the Secretary of the Treasury of the United States the information required by Section 149(e) of the Code with respect to the Tax-Exempt Bonds on such form and in such place as the Secretary may prescribe.

(k) The Board will not issue or use the Tax-Exempt Bonds as part of an "abusive arbitrage device" (as defined in Section 1.148-10(a) of the Regulations). Without limiting the foregoing, the Tax-Exempt Bonds are not and will not be a part of a transaction or series of transactions that attempts to circumvent the provisions of Section 148 of the Code and the Regulations, by (i) enabling the Board to exploit the difference between tax-exempt and taxable interest rates to gain a material financial advantage, or (ii) increasing the burden on the market for tax-exempt obligations.

(l) Proper officers of the Board charged with the responsibility for issuing the Tax-Exempt Bonds are hereby directed to make, execute and deliver certifications as to facts, estimates or circumstances in existence as of the date of issuance of the Tax-Exempt Bonds and stating whether there are facts, estimates or circumstances that would materially change the Board's expectations. On or after the date of issuance of the Tax-Exempt Bonds, the Board will take such actions as are necessary and appropriate to assure the continuous accuracy of the representations contained in such certificates.

(m) The covenants and representations made or required by this Section are for the benefit of the Bond holders and any subsequent Bond holder, and may be relied upon by the Bond holders and any subsequent Bond holder and bond counsel to the Board.

In complying with the foregoing covenants, the Board may rely upon an unqualified opinion issued to the Board by nationally recognized bond counsel that any action by the Board or reliance upon any interpretation of the Code or Regulations contained in such opinion will not cause interest on the Tax-Exempt Bonds to be includable in gross income for federal income tax purposes under existing law.

Notwithstanding any other provision of this Thirty-Sixth Supplement, the Board's representations and obligations under the covenants and provisions of this Section shall survive the defeasance and discharge of the Tax-Exempt Bonds for as long as such matters are relevant to the exclusion of interest on the Tax-Exempt Bonds from the gross income of the owners for federal income tax purposes.

Section 13. CONTINUING DISCLOSURE UNDERTAKING.

(a) Annual Reports. The Board shall provide annually to the MSRB, in an electronic format as prescribed by the MSRB, within six (6) months after the end of each Fiscal Year, financial information and operating data with respect to The Texas A&M University System, including the Annual Financial Report of The Texas A&M University System, as determined by the Designated Financial Officer at the time the Bonds are sold. The Award Certificate shall specify such financial information and operating data. Any financial statements with respect to The Texas A&M University System so to be provided shall be (1) prepared on an accrual basis, or such other basis as the Board may be required to employ from time to time pursuant to state law or regulation, and (2) audited, if the Board commissions an audit of such statements and the audit is completed within the period during which they must be provided. If audited financial statements are not so provided within the required period, then the Board shall provide unaudited financial statements for the applicable Fiscal Year to the MSRB, in an electronic format as prescribed by the MSRB, and shall file audited financial statements when and if audited financial statements become available. If audited financial statements are not prepared for any Fiscal Year and audited financial statements are prepared with respect to the State of Texas for such Fiscal Year, the Board shall provide, or cause to be provided, the audited financial statements of the State of Texas for the applicable Fiscal Year to the MSRB, in an electronic format as prescribed by the MSRB, within six (6) months after the end of said Fiscal Year or as soon thereafter as such audited financial statements become available from the State Auditor of the State of Texas. Any such audited financial statements of the State of Texas so provided shall be prepared in accordance with generally accepted accounting principles for state governments, as such principles may be changed from time to time to comply with state law.

If the Board changes the Fiscal Year, the Board will notify the MSRB of the change (and of the date of the new Fiscal Year end) prior to the next date by which the Board otherwise would be required to provide financial information and operating data pursuant to this Section.

The financial information and operating data to be provided pursuant to this Subsection may be set forth in full in one or more documents or may be included by specific reference to any document that is available to the public on the MSRB's internet web site or filed with the SEC. All documents provided to the MSRB pursuant to this subsection shall be accompanied by identifying information as prescribed by the MSRB.

The Board shall notify the MSRB, in a timely manner, of any failure by the Board to provide financial information or operating data in accordance with this subsection by the time required.

(b) Event Notices. The Board shall notify the MSRB, in an electronic format as prescribed by the MSRB, in a timely manner not in excess of ten (10) business days after the occurrence of the event, of any of the following events with respect to the Bonds: (i) principal and interest payment delinquencies; (ii) non-payment related defaults, if material; (iii) unscheduled draws on debt service reserves reflecting financial difficulties; (iv) unscheduled draws on credit enhancements reflecting financial difficulties; (v) substitution of credit or liquidity providers, or their failure to perform; (vi) adverse tax opinions, the issuance by the Internal Revenue Service of

proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the Bonds, or other material events affecting the tax status of the Bonds; (vii) modifications to rights of holders of the Bonds, if material; (viii) bond calls, if material, and tender offers; (ix) defeasances; (x) release, substitution, or sale of property securing repayment of the Bonds, if material; (xi) rating changes; (xii) bankruptcy, insolvency, receivership or similar event of the obligated person; (xiii) the consummation of a merger, consolidation, or acquisition involving an obligated person or the sale of all or substantially all of the assets of the obligated person, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material; (xiv) the appointment of a successor or additional trustee or the change of name of a trustee, if material, (xv) incurrence of a Financial Obligation of the Board, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a Financial Obligation of the Board, any of which affect security holders, if material; and (xvi) default, event of acceleration, termination event, modification of terms, or other similar events under the terms of a Financial Obligation of the Board, any of which reflect financial difficulties.

As used in clause (xii), above, the phrase "bankruptcy, insolvency, receivership or similar event" means the appointment of a receiver, fiscal agent or similar officer for the System in a proceeding under the U.S. Bankruptcy Code or in any other proceeding under state or federal law in which a court or governmental authority has assumed jurisdiction over substantially all of the assets or business of the System, or if jurisdiction has been assumed by leaving the System in possession but subject to the supervision and orders of a court or governmental authority, or the entry of an order confirming a plan of reorganization, arrangement or liquidation by a court or governmental authority having supervision or jurisdiction over substantially all of the assets or business of the System. The Board intends the words used in clauses (xv) and (xvi), above, and the definition of Financial Obligation in this Section to have the same meanings as when they are used in the Rule, as evidenced by SEC Release No. 34-83885, dated August 20, 2018.

(c) Identifying Information. All information and notices shall be provided to the MSRB in an electronic format, as prescribed by the MSRB, and all documents provided to the MSRB pursuant to this Section shall be accompanied by identifying information, as prescribed by the MSRB.

(d) Limitations, Disclaimers, and Amendments. The Board shall be obligated to observe and perform the covenants specified in this Section for so long as, but only for so long as, the Board remains an "obligated person" with respect to the Bonds within the meaning of the Rule, except that the Board in any event will give the notice required by Section 4 of this Thirty-Sixth Supplement of any Bond calls and defeasance that cause the Bonds to no longer be outstanding.

The provisions of this Section are for the sole benefit of the holders and beneficial owners of the Bonds, and nothing in this Section, express or implied, shall give any benefit or any legal or equitable right, remedy, or claim hereunder to any other person. The Board undertakes to provide only the financial information, operating data, financial statements, and notices which it has expressly agreed to provide pursuant to this subsection and does not hereby undertake to provide any other information that may be relevant or material to a complete presentation of the Board's financial results, condition, or prospects, or hereby undertake to update any information provided

in accordance with this subsection or otherwise, except as expressly provided herein. The Board does not make any representation or warranty concerning such information or its usefulness to a decision to invest in or sell Bonds at any future date.

UNDER NO CIRCUMSTANCES SHALL THE BOARD BE LIABLE TO THE HOLDER OR BENEFICIAL OWNER OF ANY BOND OR ANY OTHER PERSON, IN CONTRACT OR TORT, FOR DAMAGES RESULTING IN WHOLE OR IN PART FROM ANY BREACH BY THE BOARD, WHETHER NEGLIGENT OR WITHOUT FAULT ON ITS PART, OF ANY COVENANT SPECIFIED IN THIS SECTION, BUT EVERY RIGHT AND REMEDY OF ANY SUCH PERSON, IN CONTRACT OR TORT, FOR OR ON ACCOUNT OF ANY SUCH BREACH SHALL BE LIMITED TO AN ACTION FOR MANDAMUS OR SPECIFIC PERFORMANCE.

No default by the Board in observing or performing its obligations under this Section shall constitute a breach of or default under this Thirty-Sixth Supplement for purposes of any other provision of this Thirty-Sixth Supplement.

Should the Rule be amended to obligate the Board to make filings with or provide notices to entities other than the MSRB, the Board hereby agrees to undertake such obligation with respect to the Bonds in accordance with the Rule as amended.

Nothing in this Section is intended or shall act to disclaim, waive, or otherwise limit the duties of the Board under federal and State securities laws.

The provisions of this Section may be amended by the Board from time to time to adapt to changed circumstances that arise from a change in legal requirements, a change in law, or a change in the identity, nature, status, or type of operations of the Board, but only if (i) the provisions of this Section, as so amended, would have permitted an underwriter to purchase or sell Bonds in the primary offering of the Bonds in compliance with the Rule, taking into account any amendments or interpretations of the Rule to the date of such amendment, as well as such changed circumstances, and (ii) either (A) the holders of a majority in aggregate principal amount (or any greater amount required by any other provision of this Thirty-Sixth Supplement that authorizes such an amendment) of the outstanding Bonds consent to such amendment or (B) a person that is unaffiliated with the Board (such as nationally-recognized bond counsel) determines that such amendment will not materially impair the interests of the holders and beneficial owners of the Bonds. If the Board so amends the provisions of this Section, it shall include with any amended financial information or operating data next provided in accordance with this Section an explanation, in narrative form, of the reasons for the amendment and of the impact of any change in the type of financial information or operating data so provided. The Board may also amend or repeal the provisions of this continuing disclosure requirement if the SEC amends or repeals the applicable provisions of the Rule or a court of final jurisdiction enters judgment that such provisions of the Rule are invalid, but only if and to the extent that the provisions of this sentence would not prevent an underwriter from lawfully purchasing or selling Bonds in the primary offering of the Bonds.

(e) Modification of Undertaking. For the avoidance of doubt, the authority conferred on the Designated Financial Officer pursuant to Section 3(b) of this Thirty-Sixth Supplement to

determine and fix terms, provisions, details and matters relating to the Bonds includes the authority to modify the terms of this Section by specification of such modification in the Award Certificate for the Bonds.

Section 14. THIRTY-SIXTH SUPPLEMENT TO CONSTITUTE A CONTRACT; EQUAL SECURITY. In consideration of the acceptance of the Bonds, the issuance of which is authorized hereunder, by those who shall hold the same from time to time, this Thirty-Sixth Supplement shall be deemed to be and shall constitute a contract between the Board and the Holders from time to time of the Bonds and the pledge made in this Thirty-Sixth Supplement by the Board and the covenants and agreements set forth in this Thirty-Sixth Supplement to be performed by the Board shall be for the equal and proportionate benefit, security, and protection of all Holders, without preference, priority, or distinction as to security or otherwise of any of the Bonds authorized hereunder over any of the others by reason of time of issuance, sale, or maturity thereof or otherwise for any cause whatsoever, except as expressly provided in or permitted by this Thirty-Sixth Supplement.

Section 15. SEVERABILITY OF INVALID PROVISIONS. If any one or more of the covenants, agreements, or provisions herein contained shall be held contrary to any express provisions of law or contrary to the policy of express law, though not expressly prohibited, or against public policy, or shall for any reason whatsoever be held invalid, then such covenants, agreements, or provisions shall be null and void and shall be deemed separable from the remaining covenants, agreements, or provisions and shall in no way affect the validity of any of the other provisions hereof or of the Bonds issued hereunder.

Section 16. PAYMENT AND PERFORMANCE ON BUSINESS DAYS. Except as provided to the contrary in the FORM OF BONDS, whenever under the terms of this Thirty-Sixth Supplement or the Bonds, the performance date of any provision hereof or thereof, including the payment of principal of or interest on the Bonds, shall occur on a day other than a Business Day, then the performance thereof, including the payment of principal of and interest on the Bonds, need not be made on such day but may be performed or paid, as the case may be, on the next succeeding Business Day with the same force and effect as if made on the date of performance or payment.

Section 17. LIMITATION OF BENEFITS WITH RESPECT TO THE THIRTY-SIXTH SUPPLEMENT. With the exception of the rights or benefits herein expressly conferred, nothing expressed or contained herein or implied from the provisions of this Thirty-Sixth Supplement or the Bonds is intended or should be construed to confer upon or give to any person other than the Board, the Holders, and the Paying Agent/Registrar, any legal or equitable right, remedy, or claim under or by reason of or in respect to this Thirty-Sixth Supplement or any covenant, condition, stipulation, promise, agreement, or provision herein contained. This Thirty-Sixth Supplement and all of the covenants, conditions, stipulations, promises, agreements, and provisions hereof are intended to be and shall be for and inure to the sole and exclusive benefit of the Board, the Holders, and the Paying Agent/Registrar as herein and therein provided.

Section 18. CUSTODY, APPROVAL, BOND COUNSEL'S OPINION, CUSIP NUMBERS, PREAMBLE AND INSURANCE. The Designated Financial Officer is hereby authorized to have control of the Bonds issued hereunder and all necessary records and proceedings

pertaining to the Bonds pending their delivery and approval by the Attorney General of the State of Texas of the proceedings authorizing the Bonds in accordance with Chapter 1371, Texas Government Code, as amended. The Designated Financial Officer is also authorized to request that the Attorney General approve the Bonds and that the Comptroller of Public Accounts register the Bonds, and to cause an appropriate legend reflecting such approval and registration to appear on the Bonds and the substitute Bonds. The approving legal opinion of Bond Counsel and the assigned CUSIP numbers may, at the option of the Board, be printed on the Bonds and on any Bonds issued and delivered in exchange or replacement of any Bond, but neither shall have any legal effect, and shall be solely for the convenience and information of the Registered Owners of the Bonds. The preamble to this Thirty-Sixth Supplement is hereby adopted and made a part of this Thirty-Sixth Supplement for all purposes. If insurance is obtained on any of the Bonds, the Bonds shall bear, as appropriate and applicable, a legend concerning insurance as provided by the Insurer.

Section 19. REFUNDING OF REFUNDED OBLIGATIONS; ESCROW AGREEMENTS.

(a) Concurrently with the delivery of Bonds issued to refund Refunded Notes, the Designated Financial Officer shall cause to be deposited with the Issuing and Paying Agent for the Refunded Notes or with an Escrow Agent selected by the Designated Financial Officer, from the proceeds from the sale of such Series of Bonds and other legally available funds, an amount sufficient to provide for the refunding and defeasance of such Refunded Notes. In the event it is deemed necessary, the Designated Financial Officer is hereby authorized to select one or more Escrow Agent(s) with respect to the Refunded Notes and to enter into one or more Escrow Agreements. The Designated Financial Officer is further authorized and directed to apply and there is hereby appropriated such moneys of the Board as are necessary (i) to provide for the defeasance of such Refunded Notes on the date of delivery of the Bonds or (ii) to fund the Escrow Fund to be created pursuant to the Escrow Agreement(s) with amounts sufficient to provide for the defeasance of the Refunded Notes.

(b) Concurrently with the delivery of each Series of Bonds issued in whole or in part to refund Refunded Bonds, the Designated Financial Officer shall cause to be deposited with the paying agent/registrar for the Refunded Bonds or Escrow Agent selected by the Designated Financial Officer, from the proceeds from the sale of such Series of Bonds and other legally available funds, an amount sufficient to provide for the refunding and defeasance of such Refunded Bonds in accordance with Chapter 1207, Texas Government Code, as amended. In the event it is deemed necessary, the Designated Financial Officer is hereby authorized to select one or more Escrow Agent(s) with respect to the Refunded Bonds and to enter into one or more Escrow Agreements. The Designated Financial Officer is further authorized and directed to apply and there is hereby appropriated such moneys of the Board as are necessary (i) to provide for the defeasance of such Refunded Bonds on the date of delivery of the Bonds or (ii) to fund the Escrow Fund to be created pursuant to the Escrow Agreement(s) with amounts sufficient to provide for the defeasance of the Refunded Bonds.

(c) With regard to issuance of any Series of Bonds constituting Refunding Bonds, as provided in Section 2(b) above, the Designated Financial Officer shall designate in the Award Certificate the particular Potential Refunded Bonds to be refunded by such Series of Bonds;

provided, that the Award Certificate in which Refunded Bonds are so designated must contain a certification to the effect that the Bonds of such Series being issued to refund such Refunded Bonds are being sold on terms that produce present value savings as required by Section 3(b) hereof.

(d) Subject to the designation by the Designated Financial Officer of the Refunded Bonds to be refunded by a Series of Bonds, the Board irrevocably calls the particular Potential Refunded Bonds constituting Refunded Bonds for redemption prior to maturity on the date(s) and at the price(s) set forth in the Award Certificate.

The Designated Financial Officer, acting for and on behalf of the Board, shall provide for notice of such redemption to be given in accordance with the resolution(s) of the Board authorizing the Refunded Bonds.

(e) To assure the purchase of the "Escrowed Securities" referred to in the respective Escrow Agreements for the Refunded Notes or the Refunded Bonds, the Designated Financial Officer, acting for and on behalf of the Board, is hereby authorized to subscribe for, agree to purchase and purchase "Government Obligations," as defined in resolutions authorizing the Refunded Notes or the resolutions authorizing the Refunded Bonds, in such amounts and maturities and bearing interest at such rates as may be provided for in such Escrow Agreement, and to execute any and all subscriptions, purchase agreements, commitments, letters of authorization and other documents necessary to effectuate the foregoing, and is authorized to create and fund (or cause to be created and funded) the "Escrow Fund" contemplated by such Escrow Agreement through the use of the proceeds of the Series of Bonds issued to refund the Refunded Notes or the Refunded Bonds, the moneys and investments held in the fund securing the Refunded Notes or the Refunded Bonds, and other lawfully available moneys of the Board.

(f) To satisfy in a timely manner all of the Board's obligations under this Thirty-Sixth Supplement and the Escrow Agreement(s), the Designated Financial Officer and all other appropriate officers and agents of the Board are hereby severally authorized and directed for and on behalf of the Board to take all other actions that are reasonably necessary to provide for the refunding of the Refunded Notes or the Refunded Bonds, including, without limitation, executing and delivering for and on behalf of the Board all certificates, consents, receipts, requests and other documents as may be reasonably necessary to satisfy the Board's obligations under the Escrow Agreement(s) and this Thirty-Sixth Supplement and to direct the transfer and application of funds of the Board consistent with the provisions of such Escrow Agreement(s) and this Thirty-Sixth Supplement.

Section 20. APPLICATION OF BOND PROCEEDS.

(a) Proceeds from the sale of the Bonds shall, promptly upon receipt thereof, be applied by the Designated Financial Officer, as follows: (i) accrued interest for the Bonds shall be deposited as provided in Section 9 hereof; (ii) an amount sufficient to accomplish the purposes of Section 19 hereof shall be so applied; (iii) an amount sufficient to pay the cost of acquiring, purchasing, constructing, improving, enlarging and equipping the property, facilities and improvements being financed with the proceeds of the Bonds shall be deposited in the Board's accounts to be used for such purposes; (iv) the amount of any premium received as a portion of the purchase price of the Bonds issued to finance improvements or facilities to be financed

pursuant to Section 55.17 Authorization that is not to be counted against the authorized amount of bonds that can be issued pursuant to such Section 55.17 Authorization, shall, except as otherwise allowed by state law, including Sections 1201.042 and 1201.029 of the Texas Government Code, be credited to a special account to be held to pay interest on the Bonds on the first interest payment date; and (v) any proceeds from the sale of the Bonds remaining after the deposits provided for in clauses (i) through (iv) above, shall be applied to pay expenses arising in connection with the issuance of the Bonds and the refunding of the Refunded Obligations.

Any sale proceeds of Bonds remaining after making all deposits and payments provided for above shall be applied to the payment of principal of and interest on the Bonds.

(b) Additional projects may be added to the list of projects included in the Award Certificate pursuant to Section 3 hereof and the amount of the proceeds of the Bonds allocated to each project may be reallocated to other projects in the list (such reallocation may also result in the removal of any such project), and therefore be financed or refinanced with the proceeds of the Bonds upon satisfaction of the following conditions:

(i) the project has received any required approval or review of the Higher Education Coordinating Board to the extent and as required by the provisions of Section 61.058 of the Texas Education Code;

(ii) the Board shall have approved the construction of the project and made the findings required by Section 5 of the Master Resolution relating to the issuance of Parity Obligations to finance the cost of the project;

(iii) with respect to Tax-Exempt Bonds, the Board shall have received an opinion of Bond Counsel with respect to the Revenue Financing System, to the effect that the amendment of the exhibit, or the financing or refinancing of the project, and the expenditure of the proceeds of the Tax-Exempt Bonds to pay the cost of project will not adversely affect the treatment of interest on the Tax-Exempt Bonds for federal income tax purposes; and

(iv) the Designated Financial Officer shall execute and deliver a certificate to the Executive Director, Board of Regents certifying (a) that the requirements of subsection (b)(i), (ii), and (iii) of this Section have been satisfied and having attached to such certificate copies of the documents referred to in those subsections and (b) that, to the extent that the list of projects set forth in the Award Certificate or the allocation of proceeds set forth in the Award Certificate to finance or refinance improvements and facilities pursuant to Section 55.17 Authorization have been changed, the Board is in compliance with the requirements and limitations of such sections of the Education Code. A copy of the certificate shall be filed in the minutes of the Board with the Award Certificate.

Section 21. FURTHER PROCEDURES.

(a) The Chairman, Vice Chairman and Executive Director, Board of Regents, and each member of the Board, the Designated Financial Officer, and all other officers, employees, and agents of the Board, and each of them, shall be and they are hereby expressly authorized, empowered, and directed from time to time and at any time to do and perform all such acts and things and to execute, acknowledge, and deliver in the name and under the corporate seal and on behalf of the Board all such instruments, whether or not herein mentioned, as may be necessary or desirable in order to carry out the terms and provisions of this Thirty-Sixth Supplement, the Award Certificate, the Representation Letter, the Bonds, the sale and delivery of the Bonds and fixing all details in connection therewith, and the refunding of the Refunded Obligations. In addition, the Designated Financial Officer is authorized to submit a notice of intent to the Texas Bond Review Board requesting the approval of the issuance of the Bonds if such approval is required by law.

(b) In case any officer whose signature shall appear on the Bonds shall cease to be such officer before the delivery of the Bonds, such signature shall nevertheless be valid and sufficient for all purposes the same as if such officer had remained in office until such delivery.

(c) The Board hereby determines that (i) designating the number of this Supplemental Resolution is a ministerial act and (ii) the number of this Supplemental Resolution shall be revised at the direction of the Designated Financial Officer to conform the number of this Supplemental Resolution to the actual sequence of the Board's approval of this Supplemental Resolution in relation to the Board's approval of any other Supplemental Resolution(s). In addition, the Designated Financial Officer, General Counsel, and Bond Counsel are hereby authorized to approve, subsequent to the date of the adoption of this Thirty-Sixth Supplement, any amendments to the above named documents, and any technical amendments to this Thirty-Sixth Supplement as may be required by a Nationally-Recognized Rating Agency as a condition to the granting of a rating on the Bonds or as required by the office of the Texas Attorney General as a condition to the approval of the Bonds.

Section 22. APPROVAL OF NOTICE OF SALE AND OFFICIAL STATEMENT. The Designated Financial Officer is authorized and directed to provide for and oversee the preparation of a notice of sale, if appropriate, a preliminary Official Statement and a final Official Statement in connection with the issuance of each Series of the Bonds, and to approve such official statement and deem it final in compliance with the Rule and to provide it to the purchasers of the Bonds in compliance with such Rule.

Section 23. DTC LETTER OF REPRESENTATIONS. The Designated Financial Officer is authorized to execute the Representation Letter and implement the Book-Entry-Only System of Bond registration with respect to the Bonds pursuant to the Representation Letter. Notwithstanding anything to the contrary contained herein, while the Bonds are subject to DTC's Book-Entry-Only-System and to the extent permitted by law, the Representation Letter is hereby incorporated herein and its provisions shall prevail over any other provisions of this Thirty-Sixth Supplement in the event of conflict. Provisions relating to DTC, its Book-Entry-Only System of registration, and the Representation Letter are detailed in Section 5(h) of this Thirty-Sixth Supplement.

Section 24. ADDITIONAL DEFEASANCE PROVISIONS.

(a) In addition to the defeasance provisions set forth in Section 12 of the Master Resolution, it is hereby provided that, to the extent that the Bonds are treated as Defeased Debt for purposes of Section 12 of the Master Resolution, any determination not to redeem Defeased Debt that is made in conjunction with the payment arrangements specified in Section 12(a)(i) or (ii) of the Master Resolution shall not be irrevocable, provided that: (1) in the proceedings providing for such defeasance, the Board expressly reserves the right to call the Defeased Bonds for redemption; (2) gives notice of the reservation of that right to the owners of the Defeased Bonds immediately following the defeasance; (3) directs that notice of the reservation be included in any redemption notices that it authorizes; and (4) at or prior to the time of the redemption, satisfies the conditions of subsection (a) of Section 12 of the Master Resolution with respect to such Defeased Debt as though it was being defeased at the time of the exercise of the option to redeem the Defeased Debt, after taking the redemption into account in determining the sufficiency of the provisions made for the payment of the Defeased Debt.

(b) Notwithstanding the provisions of Section 12(c) of the Master Resolution and except as otherwise provided in the Award Certificate for the Bonds, in connection with the defeasance of the Bonds pursuant to Section 12 of the Master Resolution, the term Government Obligations shall mean (i) direct, noncallable obligations of the United States of America, including obligations that are unconditionally guaranteed by the United States of America (including Interest Strips of the Resolution Funding Corporation), (ii) noncallable obligations of an agency or instrumentality of the United States of America, including obligations that are unconditionally guaranteed or insured by the agency or instrumentality and that, on the date the Board adopts or approves proceedings authorizing the issuance of refunding bonds or otherwise provide for the funding of an escrow to effect the defeasance of the Bonds are rated as to investment quality by a nationally recognized investment rating firm not less than "AAA" or its equivalent, and (iii) noncallable obligations of a state or an agency or a county, municipality, or other political subdivision of a state that have been refunded and that, on the date the Board adopts or approves proceedings authorizing the issuance of refunding bonds or otherwise provide for the funding of an escrow to effect the defeasance of the Bonds, are rated as to investment quality by a nationally recognized investment rating firm not less than "AAA" or its equivalent.

(c) Notwithstanding the provisions of Section 12 of the Master Resolution, the Board may provide for the irrevocable deposit contemplated by Section 12 of the Master Resolution to be made with the Paying Agent/Registrar or with any other eligible bank or trust company as then authorized by state law.

(d) Notwithstanding the provisions of Section 12 of the Master Resolution or any of the other provisions of this Section, any Taxable Bonds issued under this Thirty-Sixth Supplement may be designated by the Designated Financial Officer in the Award Certificate as not being subject to defeasance to the extent that such Designated Financial Officer determines in the Award Certificate that such treatment is in the best economic interests of the Board.

Section 25. REPEAL OF CONFLICTING RESOLUTIONS. All resolutions and all parts of any resolutions which are in conflict or are inconsistent with this Thirty-Sixth Supplement

are hereby repealed and shall be of no further force or effect to the extent of such conflict or inconsistency.

Section 26. DEFEASANCE OF OUTSTANDING PARITY OBLIGATIONS. The Board desires to authorize the use of certain lawfully available funds of the Board, as determined by the Designated Financial Officer, to defease and refund, from time to time, certain outstanding Parity Obligations previously issued by the Board in accordance with the applicable defeasance provisions in the respective Supplemental Resolutions that authorized the issuance of such Parity Obligations. The Designated Financial Officer is hereby authorized to determine and retire, from time to time, the various portions of such outstanding Parity Obligations which are economically advantageous for Board to retire by the defeasance of such debt. The Designated Financial Officer is authorized to enter into one or more Escrow Agreements to accomplish such defeasances. In the event of such a defeasance, the Designated Financial Officer is authorized hereby to take such steps as may be necessary to purchase the escrowed securities identified in such Escrow Agreements on behalf of the Board and is authorized to create and fund the escrow funds contemplated by the Escrow Agreements through the use of the lawfully available funds of the Board. The Designated Financial Officer is authorized to call for redemption such Parity Obligations defeased pursuant to this Section and is hereby authorized to provide and complete an appropriate notice of redemption to the paying agent(s) for such Parity Obligations in anticipation of or upon the deposit with the Escrow Agent of such available funds and compliance with the conditions set forth in the Escrow Agreements.

Section 27. PUBLIC NOTICE. It is hereby found and determined that each of the officers and members of the Board was duly and sufficiently notified officially and personally, in advance, of the time, place, and purpose of the meeting at which this Thirty-Sixth Supplemental Resolution was adopted, and that this Thirty-Sixth Supplemental Resolution would be introduced and considered for adoption at said meeting; that said meeting was open to the public, and public notice of the time, place, and purpose of said meeting was given, all as required by Chapter 551, Texas Government Code.

EXHIBIT A

DEFINITIONS

As used in this Thirty-Sixth Supplement the following terms and expressions shall have the meanings set forth below, unless the text hereof specifically indicates otherwise:

The term "Acts" means, collectively, Chapter 55, Texas Education Code, as amended, and Chapters 1207 and 1371, Texas Government Code, as amended.

The term "Authorized Denomination" means $5,000 or any integral multiple thereof with respect to Current Interest Bonds and $5,000 in Maturity Amount or any integral multiple thereof with respect to Capital Appreciation Bonds, except as otherwise provided in the Award Certificate for each Series of Bonds.

The term "Award Certificate" means the certificate executed by the Designated Financial Officer in connection with each Series of Bonds which establishes the terms of the Bonds delivered pursuant to Section 3 of this Thirty-Sixth Supplement.

The terms "Board" and "Issuer" mean the Board of Regents of The Texas A&M University System or any successor thereto.

The term "Bond Counsel" means Orrick, Herrington & Sutcliffe LLP, or such other nationally-recognized firm designated by the Board as Bond Counsel for purposes of this Thirty-Sixth Supplement.

The term "Bond Purchase Contract" means the Board's agreement with underwriters providing for the sale of a Series of Bonds as authorized by Section 2(c) hereof, provided that two or more Series of Bonds may be sold to the same underwriters pursuant to the terms of a single Bond Purchase Contract.

The term "Bonds" means, collectively, the Bonds issued pursuant to this Supplemental Resolution, and all substitute bonds exchanged therefor, and all other substitute and replacement bonds issued pursuant to this Supplemental Resolution; and the term "Bond" means any of the Bonds.

The term "Bond Year" means the period beginning on June 2 of any calendar year and continuing through June 1 of the following calendar year.

The term "Business Day" means any day other than a Saturday, Sunday, or legal holiday, or a day on which banking institutions in either the State of New York or the State of Texas are authorized by law or executive order to close.

The term "Capital Appreciation Bonds" means the Bonds on which no interest is paid prior to maturity, maturing variously in each of the years and in the aggregate principal amount and Maturity Amount as set forth in the Award Certificate.

The term "Code" means the Internal Revenue Code of 1986, as amended.

The term "Compounded Amount" means, with respect to a Capital Appreciation Bond, as of any particular date of calculation, the original principal amount thereof, plus all interest accrued and compounded to the particular date of calculation, as determined in accordance with Section 4 of this Thirty-Sixth Supplement and the Compounded Amount Table relating to such Bonds.

The term "Compounded Amount Table" means, with respect to the Capital Appreciation Bonds, the Compounded Amount Table as defined in Section 4 of this Thirty-Sixth Supplement.

The term "Compounding Dates" means Compounding Dates as defined in Section 4 of this Thirty-Sixth Supplement.

The term "Current Interest Bonds" means the Bonds paying current interest and maturing in each of the years and in the aggregate principal amounts set forth in the Award Certificate.

The term "Definitive Bonds" means the Bonds issued in exchange for the Initial Bond.

The term "Designated Financial Officer" means each Designated Financial Officer under the Master Resolution and shall include the Chancellor, the Deputy Chancellor and Chief Financial Officer, the Chief Investment Officer and Treasurer, the Deputy Chief Investment Officer, or an officer who has assumed the duties of any of the foregoing named officers, or such other officer or employee of the System authorized by the Board to act as a Designated Financial Officer.

The term "DTC" means The Depository Trust Company of New York, New York, New York, or any successor securities depository.

The term "DTC Participant" means securities brokers and dealers, banks, trust companies, clearing corporations, and certain other organizations on whose behalf DTC was created to hold securities to facilitate the clearance and settlement of securities transactions among DTC Participants.

The term "Escrow Agent" means each Escrow Agent selected pursuant to Section 19 hereof.

The term "Financial Obligation" means a (a) debt obligation; (b) derivative instrument entered into in connection with, or pledged as security or a source of payment for, an existing or planned debt obligation; or (c) guarantee of a debt obligation or any such derivative instrument; provided that "financial obligation" shall not include municipal securities (as defined in the Securities Exchange Act of 1934, as amended) as to which a final official statement (as defined in the Rule) has been provided to the MSRB consistent with the Rule.

The term "Initial Bond" means the Bond initially delivered hereunder and upon which the registration certificate, manually executed by or on behalf of the Comptroller of Public Accounts of the State of Texas, has been placed.

The term "Issuance Date" means the date of delivery of Bonds to the initial purchaser or purchasers thereof against payment therefor.

The term "MSRB" shall mean the Municipal Securities Rulemaking Board.

The term "Master Resolution" means the Master Resolution Establishing The Texas A&M University System Revenue Financing System adopted by the Board on November 19, 1990, as amended on September 17, 1993 and July 25, 1997.

The term "Maturity" means the date on which the principal of a Bond becomes due and payable as therein and herein provided, whether at Stated Maturity, by redemption, declaration of acceleration or otherwise.

The term "Maturity Amount" means the Compounded Amount of a Capital Appreciation Bond due on its Stated Maturity.

The term "Nationally-Recognized Rating Agency" means any nationally-recognized securities rating agency that provides a rating on the Bonds at the request of the Board.

The term "Official Statement" means the disclosure document describing the Bonds of a Series dated the date of sale pursuant to Section 22 of this Thirty-Sixth Supplement.

The term "Paying Agent/Registrar," "Paying Agent" or "Registrar" means the agent appointed pursuant to Section 5 hereof, or any successor to such agent.

The term "Potential Refunded Bonds" means the outstanding Parity Obligations previously issued by the Board and the outstanding Prior Encumbered Obligations.

The term "Record Date" means, with respect to the Bonds, the last calendar day of each month preceding an interest payment date

The term "Refunded Bonds" means the Potential Refunded Bonds to be refunded by a Series of Bonds as set forth in the Award Certificate.

The term "Refunded Notes" means the Board's Revenue Financing System Commercial Paper Notes, Series B to be refunded by a Series of Bonds as set forth in the Award Certificate.

The term "Refunded Obligations" means, collectively, the Refunded Notes, if any, and the Refunded Bonds, if any, refunded by a Series.

The term "Registration Books" means the books or records relating to the registration, payment and transfer or exchange of the Bonds maintained by the Paying Agent/Registrar pursuant to Section 5 hereof.

The term "Representation Letter" means the Blanket Letter of Representation with DTC regarding the Book Entry Only System.

The term "Rule" means SEC Rule 15c2-12, as amended from time to time.

The term "SEC" means the United States Securities and Exchange Commission.

The term "Section 55.17 Authorization" means the statutory authorization provided by the Legislature for Section 55.17 Projects.

The term "Section 55.17 Projects" means the improvements or facilities to be financed or refinanced with Bonds pursuant to Sections 55.1711, 55.1721, 55.1731, 55.1741, 55.17411, 55.1751, 55.1771, 55.1781, and 55.1791 of the Education Code, or similar provisions currently existing or hereafter enacted by the Legislature.

The term "Series" means any designated Series of Bonds issued pursuant to this Thirty-Sixth Supplement.

The term "State" means the State of Texas.

The term "Taxable Bonds" means any Bonds designated by the Designated Financial Officer in the Award Certificate as Taxable Bonds, the interest on which is not intended to be excludable from the gross income of the owners thereof for federal income tax purposes pursuant to section 103 of the Code.

The term "Tax-Exempt Bonds" means any Bonds designated by the Designated Financial Officer in the Award Certificate as Tax-Exempt Bonds, the interest on which is intended to be excludable from the gross income of the owners thereof for federal income tax purposes pursuant to section 103 of the Code.

The term "Thirty-Sixth Supplement" means this Supplemental Resolution authorizing the Bonds.

EXHIBIT B

FORM OF BONDS

#[FORM OF FIRST TWO PARAGRAPHS OF CURRENT INTEREST BONDS]

United States of America
State of Texas

NUMBER	PRINCIPAL AMOUNT
R-__	$_____
REGISTERED	REGISTERED

BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM
REVENUE FINANCING SYSTEM BONDS, SERIES _____

INTEREST RATE	MATURITY DATE	[DATED/ISSUANCE DATE]	CUSIP:
____%	_____, 20__	_____	_____

REGISTERED OWNER:

PRINCIPAL AMOUNT: DOLLARS

ON THE MATURITY DATE specified above the BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM (the "Board"), being an agency of the State of Texas, hereby promises to pay to the registered owner, specified above, or to the registered assignee hereof (either being hereinafter called the "registered owner") the principal amount, specified above, and to pay interest thereon, calculated on the basis of a 360-day year composed of twelve 30-day consecutive months, from the [Dated Date] [Issuance Date], specified above, to the Maturity Date, specified above, or the date of redemption prior to maturity, at the interest rate per annum, specified above, with interest being payable on _____, 20__, and semiannually on each _____ and _____ thereafter, except that if the date of authentication of this Bond is later than the first Record Date (hereinafter defined), such principal amount shall bear interest from the interest payment date next preceding the date of authentication, unless such date of authentication is after any Record Date but on or before the next following interest payment date, in which case such principal amount shall bear interest from such next following interest payment date.

THE PRINCIPAL OF AND INTEREST ON this Bond are payable in lawful money of the United States of America, without exchange or collection charges, solely from funds of the Board required by the Bond Resolution (hereinafter defined) to be on deposit with the Paying Agent/Registrar for such purpose as hereinafter provided. The principal of this Bond shall be paid to the registered owner hereof upon presentation and surrender of this Bond at maturity or upon the date fixed for its redemption prior to maturity, at the corporate trust office of _____ in _____, which is the "Paying Agent/Registrar" for this Bond. The payment of interest

on this Bond shall be made by the Paying Agent/Registrar to the registered owner hereof on each interest payment date by check, dated as of such interest payment date, drawn by the Paying Agent/Registrar on, and payable solely from, funds of the Board required by the Bond Resolution (hereinafter defined), to be on deposit with the Paying Agent/Registrar for such purpose as hereinafter provided; and such check shall be sent by the Paying Agent/Registrar by United States mail, first-class postage prepaid, on each such interest payment date, to the registered owner hereof, at the address of the registered owner, as it appeared on the last calendar day of the month next preceding each such date (the "Record Date") on the Registration Books kept by the Paying Agent/Registrar, as hereinafter described; provided, that upon the written request of any owner of no less than $1,000,000 in aggregate principal amount of the Bonds, delivered to the Paying Agent/Registrar not later than the Record Date immediately preceding an interest payment date, interest due on such interest payment date shall be made by wire transfer to any designated account within the United States of America. In addition, interest may be paid by such other method acceptable to the Paying Agent/Registrar, requested by, and at the risk and expense of, the registered owner. Any accrued interest due upon the redemption of this Bond prior to maturity as provided herein shall be paid to the registered owner upon presentation and surrender of this Bond for redemption and payment at the corporate trust office of the Paying Agent/Registrar. The Board covenants with the registered owner of this Bond that on or before each principal payment date, interest payment date, and accrued interest payment date for this Bond it will make available to the Paying Agent/Registrar, from the Pledged Revenues, the amounts required to provide for the payment, in immediately available funds, of all principal of and interest on the Bonds, when due, in the manner set forth in the resolution authorizing the issuance of this Bond adopted by the Board on September [__], 2026 (the "Bond Resolution"). Notwithstanding the foregoing, during any period in which ownership of the Bonds is determined by a book entry at a securities depository for the Bonds, payments made to the securities depository, or its nominee, shall be made in accordance with arrangements between the Board and the securities depository. Terms used herein and not otherwise defined have the meanings given in the Bond Resolution.

* * *

##[FORM OF FIRST TWO PARAGRAPHS OF CAPITAL APPRECIATION BONDS]

NUMBER MATURITY AMOUNT
CR-__ $_____
REGISTERED REGISTERED

BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM
REVENUE FINANCING SYSTEM BONDS, SERIES _____

INTEREST RATE	MATURITY DATE	ISSUANCE DATE	CUSIP:
____%	_____, 20__	_____	_____

REGISTERED OWNER:

MATURITY AMOUNT: DOLLARS

ON THE MATURITY DATE specified above, the BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM (the "Board"), being an agency and political subdivision of the State of Texas, hereby promises to pay to the Registered Owner specified above or the registered assignee hereof (either being hereinafter called the "Registered Owner") the Maturity Amount specified above representing the original principal amount hereof and accrued and compounded interest hereon. Interest shall accrete on the original principal amount hereof from the Issuance Date at the interest rate per annum specified above (subject to rounding to the Compounded Amounts as provided in the Bond Resolution), compounded semi-annually on _____ and _____ of each year, commencing _____, 20__. For convenience of reference, a table appears on the back of this Bond showing the "Compounded Amount" of the original principal amount per $5,000 Maturity Amount compounded semiannually at the yield shown on such table.

THE MATURITY AMOUNT OF this Bond is payable in lawful money of the United States of America, without exchange or collection charges, solely from funds of the Board required by the Bond Resolution to be on deposit with the Paying Agent/Registrar for such purpose as hereinafter provided. The Maturity Amount or Compounded Amount of this Bond shall be paid to the registered owner hereof upon presentation and surrender of this Bond at maturity or upon the date fixed for its redemption prior to maturity, as the case may be, at the corporate trust office of _____ in _____, which is the "Paying Agent/Registrar" for this Bond. The Board covenants with the registered owner of this Bond that on or before the Maturity Date for this Bond it will make available to the Paying Agent/Registrar, the amount required to provide for the payment, in immediately available funds, of the Maturity Amount when due, in the manner set forth in the resolution authorizing the issuance of this Bond adopted by the Board on September [__], 2026 (the "Bond Resolution"). Notwithstanding the foregoing, during any period in which ownership of the Bonds is determined by a book entry at a securities depository for the Bonds, payments made to the securities depository, or its nominee, shall be made in accordance with

arrangements between the Board and the securities depository. Terms used herein and not otherwise defined have the meaning given in the Bond Resolution.

[FORM OF REMAINDER OF CURRENT INTEREST BONDS AND CAPITAL APPRECIATION BONDS]

IF THE DATE for the payment of the principal of or interest on this Bond shall be a Saturday, a Sunday, a legal holiday, or a day on which banking institutions in The City of New York, New York, or in the city where the corporate trust office of the Paying Agent/Registrar is located are authorized by law or executive order to close, then the date for such payment shall be the next succeeding day which is not such a Saturday, Sunday, legal holiday, or day on which banking institutions are authorized to close; and payment on such date shall have the same force and effect as if made on the original date payment was due.

THIS BOND is one of an issue of Bonds dated _____, 20__, authorized by the Bond Resolution in the aggregate principal amount of $_____ for the purpose of *[(i) refunding the Refunded Notes and the Refunded Bonds; (ii) providing $_____ to pay the cost of acquiring, purchasing, constructing, improving, enlarging, and equipping the property and facilities of the Participants of the Revenue Financing System; and (iii) paying the costs related thereto], ##[and comprised of (i) Bonds in the aggregate principal amount of $_____ that pay interest only at maturity (the "Capital Appreciation Bonds") and (ii) Bonds in the aggregate principal amount of $_____ that pay interest semiannually until maturity (the "Current Interest Bonds")].

**On _____, or on any date thereafter, the Bonds scheduled to mature on _____, and thereafter may be redeemed prior to their scheduled maturities, at the option of the Board, with funds derived from any available and lawful source, as a whole, or in part, and, if in part, the particular Bonds, or portions thereof, to be redeemed shall be selected and designated by the Board (provided that a portion of a Bond may be redeemed only in an integral multiple of $5,000), at a redemption price equal to _____ and accrued interest to date fixed for the redemption; provided, that during any period in which ownership of the Bonds is determined by a book entry at a securities depository for the Bonds, if fewer than all of the Bonds of the same maturity and bearing the same interest rate are to be redeemed, the particular Bonds of such maturity and bearing such interest rate shall be selected in accordance with the arrangements between the Board and the securities depository.

**The Bonds of this issue scheduled to mature on _____ are subject to mandatory sinking fund redemption prior to their scheduled maturity and shall be redeemed by the Board, in part, prior to their scheduled maturity, with the particular Bonds or portions thereof to be redeemed to be selected and designated by the Board (provided that a portion of a Bond may be redeemed only in an integral multiple of $5,000), at a redemption price equal to the par or principal amount thereof and accrued interest to the date of redemption, on the dates, and in the principal amounts, respectively, as set forth in the following schedule:

Bonds Maturing _____

Redemption Date Principal Amount

**The principal amount of the Bonds required to be redeemed on each such redemption date pursuant to the foregoing operation of the mandatory sinking fund shall be reduced, at the option of the Board, by the principal amount of any Bonds, which, at least 45 days prior to the mandatory sinking fund redemption date, (1) shall have been acquired by the Board and delivered to the Paying Agent/Registrar for cancellation, or (2) shall have been acquired and canceled by the Paying Agent/Registrar at the direction of the Board, in either case of (1) or (2) at a price not exceeding the par or principal amount of such Bonds or (3) have been redeemed pursuant to the optional redemption provisions set forth above and not theretofore credited against a mandatory sinking fund redemption. During any period in which ownership of the Bonds is determined by a book entry at a securities depository for the Bonds, if fewer than all of the Bonds of the same maturity and bearing the same interest rate are to be redeemed, the particular Bonds of such maturity and bearing such interest rate shall be selected in accordance with the arrangements between the Board and the securities depository.

**AT LEAST 30 days prior to the date for any redemption of this Bond prior to maturity, a notice of such redemption also shall be sent by the Paying Agent/Registrar by United States mail, first-class postage prepaid, to the registered owner of each Bond, or portion thereof to be redeemed, at its address as it appeared on the Registration Books on the 45th day prior to such redemption date and to major securities depositories, national bond rating agencies, and bond information services; provided, however, that the failure to send, mail, or receive such notice, or any defect therein or in the sending or mailing thereof, shall not affect the validity or effectiveness of the proceedings for the redemption of any Bond. By the date fixed for any such redemption, due provision shall be made by the Board with the Paying Agent/Registrar for the payment of the required redemption price for this Bond or the portion hereof which is to be so redeemed, plus accrued interest thereon to the date fixed for redemption. If such notice of redemption is given, and if due provision for such payment is made, all as provided above, this Bond, or the portion thereof which is to be so redeemed, thereby automatically shall be redeemed prior to its scheduled maturity, and shall not bear interest after the date fixed for its redemption, and shall not be regarded as being outstanding except for the right of the registered owner to receive the redemption price plus accrued interest to the date fixed for redemption from the Paying Agent/Registrar out of the funds provided for such payment. The Paying Agent/Registrar shall record in the Registration Books all such redemptions of principal of this Bond or any portion hereof. If a portion of any Bond shall be redeemed, a substitute Bond or Bonds having the same maturity date, bearing interest at the same rate, in any denomination or denominations in any integral multiple of $5,000, at the written request of the registered owner, and in an aggregate principal amount equal to the unredeemed portion thereof, will be issued to the registered owner upon the surrender thereof for cancellation, at the expense of the Board, all as provided in the Bond Resolution.

THIS BOND OR ANY PORTION OR PORTIONS HEREOF IN ANY AUTHORIZED DENOMINATION may be assigned and shall be transferred only in the Registration Books of the Board kept by the Paying Agent/Registrar acting in the capacity of registrar for the Bonds, upon the terms and conditions set forth in the Bond Resolution. Among other requirements for such assignment and transfer, this Bond must be presented and surrendered to the Paying

Agent/Registrar, together with proper instruments of assignment, in form and with guarantee of signatures satisfactory to the Paying Agent/Registrar, evidencing assignment of this Bond or any portion or portions hereof in any authorized denomination to the assignee or assignees in whose name or names this Bond or any such portion or portions hereof is or are to be transferred and registered. The Form of Assignment printed or endorsed on this Bond shall be executed by the registered owner, or its duly authorized attorney or representative, to evidence the assignment hereof. A new Bond or Bonds payable to such assignee or assignees (which then will be the new registered owner or owners of such new Bond or Bonds), or to the previous registered owner in the case of the assignment and transfer of only a portion of this Bond, may be delivered by the Paying Agent/Registrar in exchange for this Bond, all in the form and manner as provided in the next paragraph hereof for the exchange of other Bonds. The Board shall pay the Paying Agent/Registrar's standard or customary fees and charges, if any, for making such transfer or exchange as provided below, but the one requesting such transfer or exchange shall pay any taxes or other governmental charges required to be paid with respect thereto. The Paying Agent/Registrar shall not be required to make transfers of registration or exchange of this Bond or any portion hereof #[(i) with respect to Current Interest Bonds,] during the period commencing with the close of business on any Record Date and ending with the opening of business on the next following principal or interest payment date, or, (ii) with respect to any Bond or any portion thereof called for redemption prior to maturity, within 45 days prior to its redemption date. The registered owner of this Bond shall be deemed and treated by the Board and the Paying Agent/Registrar as the absolute owner hereof for all purposes, including payment and discharge of liability upon this Bond to the extent of such payment, and, to the extent permitted by law, the Board and the Paying Agent/Registrar shall not be affected by any notice to the contrary.

ALL BONDS OF THIS SERIES are issuable solely as fully registered bonds, without interest coupons, #[with respect to the Current Interest Bonds,] in the denomination of any integral multiple of $5,000 ##[, with respect to Capital Appreciation Bonds, in the denomination of $5,000 Maturity Amounts or any integral multiple thereof.] As provided in the Bond Resolution, this Bond may, at the request of the registered owner or the assignee or assignees hereof, be exchanged for a like aggregate principal amount of fully registered bonds, without interest coupons, payable to the appropriate registered owner, assignee, or assignees, as the case may be, having the same maturity date, in the same form, and bearing interest at the same rate, in any authorized denomination as requested in writing by the appropriate registered owner, assignee, or assignees, as the case may be, upon surrender of this Bond to the Paying Agent/Registrar for cancellation, all in accordance with the form and procedures set forth in the Bond Resolution. Whenever the beneficial ownership of this Bond is determined by a book entry at a securities depository for the Bonds, the foregoing requirements of holding, delivering, or transferring this Bond shall be modified to require the appropriate person or entity to meet the requirements of the securities depository as to registering or transferring the book entry to produce the same effect.

IN THE EVENT any Paying Agent/Registrar for the Bonds is changed by the Board, resigns, or otherwise ceases to act as such, the Board has covenanted in the Bond Resolution that it promptly will appoint a competent and legally qualified substitute therefor, and promptly will cause written notice thereof to be mailed to the registered owners of the Bonds.

IT IS HEREBY certified, recited, and covenanted that this Bond has been duly and validly authorized, issued, and delivered; that all acts, conditions, and things required or proper to be

performed, exist, and be done precedent to or in the authorization, issuance, and delivery of this Bond have been performed, existed, and been done in accordance with law; that the Series of Bonds of which this Bond is one constitute Parity Obligations under the Master Resolution; and that the interest on and principal of this Bond, together with the other Bonds of this Series and the other outstanding Parity Obligations are equally and ratably secured by and payable from a lien on and pledge of the Pledged Revenues, subject only to the provisions of Prior Encumbered Obligations, if any.

THE BOARD has reserved the right, subject to the restrictions referred to in the Bond Resolution, (i) to issue additional Parity Obligations which also may be secured by and made payable from a lien on and pledge of the aforesaid Pledged Revenues, in the same manner and to the same extent as this Bond, and (ii) to amend the provisions of the Bond Resolution under the conditions provided in the Bond Resolution.

THE REGISTERED OWNER hereof shall never have the right to demand payment of this Bond or the interest hereon out of any funds raised or to be raised by taxation or from any source whatsoever other than specified in the Bond Resolution.

BY BECOMING the registered owner of this Bond, the registered owner thereby acknowledges all of the terms and provisions of the Bond Resolution, agrees to be bound by such terms and provisions, acknowledges that the Bond Resolution is duly recorded and available for inspection in the official minutes and records of the Board, and agrees that the terms and provisions of this Bond and the Bond Resolution constitute a contract between each registered owner hereof and the Board.

IN WITNESS WHEREOF, the Board has caused this Bond to be signed with the manual or facsimile signature of the Chairman or Vice Chairman of the Board and countersigned with the manual or facsimile signature of the Executive Director, Board of Regents, and has caused the official seal of the Board to be duly impressed, or placed in facsimile, on this Bond.

(signature)	(signature)
Executive Director, Board of Regents of The Texas A&M University System	[Vice] Chairman, Board of Regents of The Texas A&M University System

(BOARD SEAL)

* The use of proceeds provisions shall be conformed to the purposes referenced in the Award Certificate.

** The redemption provisions shall be conformed to the language relating to redemption in the Award Certificate. Provisions of Bonds related to redemption are to be deleted if the Bonds are not subject to redemption. Any inconsistencies in such provisions shall be resolved in favor of the Award Certificate.

\# For inclusion in Current Interest Bonds if some of the Bonds are issued as Capital Appreciation Bonds.

For inclusion in Capital Appreciation Bonds.

[INSERTIONS FOR THE INITIAL BONDS]

The Initial Current Interest Bond shall be in the form set forth in this exhibit, except that:

A. Immediately under the name of the Bond, the headings "INTEREST RATE" and "MATURITY DATE" shall both be completed with the words "As shown below", and the heading "CUSIP NO." shall be deleted.

B. The first paragraph of the Bond shall be deleted and the following will be inserted (with all blanks and bracketed items to be completed with information contained in the Award Certificate):

"The BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY (the "Board"), being an agency of the State of Texas, hereby promises to pay to the registered owner specified above or the registered assignee hereof (either being hereinafter called the "registered owner") on _____ in each of the years in the principal installments and bearing interest at the per annum rates set forth in the following schedule:

Principal Installments	Years of Stated Maturities	Interest Rates

(Information from Award Certificate to be inserted)

The Board promises to pay interest on the unpaid principal amount hereof from the [Dated Date] [Issuance Date] specified above at the respective per annum rate of interest specified above, calculated on the basis of a 360-day year composed of twelve 30-day months, to the Maturity Date specified above, or the date of redemption prior to maturity; with interest being payable on _____, 20__, and semi-annually on each _____ and _____ thereafter, except that if the date of authentication of this Bond is later than the first Record Date (hereinafter defined), such principal amount shall bear interest from the interest payment date next preceding the date of authentication, unless such date of authentication is after any Record Date but on or before the next following interest payment date, in which case such principal amount shall bear interest from such next following interest payment date."

C. The Initial Bond shall be numbered "T-l".

The Initial Capital Appreciation Bond shall be in the form set forth in this exhibit, except that:

A. Immediately under the name of the Bond, the headings "INTEREST RATE" and "MATURITY DATE" shall both be completed with the words "As shown below", and the heading "CUSIP NO." shall be deleted.

B. The first paragraph of the Bond shall be deleted and the following will be inserted (with all blanks and bracketed items to be completed with information contained in the Award Certificate):

"The BOARD OF REGENTS OF THE TEXAS A&M UNIVERSITY SYSTEM (the "Board"), being an agency of the State of Texas, hereby promises to pay to the registered owner specified above or the registered assignee hereof (either being hereinafter called the "registered owner") on _____ in each of the years in the Maturity Amounts and bearing interest at the per annum rates set forth in the following schedule:

Maturity Amounts	Years of Stated Maturities	Interest Rates

(Information from Award Certificate to be inserted)

Interest shall accrete on the original principal amount hereof from the Issuance Date at the interest rate per annum specified above (subject to rounding to the Compounded Amounts as provided in the Bond Resolution), compounded semi-annually on _____ and _____ of each year, commencing _____, 20__. For convenience of reference, a table appears on the back of this Bond showing the "Compounded Amount" of the original principal amount per $5,000 Maturity Amount compounded semiannually at the yield shown on such table."

C. The Initial Capital Appreciation Bond shall be numbered "CT-l".

* * *

TABLE OF ACCRETED VALUES [FOR CAPITAL APPRECIATION BONDS]

The Accreted Value, initial offering price (all per $5,000 of Maturity Amount), together with the yield to maturity are as follows. Accreted Values are calculated based on the initial offering price and yield to maturity and, except at maturity, do not equal principal amount plus accrued interest.

FORM OF PAYING AGENT/REGISTRAR'S AUTHENTICATION CERTIFICATE

PAYING AGENT/REGISTRAR'S AUTHENTICATION CERTIFICATE

It is hereby certified that this Bond has been issued under the provisions of the Bond Resolution described in this Bond and that this Bond has been issued in conversion of and exchange for or replacement of a bond, bonds, or a portion of a bond or bonds of an issue which originally was approved by the Attorney General of the State of Texas and registered by the Comptroller of Public Accounts of the State of Texas.

[_____], as
Paying Agent/Registrar

Dated: _____

By: _____
Authorized Representative

Address: _____

_____

FORM OF REGISTRATION CERTIFICATE
OF THE COMPTROLLER OF PUBLIC ACCOUNTS

COMPTROLLER'S REGISTRATION CERTIFICATE

REGISTER NO.

I hereby certify that this Bond has been examined, certified as to validity, and approved by the Attorney General of the State of Texas, and that this Bond has been registered by the Comptroller of Public Accounts of the State of Texas.

Witness my signature and seal this

(COMPTROLLER'S SEAL)

Comptroller of Public Accounts of the State of Texas

FORM OF ASSIGNMENT

ASSIGNMENT

The following abbreviations, when used in the inscription on the face of this Bond, shall be construed as though they were written out in full according to applicable laws or regulations:

TEN COM --	as tenants in common	UNIF GIFT MIN ACT -- Custodian _____ (Cust) (Minor) under Uniform Gifts to Minors Act_____ (State)
TEN ENT --	as tenants by the entireties	
JT TEN --	as joint tenants with rights of survivorship and not as tenants in common	

Additional abbreviations may also be used though not in the above list.

FOR VALUE RECEIVED, the undersigned sells, assigns and transfers unto

Please insert Social Security or

Other Identification Number of Assignee
/_____/

_____

(Name and Address of Assignee)

the within Bond and does hereby irrevocably constitutes and appoints

_____

to transfer said Bond on the books kept for registration thereof with full power of substitution in the premises.

Dated: _____

_____

Signature Guaranteed: _____

NOTICE: The signature to this assignment must correspond with the name as it appears upon the face of the within Bond in every particular, without alteration or enlargement or any change whatever; and

NOTICE: Signature(s) must be guaranteed by the Securities Transfer Association signature guarantee program.

THE TEXAS A&M UNIVERSITY SYSTEM

System Internal Audit Department

Fiscal Year 2027 Audit Plan

(Includes potential audits for FY 2028 and FY 2029)

DRAFT

System Internal Audit Department
Fiscal Year 2027 Audit Plan
(Includes potential audits for FY 2028 and FY 2029)

The following are planned audits for the fiscal year 2027 audit plan. The list also includes potential audits for fiscal years 2028 and 2029 that will be formally approved in subsequent years' audit plans.

SYSTEMWIDE
FY 2027
- None

FY 2028 (Potential Audits)
- Compliance with Benefits Proportional by Fund Requirements
- Research Compliance

FY 2029 (Potential Audit)
- IT Governance Practices and Applications

A&M SYSTEM OFFICES
FY 2027
- Easterwood Airport Management

FY 2028 (Potential Audits)
- Cash and Investments
- Information Technology

FY 2029 (Potential Audits)
- Benefits Administration
- Texas A&M Innovation

TEXAS A&M UNIVERSITY
FY 2027
- Athletics
- College of Engineering – Information Technology
- College of Medicine – Anatomical Gift Program
- Mays Business School – Information Technology
- Purchasing
- Technology Services

FY 2028 (Potential Audits)
- Clinical Healthcare Operations
- College of Agriculture and Life Sciences – Information Technology
- College of Education and Human Development – Information Technology
- College of Veterinary Medicine and Biomedical Sciences – Information Technology
- Facilities Development Reporting to the Texas Higher Education Coordinating Board (Texas A&M at Galveston) *
- Fixed Assets
- Programs for Minors
- Sponsored Research Services

DRAFT

FY 2029 (Potential Audits)
- Accounts Payable
- College of Architecture – Information Technology
- College of Dentistry – Anatomical Gift Program
- Division of Finance and Business Services – Information Technology
- Higher Education Center at McAllen - Information Technology
- Human Resources
- School of Engineering Medicine – Information Technology
- Service Department Rates
- Student Receivables
- University Center and Memorial Student Center

TARLETON STATE UNIVERSITY

FY 2027
- None

FY 2028 (Potential Audits)
- Export Controls
- Student Health Services

FY 2029 (Potential Audits)
- Housing
- Student Affairs and Engagement

PRAIRIE VIEW A&M UNIVERSITY

FY 2027
- Export Controls
- Information Technology

FY 2028 (Potential Audits)
- Financial Management Services
- Health & Safety

FY 2029 (Potential Audits)
- Human Resources
- Student Affairs and Engagement

TEXAS A&M UNIVERSITY–CORPUS CHRISTI

FY 2027
- Housing
- Student Health Services

FY 2028 (Potential Audit)
- Export Controls

DRAFT

FY 2029 (Potential Audits)
- Contract Administration
- Research Administration

TEXAS A&M INTERNATIONAL UNIVERSITY

FY 2027
- Financial Management Services
- Health and Safety

FY 2028 (Potential Audits)
- Athletics
- Student Health Services

FY 2029 (Potential Audits)
- Export Controls
- Human Resources

TEXAS A&M UNIVERSITY–KINGSVILLE

FY 2027
- Athletics
- Research Administration

FY 2028 (Potential Audits)
- Export Controls
- Financial Management Services

FY 2029 (Potential Audits)
- Human Resources
- Student Affairs and Engagement

WEST TEXAS A&M UNIVERSITY

FY 2027
- Export Controls

FY 2028 (Potential Audits)
- Student Health Services
- Research Administration

FY 2029 (Potential Audit)
- Information Technology

EAST TEXAS A&M UNIVERSITY

FY 2027
- Student Health Services

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FY 2028 (Potential Audit)
Export Controls

FY 2029 (Potential Audit)
Athletics

TEXAS A&M UNIVERSITY–TEXARKANA
FY 2027
Student Affairs and Engagement

FY 2028 (Potential Audit)
Programs for Minors

FY 2029 (Potential Audit)
Export Controls

TEXAS A&M UNIVERSITY–CENTRAL TEXAS
FY 2027
Facilities Development Reporting to the Texas Higher Education Coordinating Board *
Human Resources

FY 2028 (Potential Audits)
Export Controls
Financial Management Services

FY 2029 (Potential Audit)
Student Affairs and Engagement

TEXAS A&M UNIVERSITY–SAN ANTONIO
FY 2027
Contract Administration
Export Controls

FY 2028 (Potential Audits)
Health and Safety
Student Affairs and Engagement

FY 2029 (Potential Audits)
Programs for Minors
Student Information System

TEXAS A&M UNIVERSITY–VICTORIA
FY 2027
Diversity, Equity, and Inclusion Compliance
Financial Management Services
Health and Safety

DRAFT

Facilities Development Reporting to the Texas Higher Education Coordinating Board*

FY 2028 (Potential Audit)
Information Technology

FY 2029 (Potential Audit)
Athletics

TEXAS A&M AGRILIFE RESEARCH
FY 2027
Health and Safety
Transportation and Fleet

FY 2028 (Potential Audits)
Animal Care and Use – Outside of Brazos County
Information Technology

FY 2029 (Potential Audits)
Export Controls
Human Resources

TEXAS A&M AGRILIFE EXTENSION SERVICE
FY 2027
Health and Safety
Transportation and Fleet

FY 2028 (Potential Audit)
Information Technology

FY 2029 (Potential Audits)
Export Controls
Human Resources

TEXAS A&M ENGINEERING EXTENSION SERVICE
FY 2027
Health and Safety

FY 2028 (Potential Audits)
Contract Administration
Financial Management Services

FY 2029 (Potential Audit)
Human Resources

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TEXAS A&M FOREST SERVICE
FY 2027
- Human Resources

FY 2028 (Potential Audit)
- Information Technology

FY 2029 (Potential Audit)
- Transportation and Fleet

TEXAS A&M TRANSPORTATION INSTITUTE
FY 2027
- Financial Management Services
- Health and Safety

FY 2028 (Potential Audit)
- Human Resources

FY 2029 (Potential Audit)
- Research Administration

TEXAS A&M VETERINARY MEDICAL DIAGNOSTIC LABORATORY
FY 2027
- None

FY 2028 (Potential Audits)
- Health and Safety
- Information Technology

FY 2029 (Potential Audits)
- Export Controls
- Human Resources

TEXAS A&M ENGINEERING EXPERIMENT STATION
FY 2027
- Information Technology

FY 2028 (Potential Audits)
- Export Controls
- Human Resources

FY 2029 (Potential Audits)
- Health and Safety
- Research Administration

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TEXAS DIVISION OF EMERGENCY MANAGEMENT

FY 2027
- Information Technology
- Transportation and Fleet

FY 2028 (Potential Audits)
- Human Resources
- Health and Safety

FY 2028 (Potential Audits)
- Contract Administration
- Disaster Finance

* These audits will be performed to fulfill requirements of the Texas Higher Education Coordinating Board's (THECB) Facility Audit Protocol for the members selected by THECB for facilities audits in the respective fiscal years.

DRAFT

System Internal Audit Department
Fiscal Year 2027 Audit Plan
(Includes potential audits for FY 2028 and FY 2029)

The purpose of the audit plan is to outline audits and other activities the System Internal Audit Department will conduct during fiscal year 2027. The plan is developed to satisfy responsibilities established by the Board of Regents Bylaws, System Policy 10.01, *Internal Auditing*, Texas Government Code Section 2102.008, and applicable auditing standards. Deliverables for planned audits may include audit reports, technical assistance, data analysis, and other written and oral communications. The chief auditor is authorized to make changes to the plan to address changes in identified risks. The Committee on Audit and Risk Management and the chancellor will be notified of any significant additions, deletions, or other changes to the fiscal year 2027 audits listed in this plan.

The specific scope of each audit will be determined once the audit team has completed the planning process for the audit. This process includes consideration of the governance, risk management, and control processes that provide reasonable assurance that:

- Risks relating to the achievement of the system's strategic objectives are appropriately identified and managed.
- The actions of the system's officers, directors, management, employees, contractors, or other relevant parties are in compliance with the system's policies, procedures, and applicable laws, regulations, and governance standards.
- The results of operations and programs are consistent with established goals and objectives.
- Operations and programs are being carried out effectively and efficiently.
- Established processes and systems enable compliance with the policies, procedures, laws, and regulations that could significantly impact the system.
- Information and the means used to identify, measure, analyze, classify, and report such information are reliable and have integrity.
- Resources and assets are acquired economically, used efficiently, and protected adequately.

DRAFT

TAMU							
Keep/Remove/Add	**Category**	**Course No.**	**Rubric**	**TCCNS Rubric**	**TCCNS Course No.**	**Title**	**SCH**
Keep	010	103	ENGL	ENGL	1301	INTRO TO COMP & RHET	3
Keep	010	104	ENGL	ENGL	1302	COMPOSITION & RHETORIC	3
Keep	010	203	COMM	SPCH	1315	PUBLIC SPEAKING	3
Keep	010	203	ENGL	ENGL	1302	WRITING ABOUT LITERATURE	3
Keep	010	205	COMM			COMM FOR TECH PROFESSION	3
Keep	010	210	ENGL	ENGL	2311	TECHNICAL PROFESSIONAL WRITING	3
Keep	010	243	COMM	SPCH	2335	ARGUMENTATION & DEBATE	3
Keep	020	135	MATH	MATH	1350	MATH FOR TEACHERS I	3
Keep	020	136	MATH	MATH	1351	MATH FOR TEACHERS II	3
Keep	020	140	MATH	MATH	1324	MATH FOR BUSINESS AND SOC SCI	3
Keep	020	142	MATH	MATH	1325	BUSINESS CALCULUS	3
Keep	020	147	MATH			CALC I BIOL SCI	4
Keep	020	148	MATH			CALC II BIOL SCI	4
Keep	020	150	MATH	MATH	2412	FUNCTNS TRIG & LNR STM	4
Keep	020	151	MATH	MATH	2413	ENGINEERING MATH I	4
Keep	020	152	MATH	MATH	2414	ENGINEERING MATH II	4
Keep	020	167	MATH	MATH	2415	EXPLORATIONS IN MATH	3
Keep	020	171	MATH			CALCULUS I	4
Keep	020	172	MATH			CALCULUS II	4
Keep	020	201	STAT	MATH	1342	ELEM STAT INFERENCE	3
Keep	020	240	PHIL	PHIL	2303	INTRODUCTION TO LOGIC	3
Keep	030	101	ASTR	ASTR	1304	BASIC ASTRONOMY	3
Keep	030	101	BIOL	BIOL	1411	BOTANY	4
Keep	030	101	GEOL	GEOL	1403	PRINCIPLES OF GEOLOGY	3
Keep	030	102	ASTR	ASTR	1103	OBSERVATIONAL ASTRONOMY	1
Keep	030	102	GEOL	GEOL	1103	PRINCIPLES OF GEOLOGY LAB	1
Keep	030	102	MARS			EARTH AND OCEAN SCIENCE	4
Keep	030	103	ASTR			INTRO TO STARS AND EXOPLANETS	3
Keep	030	104	ARSC			CONT ISSUES SCI COS EARTH HUM	3
Keep	030	104	ASTR			INTRO GALAXIES AND COSMOLOGY	3
Keep	030	104	BIOL			CONT ISSUES SCI COS EARTH HUM	3
Keep	030	104	PHYS			CONT ISSUES SCI COS EARTH HUM	3
Keep	030	105	AGSM			WRLD DRNK PROB GLB WTR SCARC	3
Keep	030	105	ARSC			CONT ISSUES SCI ENVIRONMENT	3
Keep	030	105	CHEM			CONT ISSUES SCI ENVIRONMENT	3
Keep	030	105	SCSC	AGRI	1407	WORLD FOOD&FIBER CROPS	3
Keep	030	106	CHEM	CHEM	1305	MOLEC SCIENCE CITIZENS	3
Keep	030	106	GEOL	GEOL	1404	HISTORICAL GEOLOGY	4
Keep	030	107	ANSC	AGRI	1319	GENERAL ANIMAL SCIENCE	3
Keep	030	107	BIOL	BIOL	1313	ZOOLOGY	4
Keep	030	107	CHEM	CHEM	1309	GEN CHEM FOR ENGINEERS	3
Keep	030	109	ASTR			BIG BANG & BLACK HOLES	3
Keep	030	109	PHYS			BIG BANG & BLACK HOLES	3
Keep	030	110	ATMO			DISASTERS & SOCIETY	3
Keep	030	110	GEOL			DISASTERS & SOCIETY	3
Keep	030	111	ASTR	ASTR	1403	OVERVIEW OF MODERN ASTRO	4
Keep	030	111	BIOL	BIOL	1306	INTRODUCTORY BIOLOGY I	4
Keep	030	112	BIOL	BIOL	1307	INTRODUCTORY BIOLOGY II	4
Keep	030	113	BIOL	BIOL	1408	ESSENTIALS IN BIOLOGY	3

Keep	030	117	CHEM	CHEM	1109	GEN CHEM FOR ENGR LAB	1
Keep	030	119	CHEM	CHEM	1411	FUND OF CHEMISTRY I	4
Keep	030	120	CHEM	CHEM	1312	FUND OF CHEMISTRY II	4
Keep	030	120	KINE			SCI BASIC HLTH & FITNESS	1
Keep	030	123	PHYS	PHYS	1310	PHYSICS FOR FUTURE PRESIDENTS	3
Keep	030	201	ATMO			WEATHER & CLIMATE	3
Keep	030	201	BESC			INTRO BIOENVIRON SCI	3
Keep	030	201	HORT	HORT	1301	HORT SCIENCE & PRACTICES	3
Keep	030	201	PHYS	PHYS	1401	COLLEGE PHYSICS	4
Keep	030	201	POSC	AGRI	1327	GENERAL AVIAN SCIENCE	3
Keep	030	202	ATMO			WEATHER & CLIMATE LABORATORY	1
Keep	030	202	HORT	HORT	1401	HORT SCIENCES & PRAC LAB	1
Keep	030	202	PHYS	PHYS	1402	COLLEGE PHYSICS	4
Keep	030	203	GEOG	GEOG	1301	PLANET EARTH	3
Keep	030	204	BESC	BIOL	2306	MOLDS AND MUSHROOMS	3
Keep	030	205	ECCB			FUNDAMENTLS OF ECOLOGY	3
Keep	030	205	FIVS			INTRO FORENSIC & INV SC	3
Keep	030	205	GEOG			ENVIRONMENTAL CHANGE	3
Keep	030	206	PHYS	PHYS	2325	NEWTONIAN MECHANICS ENGR & SCI	3
Keep	030	207	GEOL			DINOSAUR WORLD	3
Keep	030	207	PHYS	PHYS	2326	ELEC & MAGNETISM ENGR & SCI	3
Keep	030	208	GEOL			LIFE ON A DYNAMIC PLANET	3
Keep	030	213	GEOG			PLANET EARTH LAB	1
Keep	030	215	ECCB			FUNDAMENTLS OF ECO LAB	1
Keep	030	222	NUTR			NUTR HLTH & HLTH CARE	3
Keep	030	223	KINE			INTRO SCI HLTH & FITNESS	3
Keep	030	225	ANTH	ANTH	2401	INTRO BIOLOGICAL ANTHRO	3
Keep	030	226	ANTH	ANTH	2101	INTRO TO BIOLOGICAL ANTH LAB	1
Keep	030	226	PHYS	PHYS	2125	PHYSICS OF MOTION LAB	1
Keep	030	227	PHYS	PHYS	2126	ELECTRICITY & MAGNETISM LAB	1
Keep	030	251	OCNG	GEOL	1345	THE BLUE PLANET OUR OCEANS	3
Keep	030	252	OCNG	GEOL	1145	THE BLUE PLANET OCEAN LAB	1
Add	030	202	NUTR	BIOL	1322	FUND OF HUMAN NUTR	3

Keep	040	101	HIST	HIST	2311	WESTERN CIV TO 1660	3
Keep	040	102	HIST	HIST	2312	WESTERN CIV SINCE 1660	3
Keep	040	103	HIST	HIST	2321	WORLD HIST TO 1500	3
Keep	040	104	HIST	HIST	2322	WORLD HIST SINCE 1500	3
Keep	040	111	PHIL	PHIL	2306	CONTEMP MORAL ISSUES	3
Keep	040	156	PERF			DRESS IN WORLD CULTURES	3
Keep	040	200	RELS			RELIGIONS OF THE WORLD	3
Keep	040	201	AFST			INTRO COURSE AFRICANA	3
Keep	040	201	ARAB	ARAB	2311	INTERMEDIATE ARABIC I	3
Keep	040	201	CHIN	CHIN	2311	INTERMEDIATE CHINESE I	3
Keep	040	201	DCED			DANCE HISTORY	3
Keep	040	201	FREN	FREN	2311	INTERMEDIATE FRENCH I	3
Keep	040	201	GERM	GERM	2311	INTERMEDIATE GERMAN I	3
Keep	040	201	GLST			INTRO TO GLOBAL STUDIES	3
Keep	040	201	ITAL	ITAL	2311	INTERMED ITALIAN I	3
Keep	040	201	JAPN	JAPN	2311	INTERMEDIATE JAPANESE I	4
Keep	040	201	JWST			INTRO TO JEWISH STUDIES	3
Keep	040	201	RELS			INTRO TO JEWISH STUDIES	3
Keep	040	201	RUSS	RUSS	2311	INTERMEDIATE RUSS I	3

Keep	040	201	SPAN	SPAN	2311	INTERMEDIATE SPAN I	3
Keep	040	202	ARAB	ARAB	2312	INTERMEDIATE ARABIC II	3
Keep	040	202	CHIN	CHIN	2312	Intermediate Chinese II	3
Keep	040	202	ENGL			ENVIRONMENTAL LITERATURE	3
Keep	040	202	FREN	FREN	2312	INTERMEDIATE FRENCH II	3
Keep	040	202	GEOG	GEOG	1303	GEOG OF CLOBAL VILLAGE	3
Keep	040	202	GERM	GERM	2312	INTERMEDIATE GERMAN II	3
Keep	040	202	ITAL	ITAL	2312	INTERMED ITALIAN II	3
Keep	040	202	JAPN	JAPN	2312	INTERMEDIATE JAPANESE II	4
Keep	040	202	RELS			RELIGION IN AMERICA	3
Keep	040	202	RUSS	RUSS	2312	INTERMEDIATE RUSS II	3
Keep	040	202	SPAN	SPAN	2312	INTERMEDIATE SPAN II	3
Keep	040	204	AFST			INTRO TO AFRICAN AM LIT	3
Keep	040	204	ANTH			THE PREHISTORIC WORLD	3
Keep	040	204	ENGL			INTRO TO AFRICAN AM LIT	3
Keep	040	205	ANTH			PEOPLES & CULT OF WRLD	3
Keep	040	207	ENGL			HUMAN THINKING & DIGITAL CULTU	3
Keep	040	210	ANTH	ANTH	2351	SOC & CULT ANTH	3
Keep	040	210	PSAA			INTEGRATED SOLUTION PUBL PROBS	3
Keep	040	213	HIST	HIST	2313	HISTORY OF ENGLAND	3
Keep	040	220	CLAS			HIST OF CHRISTIANITY	3
Keep	040	220	HIST			HIST OF CHRISTIANITY	3
Keep	040	220	RELS			HIST OF CHRISTIANITY	3
Keep	040	220	SPMT			OLYMPIC STUDIES	3
Keep	040	221	ENGL	ENGL	2332	WORLD LITERATURE	3
Keep	040	221	MODL	ENGL	2332	WORLD LITERATURE	3
Keep	040	222	COSC			SOCIAL ISSUES HIST CONST ENV	3
Keep	040	222	ENGL	ENGL	2333	WORLD LITERATURE	3
Keep	040	222	HIST			HIST OF CHRISTIANITY II	3
Keep	040	222	MODL	ENGL	2333	WORLD LITERATURE	3
Keep	040	222	RELS			HIST OF CHRISTIANITY II	3
Keep	040	227	ENGL	ENGL	2327	AM LIT BEGIN TO CIVIL WAR	3
Keep	040	228	ENGL	ENGL	2328	AM LIT CIV WAR TO PRES	3
Keep	040	231	ENGL	ENGL	2322	SURVEY OF ENGLISH LIT I	3
Keep	040	232	ENGL	ENGL	2323	SURVEY OF ENGLISH LIT II	3
Keep	040	240	HIST			EMPIRES OF FOOD	3
Keep	040	240	LAND			HIST OF LANDSCPE ARCH	3
Keep	040	242	HIST			US MARITIME HISTORY	
Keep	040	250	CLAS			GREEK & ROMAN CIVILIZ	3
Keep	040	251	CLAS			CLASSICAL MYTHOLOGY	3
Keep	040	251	INTA			CONTEMP ISSUES MID EAST	3
Keep	040	251	PHIL	PHIL	1301	INTRO TO PHILOSOPHY	3
Keep	040	251	RELS			CLASSICAL MYTHOLOGY	3
Keep	040	253	ENGL			INTRO CULTURAL STUDIES	
Keep	040	258	ARAB			GLOBAL MIDDLE EAST CULTURES	3
Keep	040	261	CLAS			GREAT BOOKS CLASSICAL TRADTN	3
Keep	040	262	CLAS			GREAT BOOKS CHRIST ANT LTN MID	3
Keep	040	282	PHIL			ETHICS IN A DIGITAL AGE	3
Keep	040	292	ENGL			INTRO LITERATURE & MEDICINE	3
Keep	050	101	ENDS	ARCH	1311	DESIGN PROCESS	3
Keep	050	103	THEA			INTRO TO DEVISED THEATRE	3
Keep	050	149	ARTS	ARTS	1303	ART HISTORY SURVEY I	3
Keep	050	150	ARTS	ARTS	1304	ART HISTORY SURVEY II	3

Keep	050	150	MSTC			HIST OF ELECTRONIC MUSIC	3
Keep	050	200	THEA	DRAM	1310	INTRO TO WORLD THEATRE	3
Keep	050	201	MUSC	MUSI	1306	MUS & HUMAN EXPERIENCE	3
Keep	050	202	DCED			DANCE APPRECIATION	3
Keep	050	203	HORT			FLORAL DESIGN	3
Keep	050	204	HISP			SPAN & SP AM LIT IN TRAN	3
Keep	050	210	KINE			THE ART OF MOVEMENT	3
Keep	050	212	ENGL			SHAKESPEARE	3
Keep	050	215	FILM			GLOBAL CINEMA	3
Keep	050	215	GLST			GLOBAL CINEMA	3
Keep	050	219	ENGL			LIT AND THE OTHER ARTS	3
Keep	050	221	MUSC			GUITAR HEROES	3
Keep	050	222	MUSC			MUSIC OF THE AMERICAS	3
Keep	050	224	MUSC			HISTORY COUNTRY WESTERN MUSIC	3
Keep	050	225	MUSC			HISTORY OF JAZZ	3
Keep	050	226	MUSC			HISTORY OF ROCK	3
Keep	050	249	ARCH	ARCH	1301	SURVEY WORLD ARCH HIS I	3
Keep	050	250	ARCH	ARCH	1302	SURVEY WORLD ARCH HIS II	3
Keep	050	251	ENGL	COMM	2366	INTRO TO FILM ANALYSIS	3
Keep	050	251	FILM	COMM	2366	INTRO TO FILM ANALYSIS	3
Keep	050	281	THEA	DRAM	2362	THEATRE HISTORY II	3
Keep	050	299	FILM			HISTORY OF FILM	3
Keep	060	105	HIST	HIST	1301	HISTORY OF THE U S	3
Keep	060	106	HIST	HIST	1302	HISTORY OF THE U S	3
Keep	060	226	HIST	HIST	2301	HISTORY OF TEXAS	3
Keep	060	230	HIST			AM MIL HIST 1609-PRES	3
Keep	060	232	HIST			HIST AMERICAN SEAPOWER	3
Keep	060	258	HIST			AMERICAN INDIAN HISTORY	3
Keep	070	206	POLS	GOVT	2305	AMER NATNL GOVT	3
Keep	070	207	POLS	GOVT	2306	STATE & LOCAL GOVT	3
Keep	080	102	JOUR	COMM	1307	AMERICAN MASS MEDIA	3
Keep	080	105	AGEC	AGRI	2317	INTRO TO AGRI ECON	3
Keep	080	107	PBSI	PSYC	2301	INTRO TO PSYCHOLOGY	3
Keep	080	201	ANTH	ANTH	2346	INTRO TO ANTHROPOLOGY	3
Keep	080	201	ESST			SOC ENV SYS & SUSTAINABILITY	3
Keep	080	201	GEOG	GEOG	1302	INTRO TO HUMAN GEOG	3
Keep	080	202	ANTH	ANTH	2302	INTRO TO ARCHEOLOGY	3
Keep	080	202	ECON	ECON	2302	PRIN OF ECONOMICS	3
Keep	080	203	ECON	ECON	2301	PRIN OF ECONOMICS	3
Keep	080	205	SOCI	SOCI	1301	INTRO TO SOCIOLOGY	3
Keep	080	206	SOCI			GLOBAL SOCIAL TRENDS	3
Keep	080	210	INST			UNDERSTAND SPECL POPUL	3
Keep	080	210	MARS			MARINE GEOGRAPHY	3
Keep	080	212	ARCH			SOCIAL & BEHAV FACT DESN	3
Keep	080	214	SOCI			SOCIAL PROBLEMS	3
Keep	080	235	FINP			FOUNDATIONS OF MONEY EDU	3
Keep	080	282	KINE			CULTURE OF WELLNESS	3

Add	030	202	NUTR	BIOL	1322	FUND OF HUMAN NUTR	3
Keep	090	101	ASTR	ASTR	1304	BASIC ASTRONOMY	3
Keep	090	101	BIOL	BIOL	1411	BOTANY	4
Keep	090	101	GEOL	GEOL	1403	PRINCIPLES OF GEOLOGY	3
Keep	090	102	ASTR	ASTR	1104	OBSERVATIONAL ASTRONOMY	1
Keep	090	102	GEOL	GEOL	1103	PRINCIPLES OF GEOLOGY LAB	1
Keep	090	103	ASTR			INTRO TO STARS AND EXOPLANETS	3
Keep	090	104	ARSC			CONT ISSUES SCI COS EARTH HUM	3
Keep	090	104	ASTR			INTRO GALAXIES AND COSMOLOGY	3
Keep	090	104	BIOL			CONT ISSUES SCI COS EARTH HUM	3
Keep	090	104	PHYS			CONT ISSUES SCI COS EARTH HUM	3
Keep	090	105	AGSM			WRLD DRNK PROB GLB WTR SCARC	3
Keep	090	105	ARSC			CONT ISSUES SCI ENVIRONMENT	3
Keep	090	105	CHEM			CONT ISSUES SCI ENVIRONMENT	3
Keep	090	105	SCSC	AGRI	1407	WORLD FOOD&FIBER CROPS	3
Keep	090	106	CHEM	CHEM	1305	MOLEC SCIENCE CITIZENS	3
Keep	090	106	GEOL	GEOL	1404	HISTORICAL GEOLOGY	4
Keep	090	107	ANSC	AGRI	1319	GENERAL ANIMAL SCIENCE	3
Keep	090	107	BIOL	BIOL	1313	ZOOLOGY	4
Keep	090	107	CHEM	CHEM	1309	GEN CHEM FOR ENGINEERS	3
Keep	090	109	ASTR			BIG BANG & BLACK HOLES	3
Keep	090	109	PHYS			BIG BANG & BLACK HOLES	3
Keep	090	110	ATMO			DISASTERS & SOCIETY	3
Keep	090	111	ASTR	ASTR	1403	OVERVIEW OF MODERN ASTRO	4
Keep	090	111	BIOL	BIOL	1306	INTRODUCTORY BIOLOGY I	4
Keep	090	112	BIOL	BIOL	1307	INTRODUCTORY BIOLOGY II	4
Keep	090	113	BIOL	BIOL	1408	ESSENTIALS IN BIOLOGY	3
eep	090	117	CHEM			GEN CHEM FOR ENGR LAB	1
Keep	090	119	CHEM	CHEM	1411	FUND OF CHEMISTRY I	4
Keep	090	120	CHEM	CHEM	1412	FUND OF CHEMISTRY II	4
Keep	090	120	KINE			SCI BASIC HLTH & FITNESS	1
Keep	090	123	PHYS			PHYSICS FOR FUTURE PRESIDENTS	3
Keep	090	125	PHYS			SOFT MATTER PHYS NON-PHYSICSTS	3
Keep	090	135	MATH	MATH	1350	MATH FOR TEACHERS I	3
Keep	090	136	MATH	MATH	1351	MATH FOR TEACHERS II	3
Keep	090	140	MATH	MATH	1324	MATH FOR BUSINESS AND SOC SCI	3
Keep	090	142	MATH	MATH	1325	BUSINESS CALCULUS	3
Keep	090	147	MATH			CALC I BIOL SCI	4
Keep	090	148	MATH			CALC II BIOL SCI	4
Keep	090	150	MATH	MATH	2412	FUNCTNS TRIG & LNR STM	4
Keep	090	151	MATH	MATH	2413	ENGINEERING MATH I	4
Keep	090	152	MATH	MATH	2414	ENGINEERING MATH II	4
Keep	090	167	MATH	MATH	2415	EXPLORATIONS IN MATH	3
Keep	090	171	MATH			CALCULUS I	4
Keep	090	172	MATH			CALCULUS II	4
Keep	090	201	ATMO			WEATHER & CLIMATE	3
Keep	090	201	BESC			INTRO BIOENVIRON SCI	3
Keep	090	201	HORT	HORT	1301	HORT SCIENCE & PRACTICES	3
Keep	090	201	PHYS	PHYS	1401	COLLEGE PHYSICS	4
Keep	090	201	POSC	AGRI	1327	GENERAL AVIAN SCIENCE	3
Keep	090	201	STAT	MATH	1442	ELEM STAT INFERENCE	3
Keep	090	202	ATMO			WEATHER & CLIMATE LABORATORY	1
Keep	090	202	HORT	HORT	1401	HORT SCIENCES & PRAC LAB	1
Keep	090	202	PHYS	PHYS	1402	COLLEGE PHYSICS	4

Keep	090	203	GEOG	GEOG	1301	PLANET EARTH	3
Keep	090	204	BESC	BIOL	2306	MOLDS AND MUSHROOMS	3
Keep	090	205	ECCB			FUNDAMENTLS OF ECOLOGY	3
Keep	090	205	GEOG			ENVIRONMENTAL CHANGE	3
Keep	090	206	PHYS	PHYS	2325	NEWTONIAN MECHANICS ENGR & SCI	3
Keep	090	207	GEOL			DINOSAUR WORLD	3
Keep	090	207	PHYS	PHYS	2326	ELEC & MAGNETISM ENGR & SCI	3
Keep	090	208	GEOL			LIFE ON A DYNAMIC PLANET	3
Keep	090	213	GEOG			PLANET EARTH LAB	1
Keep	090	215	ECCB			FUNDAMENTLS OF ECO LAB	1
Keep	090	222	NUTR			NUTR HLTH & HLTH CARE	3
Keep	090	223	KINE			INTRO SCI HLTH & FITNESS	3
Keep	090	225	ANTH	ANTH	2401	INTRO BIOLOGICAL ANTHRO	3
Keep	090	226	PHYS	PHYS	2125	PHYSICS OF MOTION LAB	1
Keep	090	227	PHYS	PHYS	2126	ELECTRICITY & MAGNETISM LAB	1
Keep	090	240	PHIL	PHIL	2303	INTRODUCTION TO LOGIC	3
Keep	090	251	OCNG	GEOL	1345	THE BLUE PLANET OUR OCEANS	3
Keep	090	252	OCNG	GEOL	1145	THE BLUE PLANET OCEAN LAB	1

PVAMU

Keep/Remove/Add	Category	Course No.	Rubric	TCCNS Rubric	TCCNS Course No.	Title	SCH
Keep	010	1301	ENGL	ENGL	1301	FRESHMAN COMPOSITION I	3
Keep	010	1302	ENGL	ENGL	1302	FRESHMAN COMPOSITION II	3
Keep	010	2311	ENGL	ENGL	2311	TECHNICAL AND BUSINESS WRITING	3
Keep	020	1314	MATH	MATH	1314	COLLEGE ALGEBRA	3
Keep	020	1316	MATH	MATH	1316	TRIGONOMETRY	3
Keep	020	1324	MATH	MATH	1324	FINITE MATHEMATICS	3
Keep	020	1332	MATH	MATH	1332	CONTEMPORARY COLLEGE ALGEBRA	3
Keep	020	1511	MATH	0	0	COLLEGE ALGEBRA AND TRIG	5
Keep	020	2413	MATH	MATH	2413	CALCULUS I	4
Add	020	2412	MATH	MATH	2412	Precalculus	4
Keep	030	1301	PHYS	PHYS	1301	GENERAL PHYSICS I	3
Keep	030	1302	PHYS	PHYS	1302	GENERAL PHYSICS II	3
Keep	030	1303	CHEM	0	0	GENERAL INORGANIC CHEMISTRY	3
Keep	030	1308	BIOL	BIOL	1308	BIOLOGY FOR NON-SCI MAJOR I	3
Keep	030	1309	BIOL	BIOL	1309	BIOLOGY FOR NON-SCI MAJOR II	3
Keep	030	1311	CHEM	CHEM	1311	GENERAL CHEMISTRY I	3
Keep	030	1315	PHSC	PHYS	1315	PHYSICAL SCIENCE I	3
Keep	030	1317	PHSC	PHYS	1317	PHYSICAL SCIENCE II	3
Keep	030	2325	PHYS	PHYS	2325	UNIVERSITY PHYS I	3
Keep	030	2326	PHYS	PHYS	2326	UNIVERSITY PHYS II	3
Keep	030	2343	BIOL	0	0	DATA IN STEM	3
Keep	030	2401	BIOL	BIOL	2401	ANATOMY AND PHYSIOLOGY I	4
Keep	030	2402	BIOL	BIOL	2402	ANATOMY AND PHYSIOLOGY II	4
Keep	040	1301	ARCH	ARCH	1301	Architectural History I	3
Keep	040	1301	HUMA	HUMA	1301	INTRODUCTION TO HUMANITIES	3
Keep	040	1302	ARCH	ARCH	1302	ARCHITECTURAL HISTORY II	3
Keep	040	1303	ARTS	ARTS	1303	ART HIST I-PREHIST TO 14TH CEN	3

Keep	040	1304	ARTS	ARTS	1304	ART HIST II-14TH CENT TO PRES	3
Keep	040	2303	PHIL	PHIL	2303	CRITICAL THINKING	3
Keep	040	2306	PHIL	PHIL	2306	ETHICS	3
Keep	040	2311	SPAN	SPAN	2311	INTERM SPAN I	3
Keep	040	2312	SPAN	SPAN	2312	INTERM SPAN II	3
Keep	040	2331	ENGL	ENGL	2331	SURVEY OF WORLD LITERATURE	3
Keep	040	2334	ENGL	0	0	STUDIES IN LITERATURE	3
Keep	040	2341	ENGL	ENGL	2341	INTRODUCTION TO LITERATURE	3
Keep	050	1301	ARTS	ARTS	1301	ART APPRECIATION	3
Keep	050	1303	MUSC	MUSI	1303	FUND OF MUSIC	3
Keep	050	1306	MUSC	MUSI	1306	MUSIC IN CONTEMPORARY LIFE	3
Keep	050	1310	DRAM	DRAM	1310	INTRODUCTION TO THEATRE	3
Keep	050	1321	HCOL	0	0	HONORS COLLOQUIUM II	3
Keep	050	2300	COMM	COMM	2300	Media Literacy	3
Keep	050	2322	DRAM	0	0	AFRICAN AMERICAN THEATRE II	3
Keep	050	2328	ARTS	0	0	AFRICAN AMERICAN ART	3
Keep	050	2333	MUSC	0	0	AFRO-AMERICAN MUSIC	3
Keep	050	2334	MUSC	0	0	SURVEY OF WORLD MUSIC	3
Keep	060	1301	HIST	HIST	1301	United States History I	3
Keep	060	1302	HIST	HIST	1302	United States History II	3
Keep	060	2301	HIST	HIST	2301	TEXAS HISTORY	3
Keep	070	2305	POSC	GOVT	2305	AMERICAN GOVERNMENT	3
Keep	070	2306	POSC	GOVT	2306	TEXAS GOVERNMENT	3
Keep	080	1301	AFAM	0	0	RACE CLASS AND GENDER IN AMERI	3
Keep	080	1301	CRIJ	CRIJ	1301	INTRO TO CRIMINAL JUSTICE	3
Keep	080	1301	ECON	ECON	1301	FUND OF ECON IN GLOBAL SOCIETY	3
Keep	080	1301	SOCG	SOCI	1301	GENERAL SOCIOLOGY	3
Keep	080	1302	GEOG	GEOG	1302	INTRO TO HUMAN GEOGRAPHY	3
Keep	080	1330	AGRI	0	0	LAND GRANT SYS AND FOOD SECUR	3
Keep	080	2301	ECON	ECON	2301	PRINCIPLES OF MACROECONOMICS	3
Keep	080	2301	PSYC	PSYC	2301	GENERAL PSYCHOLOGY	3
Keep	080	2302	ECON	ECON	2302	PRINCIPLES OF MICROECONOMICS	3
Keep	080	2308	CHEG	0	0	ENGINEERING ECONOMICS	3
Keep	080	2313	FINA	0	0	FINANCIAL PLNG GLOBAL PERSP	3
Keep	080	2321	HIST	HIST	2321	WORLD CIVILIZATIONS I	3
Keep	080	2322	HIST	HIST	2322	World Civilizations II	3
Keep	080	2350	POSC	0	0	GLOBAL ISSUES	3
Keep	080	2351	HDFM	0	0	CHILDHOOD DISORDERS	3
Keep	080	2353	HDFM	SOCI	2301	CONTEMPORARY FAMILY	3
Keep	080	2355	HDFM	PSYC	2314	LIFE SPAN DVLP	3
Keep	090	1300	COMP	0	0	DIGITAL COMMUNICATION	3
Keep	090	1300	CURR	EDUC	1300	PRINCIPLES OF EFFECTIVE LEARN	3
Keep	090	1301	ECON	ECON	1301	FUND OF ECON IN GLOBAL SOCIETY	3
Keep	090	1304	HLTH	PHED	1304	HEALTH AND WELLNESS	3
Keep	090	1305	MISY	BCIS	1305	BUSINESS COMPUTER APPLICATIONS	3

Keep	090	1311	COMM	SPCH	1311	INTRO TO SPEECH COMMUNICATION	3
Keep	090	1318	COMM	SPCH	1318	INTERPERSONAL COMMUNICATION	3
Keep	090	1327	ARCH	0	0	MULTIMEDIA DIGITAL APPLICATION	3
Keep	090	1330	AGRI	0	0	LAND GRANT SYS AND FOOD SECUR	3
Keep	090	2300	CURR	0	0	GLOBAL INFLUENCES ON TEACH ED	3
Keep	090	2304	CVEG	0	0	GLOBAL DEVELOPMENT ISSUES	3
Keep	090	2313	FINA	0	0	FINANCIAL PLNG GLOBAL PERSP	3
Keep	090	2321	HIST	HIST	2321	WORLD CIVILIZATIONS I	3
Keep	090	2322	HIST	HIST	2322	World Civilizations II	3
Keep	090	2323	BIOL	0	0	STEM COMMUNICATION	3
Keep	090	2350	POSC	0	0	GLOBAL ISSUES	3

Tarleton

Keep/Remove/Add	Category	Course No.	Rubric	TCCNS Rubric	TCCNS Course No.	Title	SCH
Keep	010	1302	ENGL	ENGL	1302	COMPOSITION II	3
Keep	010	1311	COMM	SPCH	1311	INTRO TO SPEECH COMMUNICATION	3
Keep	010	1315	COMM	SPCH	1315	PUBLIC SPEAKING	3
Keep	010	2302	COMM	SPCH	1321	BUSINESS AND PROF SPEAKING	3
Keep	020	1314	MATH	MATH	1314	COLLEGE ALGEBRA	3
Keep	020	1316	MATH	MATH	1316	Plane Trigonometry	3
Keep	020	1324	MATH	MATH	1324	MATH FOR BUSINESS & SOC SCI I	3
Keep	020	1332	MATH	MATH	1332	CONTEMPORARY MATHEMATICS I	3
Keep	020	1342	MATH	MATH	1342	ELEM STATISTICAL METHODS	3
Keep	020	2412	MATH	MATH	2412	PRECALCULUS	4
Keep	020	2413	MATH	MATH	2413	CALCULUS I	4
Keep	030	1111	CHEM	CHEM	1111	COLLEGE CHEMISTRY I (LAB)	1
Keep	030	1112	CHEM	CHEM	1112	COLLEGE CHEMISTRY II (LAB)	1
Keep	030	1119	ANSC	AGRI	1119	GENERAL ANIMAL SCIENCE LAB	1
Keep	030	1305	BIOL			Biology for the Informed Citizen	3
Keep	030	1311	CHEM	CHEM	1311	COLLEGE CHEMISTRY I (LECTURE)	3
Keep	030	1312	CHEM	CHEM	1312	COLLEGE CHEMISTRY II (LECTURE)	3
Keep	030	1319	ANSC	AGRI	1319	GENERAL ANIMAL SCIENCE	3
Keep	030	1401	PHYS	PHYS	1401	COLLEGE PHYSICS I	4
Keep	030	1402	PHYS	PHYS	1402	COLLEGE PHYSICS II	4
Keep	030	1403	GEOL	GEOL	1403	PHYSICAL GEOLOGY	4
Keep	030	1403	PHYS	ASTR	1403	STARS AND GALAXIES	4
Keep	030	1404	GEOL	GEOL	1404	HISTORICAL GEOLOGY	4
Keep	030	1406	BIOL	BIOL	1411	BIOLOGY FOR SCIENCE MAJORS	4
Keep	030	1407	BIOL	BIOL	1413	BIOLOGY FOR SCIENCE MAJORS II	4
Keep	030	1407	CHEM	CHEM	1407	INTRODUCTORY CHEMISTRY II	4
Keep	030	1411	PHYS	ASTR	1304	INTRODUCTORY ASTRONOMY I	4
Keep	030	2401	BIOL	BIOL	2401	ANATOMY AND PHYSIOLOGY I	4
Keep	030	2402	BIOL	BIOL	2402	ANATOMY & PHYSIOLOGY II	4
Keep	030	2425	PHYS	PHYS	2425	UNIVERSITY PHYSICS I	4
Keep	030	2426	PHYS	PHYS	2426	UNIVERSITY PHYSICS II	4

Added from last curriculum cycle (for Fall 2026):

Keep	030	1308	ENVS	ENVR	1302	Environmental Science II	3
Keep	030	1301	GEOG			Planet Earth	3

Keep	030	1302	GEOL			Geology of National Parks	3
Keep	030	1307	GEOL	ENVR	1301	INTRO TO ENVIRON SCIENCE	3
Keep	030	1308	GEOL			NATURAL DISASTERS	3
Keep	030	2305	WSES			Wildlife and Natural Resource Ecology	3
Keep	030	1307	AGRI	AGRI	1307	Agronomy	3
Keep	030	1321	PHYS			Physics in Modern Medicine	3
Keep	030	1333	PHYS			Physics for Future Presidents	3
Keep	040	1301	PHIL	PHIL	1301	INTRO TO PHILOSOPHY	3
Keep	040	2315	KINE			HIST OF SPORT, REC, EX	3
Keep	040	2320	ENGL	ENGL	2341	FORMS OF LITERATURE	3
Keep	040	2321	ENGL	ENGL	2321	BRITISH LITERATURE	3
Keep	040	2321	HIST	HIST	2321	WORLD CIVIZATIONS I	3
Keep	040	2322	HIST	HIST	2322	World Civilizations II	3
Keep	040	2326	ENGL	ENGL	2326	AMERICAN LITERATURE	3
Keep	040	2340	ENGL			LITERATURE AND FILM	3
Keep	040	2350	ENGL	ENGL	2331	BACKGROUNDS OF WESTERN LIT	3
Keep	050	1301	ARTS	ARTS	1301	ART APPRECIATION	3
Keep	050	1303	ARTS	ARTS	1303	ART HISTORY I	3
Keep	050	1304	ARTS	ARTS	1304	ART HISTORY II	3
Keep	050	1306	MUSI	MUSI	1306	MUSIC APPRECIATION	3
Keep	050	1310	DRAM	DRAM	1310	INTRODUCTION TO THEATRE	3
Keep	050	1310	MUSI	MUSI	1310	POPULAR MUSIC IN AMERICA	3
Keep	050	1315	HUMA	HUMA	1315	FINE ARTS APPRECIATION	3
Keep	050	1360	FINA	DRAM	2366	THE ART OF FILM	3
Keep	050	2307	ENGL	ENGL	2307	INTRO TO CREATIVE WRITING	3
Keep	050	2350	MUSI			MUSIC CULTURES OF THE WORLD	3
Keep	050	2361	DRAM	DRAM	2361	HISTORY OF THEATRE I	3
Add	050	2331	ARTS			ART HISTORY OF AMERICA	3
Keep	060	1301	HIST	HIST	1301	United States History I	3
Keep	060	1302	HIST	HIST	1302	United States History II	3
Keep	070	2305	GOVT	GOVT	2305	FEDERAL GOVERNMENT	3
Keep	070	2306	GOVT	GOVT	2306	TEXAS GOVERNMENT	3
Keep	080	1301	CRIJ	CRIJ	1301	INTRO TO CRIMINAL JUSTICE	3
Keep	080	1301	ECON	ECON	1301	INTRODUCTION TO ECONOMICS	3
Keep	080	1301	SOCI	SOCI	1301	INTRODUCTORY SOCIOLOGY	3
Keep	080	1302	ENVS			SCIENCE, TECH, AND ENV	3
Keep	080	1303	GEOG	GEOG	1303	WORLD REGIONAL GEOGRAPHY	3
Keep	080	1304	PHIL	PHIL	1304	WORLD RELIGIONS	3
Keep	080	1307	BUSI	BUSI	1307	Personal Finance	3
Keep	080	1320	GEOG	GEOG	1302	INTRO HUMAN GEOGRAPHY	3
Keep	080	2301	ECON	ECON	2301	PRINCIPLES OF MACROECONOMICS	3
Keep	080	2301	PSYC	PSYC	2301	GENERAL PSYCHOLOGY	3
Keep	080	2302	ANTH	ANTH	2302	Introduction to Archeology	3
Keep	080	2303	PHIL	PHIL	2303	INTRO TO LOGIC	3
Keep	080	2317	AGEC	AGRI	2317	INTRO TO AG ECO	3

Keep	080	2351	ANTH	ANTH	2351	CULTURAL ANTHROPOLOGY	3
Add	080	2306	PHIL	PHIL	2306	Introduction to Ethics	3

Added from last curriculum cycle (for Fall 2026):

Keep	080	2301	SOCI	SOCI	2301	Marriage and the Family	3

090 duplicates of all of the above + UNIV 1100 and ENGL 1301

Keep	090	1100	UNIV			TRANS TO UNIV STUD-ALT FYS	1
Keep	090	1111	CHEM			COLLEGE CHEMISTRY I (LAB)	1
Keep	090	1112	CHEM			COLLEGE CHEMISTRY II (LAB)	1
Keep	090	1119	ANSC			GENERAL ANIMAL SCIENCE LAB	1
Keep	090	1301	ARTS			ART APPRECIATION	3
Keep	090	1301	CRIJ			INTRO TO CRIMINAL JUSTICE	3
Keep	090	1301	ECON			INTRODUCTION TO ECONOMICS	3
Keep	090	1301	ENGL			COMPOSITION I	3
Keep	090	1301	HIST			United States History I	3
Keep	090	1301	PHIL			INTRO TO PHILOSOPHY	3
Keep	090	1301	SOCI			INTRODUCTORY SOCIOLOGY	3
Keep	090	1302	ENGL			COMPOSITION II	3
Keep	090	1302	ENVS			SCIENCE, TECH, AND ENV	3
Keep	090	1302	HIST			United States History II	3
Keep	090	1303	ARTS			ART HISTORY I	3
Keep	090	1303	GEOG			WORLD REGIONAL GEOGRAPHY	3
Keep	090	1304	ARTS			ART HISTORY II	3
Keep	090	1304	PHIL			WORLD RELIGIONS	3
Keep	090	1305	BIOL			NON-MAJORS BIOLOGY	3
Keep	090	1306	MUSI			MUSIC APPRECIATION	3
Keep	090	1307	BUSI			Personal Finance	3
Keep	090	1310	DRAM			INTRODUCTION TO THEATRE	3
Keep	090	1310	MUSI			POPULAR MUSIC IN AMERICA	3
Keep	090	1311	CHEM			COLLEGE CHEMISTRY I (LECTURE)	3
Keep	090	1311	COMM			INTRO TO SPEECH COMMUNICATION	3
Keep	090	1312	CHEM			COLLEGE CHEMISTRY II (LECTURE)	3
Keep	090	1314	MATH			COLLEGE ALGEBRA	3
Keep	090	1315	COMM			PUBLIC SPEAKING	3
Keep	090	1315	HUMA			FINE ARTS APPRECIATION	3
Keep	090	1316	MATH			Plane Trigonometry	3
Keep	090	1319	ANSC			GENERAL ANIMAL SCIENCE	3
Keep	090	1320	GEOG			INTRO HUMAN GEOGRAPHY	3
Keep	090	1324	MATH			MATH FOR BUSINESS & SOC SCI I	3
Keep	090	1332	MATH			CONTEMPORARY MATHEMATICS I	3
Keep	090	1342	MATH			ELEM STATISTICAL METHODS	3
Keep	090	1360	FINA			THE ART OF FILM	3
Keep	090	1401	PHYS			COLLEGE PHYSICS I	4
Keep	090	1402	PHYS			COLLEGE PHYSICS II	4
Keep	090	1403	GEOL			PHYSICAL GEOLOGY	4
Keep	090	1403	PHYS			STARS AND GALAXIES	4
Keep	090	1404	GEOL			HISTORICAL GEOLOGY	4
Keep	090	1406	BIOL			BIOLOGY FOR SCIENCE MAJORS	4
Keep	090	1407	BIOL			BIOLOGY FOR SCIENCE MAJORS II	4
Keep	090	1407	CHEM			INTRODUCTORY CHEMISTRY II	4
Keep	090	1411	PHYS			INTRODUCTORY ASTRONOMY I	4
Keep	090	2301	ECON			PRINCIPLES OF MACROECONOMICS	3

Keep	090	2301	PSYC			GENERAL PSYCHOLOGY	3
Keep	090	2302	ANTH			Introduction to Archeology	3
Keep	090	2302	COMM			BUSINESS AND PROF SPEAKING	3
Keep	090	2303	PHIL			INTRO TO LOGIC	3
Keep	090	2305	GOVT			FEDERAL GOVERNMENT	3
Keep	090	2306	GOVT			TEXAS GOVERNMENT	3
Keep	090	2307	ENGL			INTRO TO CREATIVE WRITING	3
Keep	090	2315	KINE			HIST OF SPORT, REC, EX	3
Keep	090	2317	AGEC			INTRO TO AG ECO	3
Keep	090	2320	ENGL			FORMS OF LITERATURE	3
Keep	090	2321	ENGL			BRITISH LITERATURE	3
Keep	090	2321	HIST			WORLD CIVIZATIONS I	3
Keep	090	2322	HIST			World Civilizations II	3
Keep	090	2326	ENGL			AMERICAN LITERATURE	3
Keep	090	2340	ENGL			LITERATURE AND FILM	3
Keep	090	2350	ENGL			BACKGROUNDS OF WESTERN LIT	3
Keep	090	2350	MUSI			MUSIC CULTURES OF THE WORLD	3
Keep	090	2351	ANTH			CULTURAL ANTHROPOLOGY	3
Keep	090	2361	DRAM			HISTORY OF THEATRE I	3
Keep	090	2401	BIOL			ANATOMY AND PHYSIOLOGY I	4
Keep	090	2402	BIOL			ANATOMY & PHYSIOLOGY II	4
Keep	090	2412	MATH			PRECALCULUS	4
Keep	090	2413	MATH			CALCULUS I	4
Keep	090	2425	PHYS			UNIVERSITY PHYSICS I	4
Keep	090	2426	PHYS			UNIVERSITY PHYSICS II	4

Added from last curriculum cycle for Fall 2026:

Keep	090	1301	GEOG			Planet Earth	3
Keep	090	1302	GEOL			Geology of National Parks	3
Keep	090	1307	AGRI	AGRI	1307	Agronomy	3
Keep	090	1307	GEOL	ENVR	1301	INTRO TO ENVIRON SCIENCE	3
Keep	090	1308	ENVS	ENVR	1302	Environmental Science II	3
Keep	090	1308	GEOL			NATURAL DISASTERS	3
Keep	090	1321	PHYS			Physics in Modern Medicine	3
Keep	090	1333	PHYS			Physics for Future Presidents	3
Keep	090	2301	SOCI	SOCI	2301	Marriage and the Family	3
Keep	090	2305	WSES			Wildlife and Natural Resource Ecology	3

Add/remove for Fall 2027:

Add	090	2306	PHIL			Introduction to Ethics	3
Add	090	2331	ARTS			ART HISTORY OF AMERICA	3

TAMIU							
Keep/Remove/Add	**Category**	**Course No.**	**Rubric**	**TCCNS Rubric**	**TCCNS Course No.**	**Title**	**SCH**
Keep	010	1301	ENGL	ENGL	1301	ENGLISH COMPOSITION I	3
Keep	010	1302	ENGL	ENGL	1302	ENGLISH COMPOSITION II	3
Keep	010	2311	ENGL	ENGL	2311	TECHNICAL COMMUNICATION-WIN	3
Add	010	1311	COMM	SPCH	1311	INTRODUCTION TO SPEECH COMMUNIC	3
Keep	020	1314	MATH	MATH	1314	COLLEGE ALGEBRA	3
Keep	020	1324	MATH	MATH	1324	BUSINESS MATH I	3
Keep	020	1332	MATH	MATH	1332	MATH FOR LIBERAL ARTS I	3

Keep	020	1342	MATH	MATH	1342	INTRODUCTORY STATISTICS	3
Keep	020	2412	MATH	MATH	2412	PRE-CALCULUS	4
Keep	020	2413	MATH	MATH	2413	CALCULUS I	4
Keep	030	1303	GEOL	GEOL	1303	INTRO TO PHYSICAL GEOLOGY	3
Keep	030	1306	BIOL	BIOL	1306	PRINCIPLES OF BIOLOGY I	3
Keep	030	1310	ASTR	PHYS	1303	PRINCIPLES OF ASTRONOMY	3
Keep	030	1311	BIOL	BIOL	1311	PRINCIPLES OF BIOLOGY II	3
Keep	030	1311	CHEM	CHEM	1311	GENERAL CHEMISTRY I	3
Keep	030	1370	BIOL	BIOL	1308	SURVEY OF LIFE SCIENCE	3
Keep	030	1370	CHEM	CHEM	1305	SURVEY OF CHEMISTRY	3
Keep	030	1370	EPSC	GEOL	1301	SURVEY OF EARTH SCIENCE	3
Keep	030	1370	PHYS	PHYS	1315	SURVEY PHYSICAL SCIENCE	3
Keep	030	1371	BIOL	BIOL	1309	HUMAN BIOLOGY	3
Keep	030	2301	BIOL	BIOL	2301	ANATOMY & PHYSIOLOGY I	3
Keep	030	2302	BIOL	BIOL	2302	ANATOMY&PHYSIOLOGY II	3
Keep	030	2325	PHYS	PHYS	2325	UNIVERSITY PHYSICS I	3
Keep	030	2326	PHYS	PHYS	2326	UNIVERSITY PHYSICS II	3
Add	30	1301	GEOG	GEOG	1301	PHYSICAL GEOGRAPHY	3
Keep	040	1301	PHIL	PHIL	1301	INTRODUCTION TO PHILOSOPHY	3
Keep	040	2306	PHIL	PHIL	2306	INTRODUCTION TO ETHICS	3
Keep	040	2322	ENGL	ENGL	2322	BRITISH LIT THROUGH NEOCLASS	3
Keep	040	2332	ENGL	ENGL	2332	SURVEY OF WORLD LIT TO 1650	3
Keep	040	2333	ENGL	ENGL	2333	SUR WRLD LIT SINCE 1650	3
Keep	040	2350	SPAN	SPAN	2324	INTRO TO THE HISPANIC WORLD	3
Add	040	2321	HIST	HIST	2311	WESTERN CIVILIZATION I	3
Add	040	2351	ENGL	ENGL	2351	MEXICAN AMERICAN LITERATURE	3
Keep	050	1303	ARTS	ARTS	1303	ART HIST SURV: PREHIST-RENAISS	3
Keep	050	1304	ARTS	ARTS	1304	ART HIST SURV: REN-MODERN	3
Keep	050	1306	MUSI	MUSI	1306	MUSIC APPRECIATION	3
Keep	050	1310	MUSI	MUSI	1310	AMERICAN POPULAR MUSIC	3
Keep	050	1310	THAR	DRAM	1310	THEATRE APPRECIATION	3
Add	050	2307	ENGL	ENGL	2307	CREATIVE WRITING	3
Keep	060	1301	HIST	HIST	1301	THE US TO 1877	3
Keep	060	1302	HIST	HIST	1302	THE US SINCE 1877	3
Keep	070	2305	PSCI	GOVT	2305	AMERICAN NATIONAL GOVERNMENT	3
Keep	070	2306	PSCI	GOVT	2306	AMERICAN STATE GOVERNMENT	3
Keep	080	1301	CRIJ	CRIJ	1301	INTRO TO CRIMINAL JUSTICE	3
Keep	080	1301	ECO	ECON	1301	SURVEY OF ECONOMICS	3
Keep	080	1303	GEOG	GEOG	1303	GENERAL WORLD GEOGRAPHY	3
Keep	080	2301	ECO	ECON	2301	PRINCIPLES OF MACROECONOMICS	3
Keep	080	2301	PSCI	GOVT	2301	INTRO POL LEADERSHIP	3
Keep	080	2301	PSYC	PSYC	2301	INTRO TO PSYCHOLOGY	3
Keep	080	2302	ECO	ECON	2302	PRINCIPLES OF MICROECONOMICS	3

Keep	080	2314	PSYC	PSYC	2314	LIFESPAN GROWTH&DEVELOPMENT	3
Keep	080	2346	ANTH	ANTH	2346	INTRODUCTION TO ANTHROPOLOGY	3
Add	080	1301	SOCI	SOCI	1301	INTRODUCTION TO SOCIOLOGY	3
Keep	090	1102	UNIV	PSYC	1100	UNIVERSITY SEMINAR II	1
Keep	090	1103	GEOL	GEOL	1103	INTRO PHYSICAL GEOLOGY LAB	1
Keep	090	1106	BIOL	BIOL	1306	PRINCIPLES OF BIOLOGY I-LAB	1
Keep	090	1110	ASTR	PHYS	1103	PRINCIPLES OF ASTRONOMY LAB	1
Keep	090	1111	BIOL	BIOL	1111	PRINCIPLES OF BIOLOGY II-LAB	1
Keep	090	1111	CHEM	CHEM	1111	GENERAL CHEMISTRY I-LAB	1
Keep	090	1170	BIOL	BIOL	1108	SURVEY OF LIFE SCIENCE LAB	1
Keep	090	1170	CHEM	CHEM	1105	SURVEY OF CHEMISTRY LAB	1
Keep	090	1170	EPSC	GEOL	1101	SURVEY OF EARTH SCIENCE LAB	1
Keep	090	1171	BIOL	BIOL	1109	HUMAN BIOLOGY-LAB	1
Keep	090	1302	UNIV	ENGL	2389	SIGNATURE COURSE	3
Keep	090	2101	BIOL	BIOL	2101	ANATOMY & PHYSIOLOGY I-LAB	1
Keep	090	2102	BIOL	BIOL	2102	ANATOMY&PHYSIOLOGY II LAB	1
Keep	090	2125	PHYS	PHYS	2125	UNIVERSITY PHYSICS I LAB	1
Keep	090	2126	PHYS	PHYS	2126	UNIVERSITY PHYSICS II LAB	1

TAMUCC							
Keep/Remove/Add	**Category**	**Course No.**	**Rubric**	**TCCNS Rubric**	**TCCNS Course No.**	**Title**	**SCH**
Keep	010	1301	ENGL	ENGL	1301	WRITING AND RHETORIC I	3
Keep	010	1302	ENGL	ENGL	1302	WRITING AND RHETORIC II	3
Keep	010	1311	COMM	SPCH	1311	FOUNDATIONS OF COMMUNICATION	3
Keep	020	1314	MATH	MATH	1314	COLLEGE ALGEBRA	3
Keep	020	1324	MATH	MATH	1324	MATHEMATICS FOR BUSINESS & SOC	3
Keep	020	1325	MATH	MATH	1325	CALCULUS FOR BUSINESS & SOCIAL	3
Keep	020	1332	MATH	MATH	1332	CONTEMPORARY MATHEMATICS	3
Keep	020	1442	MATH	MATH	1442	STATISTICS FOR LIFE	4
Keep	020	2303	PHIL	PHIL	2303	INTRO TO LOGIC & CRIT THINKING	3
Keep	020	2413	MATH	MATH	2413	CALCULUS I	4
Keep	030	1301	GISC	GEOG	1301	PHYSICAL GEOGRAPHY AND MAPPING	3
Keep	030	1303	GEOL	GEOL	1303	ESSENTIALS OF GEOLOGY	3
Keep	030	1303	PHYS	ASTR	1303	INTRO TO ASTRO: STARS AND GAL	3
Keep	030	1304	PHYS	ASTR	1304	INTRO TO ASTRO: SOLAR SYSTYEM	3
Keep	030	1305	CHEM	CHEM	1305	INTRODUCTORY CHEMISTRY	3
Keep	030	1308	BIOL	BIOL	1308	SCIENCE FOR LIFE I (NON-MAJORS	3
Keep	030	1401	ESCI	ENVR	1401	ENV SCI I:INTRO TO ENV SCIENCE	4
Keep	030	1401	PHYS	PHYS	1401	GENERAL PHYSICS I	4
Keep	030	1402	PHYS	PHYS	1402	GENERAL PHYSICS II	4
Keep	030	1403	GEOL	GEOL	1403	PHYSICAL GEOLOGY	4
Keep	030	1404	GEOL	GEOL	1404	HISTORICAL GEOLOGY	4
Keep	030	1406	BIOL	BIOL	1406	BIOLOGY I	4
Keep	030	1406	CHEM	CHEM	1406	INTRO PHYSIO CHEM	4
Keep	030	1407	BIOL	BIOL	1407	BIOLOGY II	4
Keep	030	1411	CHEM	CHEM	1411	GENERAL CHEMISTRY I	4
Keep	030	1412	CHEM	CHEM	1412	GENERAL CHEMISTRY II	4
Keep	030	2401	BIOL	BIOL	2401	ANATOMY AND PHYSIOLOGY I	4
Keep	030	2402	BIOL	BIOL	2402	ANATOMY AND PHYSIOLOGY II	4

Keep	030	2420	BIOL	BIOL	2420	PRINCIPLES OF MICROBIOLOGY	4
Keep	030	2425	PHYS	PHYS	2425	UNIVERSITY PHYSICS I	4
Keep	030	2426	PHYS	PHYS	2426	UNIVERSITY PHYSICS II	4
Keep	040	1301	PHIL	PHIL	1301	INTRODUCTION TO PHILOSOPHY	3
Keep	040	2301	HUMA			THE HUMAN EXPERIENCE	3
Keep	040	2306	PHIL	PHIL	2306	INTRODUCTION TO ETHICS	3
Keep	040	2316	ENGL	ENGL	2331	LITERATURE AND CULTURE	3
Keep	040	2332	ENGL	ENGL	2332	LITERATURE OF THE WESTERN WORL	3
Keep	040	2333	ENGL	ENGL	2333	LITERATURE OF THE WESTERN WORL	3
Keep	050	1301	ARTS	ARTS	1301	ART AND SOCIETY	3
Keep	050	1303	ARTS	ARTS	1303	ART HISTORY SURVEY I	3
Keep	050	1304	ARTS	ARTS	1304	ART HISTORY SURVEY II	3
Keep	050	1305	MEDA	COMM	2366	FILM & CULTURE	3
Keep	050	1306	MUSI	MUSI	1306	UNDERSTANDING & ENJOYING MUSIC	3
Keep	050	1307	MUSI	MUSI	1307	ELEMENTS OF MUSICAL STYLE	3
Keep	050	1310	THEA	DRAM	1310	THEATRE APPRECIATION	3
Keep	050	2303	DANC	DANC	2303	DANCE APPRECIATION	3
Keep	060	1301	HIST	HIST	1301	U.S. HISTORY TO 1865	3
Keep	060	1302	HIST	HIST	1302	U.S. HISTORY SINCE 1865	3
Keep	060	2301	HIST	HIST	2301	TEXAS HISTORY	3
Keep	070	2305	POLS	GOVT	2305	U.S. GOVERNMENT & POLITICS	3
Keep	070	2306	POLS	GOVT	2306	STATE AND LOCAL GOVERNMENT	3
Keep	080	1301	SOCI	SOCI	1301	HUMAN SOCIETIES	3
Keep	080	1307	FINA	BUSI	1307	Personal Finance	3
Keep	080	1354	EDUC	TECA	1354	CHILD GROWTH AND DEVELOPMENT	3
Keep	080	2301	ECON	ECON	2301	MACROECONOMICS PRINCIPLES	3
Keep	080	2301	PSYC	PSYC	2301	GENERAL PSYCHOLOGY	3
Keep	080	2302	ECON	ECON	2302	MICROECONOMICS PRINCIPLES	3
Keep	090	1301	ARTS	ARTS	1301	ART AND SOCIETY	3
Keep	090	1301	ENGL	ENGL	1301	WRITING AND RHETORIC I	3
Keep	090	1301	GISC	GEOG	1301	PHYSICAL GEOGRAPHY AND MAPPING	3
Keep	090	1301	HIST	HIST	1301	U.S. HISTORY TO 1865	3
Keep	090	1301	PHIL	PHIL	1301	INTRODUCTION TO PHILOSOPHY	3
Keep	090	1301	SOCI	SOCI	1301	HUMAN SOCIETIES	3
Keep	090	1302	ENGL	ENGL	1302	WRITING AND RHETORIC II	3
Keep	090	1302	HIST	HIST	1302	U.S. HISTORY SINCE 1865	3
Keep	090	1303	ARTS	ARTS	1303	ART HISTORY SURVEY I	3
Keep	090	1303	GEOL	GEOL	1303	ESSENTIALS OF GEOLOGY	3
Keep	090	1303	PHYS	PHYS	1303	INTRO TO ASTRO: STARS AND GAL	3
Keep	090	1304	ARTS	ARTS	1304	ART HISTORY SURVEY II	3
Keep	090	1304	PHYS	PHYS	1304	INTRO TO ASTRO: SOLAR SYSTYEM	3
Keep	090	1305	CHEM	CHEM	1305	INTRODUCTORY CHEMISTRY	3
Keep	090	1305	MEDA	COMM	2366	FILM & CULTURE	3

Keep	090	1306	MUSI	MUSI	1306	UNDERSTANDING & ENJOYING MUSIC	3
Keep	090	1307	FINA	BUSI	1307	Personal Finance	3
Keep	090	1307	MUSI	MUSI	1307	ELEMENTS OF MUSICAL STYLE	3
Keep	090	1308	BIOL	BIOL	1308	SCIENCE FOR LIFE I (NON-MAJORS	3
Keep	090	1310	THEA	DRAM	1310	THEATRE APPRECIATION	3
Keep	090	1311	COMM	SPCH	1311	FOUNDATIONS OF COMMUNICATION	3
Keep	090	1314	MATH	MATH	1314	COLLEGE ALGEBRA	3
Keep	090	1315	COMM	SPCH	1315	PUBLIC SPEAKING	3
Keep	090	1324	MATH	MATH	1324	MATHEMATICS FOR BUSINESS & SOC	3
Keep	090	1325	MATH	MATH	1325	CALCULUS FOR BUSINESS & SOCIAL	3
Keep	090	1332	MATH	MATH	1332	CONTEMPORARY MATHEMATICS	3
Keep	090	1354	EDUC	TECA	1354	CHILD GROWTH AND DEVELOPMENT	3
Keep	090	1401	ESCI	ENVR	1401	ENV SCI I:INTRO TO ENV SCIENCE	4
Keep	090	1401	PHYS	PHYS	1401	GENERAL PHYSICS I	4
Keep	090	1402	PHYS	PHYS	1402	GENERAL PHYSICS II	4
Keep	090	1403	GEOL	GEOL	1403	PHYSICAL GEOLOGY	4
Keep	090	1404	GEOL	GEOL	1404	HISTORICAL GEOLOGY	4
Keep	090	1406	BIOL	BIOL	1406	BIOLOGY I	4
Keep	090	1406	CHEM	CHEM	1406	INTRO PHYSIO CHEM	4
Keep	090	1407	BIOL	BIOL	1407	BIOLOGY II	4
Keep	090	1411	CHEM	CHEM	1411	GENERAL CHEMISTRY I	4
Keep	090	1412	CHEM	CHEM	1412	GENERAL CHEMISTRY II	4
Keep	090	1442	MATH	MATH	1442	STATISTICS FOR LIFE	4
Keep	090	2301	ECON	ECON	2301	MACROECONOMICS PRINCIPLES	3
Keep	090	2301	HIST	HIST	2301	TEXAS HISTORY	3
Keep	090	2301	HUMA			THE HUMAN EXPERIENCE	3
Keep	090	2301	PSYC	PSYC	2301	GENERAL PSYCHOLOGY	3
Keep	090	2302	ECON	ECON	2302	MICROECONOMICS PRINCIPLES	3
Keep	090	2303	DANC	DANC	2303	DANCE APPRECIATION	3
Keep	090	2303	PHIL	PHIL	2303	INTRO TO LOGIC & CRIT THINKING	3
Keep	090	2305	POLS	GOVT	2305	U.S. GOVERNMENT & POLITICS	3
Keep	090	2306	PHIL	PHIL	2306	INTRODUCTION TO ETHICS	3
Keep	090	2306	POLS	GOVT	2306	STATE AND LOCAL GOVERNMENT	3
Keep	090	2316	ENGL	ENGL	2331	LITERATURE AND CULTURE	3
Keep	090	2332	ENGL	ENGL	2332	LITERATURE OF THE WESTERN WORL	3
Keep	090	2333	ENGL	ENGL	2333	LITERATURE OF THE WESTERN WORL	3
Keep	090	2401	BIOL	BIOL	2401	ANATOMY AND PHYSIOLOGY I	4
Keep	090	2402	BIOL	BIOL	2402	ANATOMY AND PHYSIOLOGY II	4
Keep	090	2413	MATH	MATH	2413	CALCULUS I	4
Keep	090	2420	BIOL	BIOL	2420	PRINCIPLES OF MICROBIOLOGY	4
Keep	090	2425	PHYS	PHYS	2425	UNIVERSITY PHYSICS I	4
Keep	090	2426	PHYS	PHYS	2426	UNIVERSITY PHYSICS II	4

TAMUK

TAMUK is moving to the TCCNS. This change does not substantially change the content of the course but name, number and prefix are changed to match the common numbering system. This spreadsheet does not include that clerical change.

Keep/Remove/Add	Category	Course No.	Rubric	TCCNS Rubric	TCCNS Course No.	Title	SCH
Keep	010	1301	ENGL	ENGL	1301	RHETORIC AND COMPOSITION	3
Keep	010	1302	ENGL	ENGL	1302	RHETORIC AND COMPOSITION	3
Keep	020	1314	MATH	MATH	1314	COLLEGE ALGEBRA	3
Keep	020	1316	MATH	MATH	1316	TRIGONOMETRY	3
Keep	020	1324	MATH	MATH	1324	MATH FOR BUS AND ECON I	3
Keep	020	1334	MATH	MATH	1332	CONTEMPORARY MATHEMATICS	3
Keep	020	1342	STAT	MATH	1342	ELEMENTARY STATISTICS	3
Keep	020	1348	MATH	MATH	1348	ANALYTIC GEOMETRY	3
Keep	020	2303	PHIL	PHIL	2303	INTRODUCTION TO LOGIC	3
Keep	020	2413	MATH	MATH	2413	CALCULUS I	4
Add	020	2412	MATH	MATH	2412	PRECALCULUS	4
Keep	030	1301	GEOG	GEOG	1301	PHYS GEOG:METEOROLOGY	3
Keep	030	1301	GEOL	GEOL	1301	EARTH SCIENCE I	3
Keep	030	1301	PHYS	PHYS	1301	COLLEGE PHYSICS I	3
Keep	030	1302	GEOL	GEOL	1302	INTRO OCEAN, ASTRON & ATMOS	3
Keep	030	1302	PHYS	PHYS	1302	COLLEGE PHYSICS II	3
Keep	030	1303	GEOL	GEOL	1303	PHYSICAL GEOLOGY	3
Keep	030	1303	PHYS	ASTR	1303	STARS AND GALAXIES	3
Keep	030	1304	GEOL	GEOL	1304	HISTORICAL GEOLOGY	3
Keep	030	1304	PHYS	ASTR	1304	SOLAR SYSTEM	3
Keep	030	1306	BIOL	BIOL	1306	GENERAL BIOLOGY I	3
Keep	030	1307	BIOL	BIOL	1307	GENERAL BIOLOGY II	3
Keep	030	1311	CHEM	CHEM	1311	GEN INORGANIC CHEMISTRY I	3
Keep	030	1312	CHEM	CHEM	1312	GEN INORGANIC CHEMISTRY II	3
Keep	030	1375	PHYS	PHYS	1305	PHYSICS	3
Keep	030	1405	CHEM	CHEM	1405	GENERAL INTROD TO CHEMISTRY	4
Keep	030	1471	PHYS	0	0	ACOUSTICAL FOUNDATIONS/ MUS	4
Keep	030	2303	ANTH	ANTH	2301	INTROD TO PHYSICAL ANTHROP	3
Keep	030	2325	PHYS	PHYS	2325	UNIVERSITY PHYSICS I	3
Keep	030	2326	PHYS	PHYS	2326	UNIVERSITY PHYSICS II	3
Keep	030	2375	BIOL	BIOL	1308	LIFE SCIENCE	3
Keep	030	2401	BIOL	BIOL	2401	HUMAN ANATOMY & PHYSIOL I	4
Keep	030	2402	BIOL	BIOL	2402	HUMAN ANAT-PHYS II	4
Keep	040	1301	PHIL	PHIL	1301	INTROD TO PHILOSOPHY	3
Keep	040	2302	ANTH	ANTH	2346	INTROD TO ANTHROPOLOGY	3
Keep	040	2311	SPAN	SPAN	2311	INTERMEDIATE SPANISH I	3
Keep	040	2312	SPAN	SPAN	2312	INTERMEDIATE SPANISH II	3
Keep	040	2320	MUSI	103	103	MUSIC OF MANY CULTURES	3
Keep	040	2321	HIST	HIST	2321	WORLD HISTORY TO 1500	3
Keep	040	2322	HIST	HIST	2322	WORLD HISTORY SINCE 1500	3
Keep	040	2342	ENGL	ENGL	2322	INTRODUCTION TO LITERATURE	3
Add	040	2331	ENGL	ENGL	2331	SURVEY OF WORLD LITERATURE	3
Add	040	2321	ENGL	ENGL	2321	SURVEY OF BRITISH LITERATURE	3
Add	040	2326	ENGL	ENGL	2326	SURVEY OF AMERICAN LITERATURE	3
Add	040	2340	PHIL	0	0	PROFESSIONAL ETHICS	3

Keep	050	1302	AEEN	ARCH	1302	ARCHITECTURAL HISTORY II	3
Keep	050	1303	ARTS	ARTS	1303	ART HISTORY I	3
Keep	050	1304	ARTS	ARTS	1304	ART HISTORY II	3
Keep	050	1305	MUSI	MUSI	1306	EXPLORATIONS IN MUSIC HISTORY	3
Keep	050	2306	MUSI	MUSI	1307	INTRO TO MUSIC HIST AND LIT	3
Keep	050	2308	MUSI	MUSI	1310	HISTORY OF JAZZ	3
Keep	050	2309	MUSI	0	0	HISTORY OF BORDERLAND MUSIC	3
Keep	050	2310	MUSI	MUSI	1310	HISTORY OF ROCK AND ROLL	3
Keep	050	2310	THEA	DRAM	1310	INTRODUCTION TO THEATRE	3
Keep	060	1301	HIST	HIST	1301	AMERICAN HISTORY TO 1877	3
Keep	060	1302	HIST	HIST	1302	AMERICAN HISTORY SINCE 1877	3
Keep	070	2301	POLS	GOVT	2302	GOVERNMENT & POLITICS OF US	3
Keep	070	2302	POLS	GOVT	2301	GOVERNMENT & POLITICS OF TX	3
Keep	080	1301	SOCI	SOCI	1301	PRINCIPLES OF SOCIOLOGY	3
Keep	080	2301	ANTH	ANTH	2302	Introduction to Archeology	3
Keep	080	2301	ECON	ECON	2301	PRINCIPLES OF MACROECONOMICS	3
Keep	080	2301	PSYC	PSYC	2301	INTROD TO PSYCHOLOGY	3
Keep	080	2302	ECON	ECON	2302	PRINCIPLES OF MICROECONOMICS	3
Keep	080	2304	POLS	GOVT	2304	INTROD TO POLITICAL SCIENCE	3
Keep	080	2374	BUAD	BUSI	1301	INTERNATIONAL BUSINESS	3
Add	080	1301	ENVR	ENVR	1301	ENVIRONMENTAL SUSTAINABILITY 3	
Keep	090	1101	GEOL	GEOL	1101	EARTH SCIENCE I LABORATORY	1
Keep	090	1101	PHYS	PHYS	1101	COLL PHYSICS I LABORATORY	1
Keep	090	1102	GEOL	GEOL	1102	INTRO OCEAN ASTRON & ATMOS LAB	1
Keep	090	1102	PHYS	PHYS	1102	COLLEGE PHYSICS II LAB	1
Keep	090	1103	GEOL	GEOL	1103	PHYSICAL GEOLOGY LABORATORY	1
Keep	090	1103	PHYS	ASTR	1103	STARS AND GALAXIES LABORATORY	1
Keep	090	1104	GEOL	GEOL	1104	HISTORICAL GEOLOGY LAB	1
Keep	090	1104	PHYS	ASTR	1104	SOLAR SYSTEM LABORATORY	1
Keep	090	1106	BIOL	BIOL	1106	GENERAL BIOLOGY LABORATORY I	1
Keep	090	1107	BIOL	BIOL	1107	GENERAL BIOLOGY LABORATORY II	1
Keep	090	1111	CHEM	CHEM	1111	GEN INORGANIC CHEM LAB I	1
Keep	090	1112	CHEM	CHEM	1112	GEN INORGANIC CHEM LAB II	1
Keep	090	1171	ENGL	0	0	INFORMATION LITERACY	1
Keep	090	1301	PHIL	PHIL	1301	INTROD TO PHILOSOPHY	3
Keep	090	1303	GEOG	GEOG	1303	WORLD GEOGRAPHY	3
Keep	090	1307	COMM	COMM	1307	INTROD TO THE MASS MEDIA	3
Keep	090	1311	COMM	SPCH	1311	INTRO TO COMMUNICATION	3
Keep	090	1315	COMM	SPCH	1315	PUBLIC SPEAKING	3
Keep	090	1321	COMM	SPCH	1321	BUS AND PROFESSIONAL COMM	3
Keep	090	1405	CHEM	CHEM	1405	GENERAL INTROD TO CHEMISTRY	4
Keep	090	1471	PHYS	0	0	ACOUSTICAL FOUNDATIONS/ MUS	4
Keep	090	2125	PHYS	PHYS	2125	UNIVERSITY PHYSICS I LAB	1
Keep	090	2126	PHYS	PHYS	2126	UNIVERSITY PHYSICS II LAB	1
Keep	090	2301	ANTH	ANTH	2302	Introduction to Archeology	3

Keep	090	2302	ANTH	ANTH	2346	INTROD TO ANTHROPOLOGY	3
Keep	090	2314	ENGL	ENGL	2314	TECHNICAL WRITING	3
Keep	090	2321	HIST	HIST	2321	WORLD HISTORY TO 1500	3
Keep	090	2322	HIST	HIST	2322	WORLD HISTORY SINCE 1500	3
Keep	090	2374	BUAD	0	0	INTERNATIONAL BUSINESS	3
Keep	090	2401	BIOL	BIOL	2401	HUMAN ANATOMY & PHYSIOL I	4
Keep	090	2402	BIOL	BIOL	2402	HUMAN ANAT-PHYS II	4
Keep	090	2413	MATH	MATH	2413	CALCULUS I	4
Keep	090	2414	MATH	MATH	2414	CALCULUS II	4

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Keep/Remove/Add	Category	Course No.	Rubric	TCCNS Rubric	TCCNS Course No.	Title	SCH
Keep	010	1301	ENGL	ENGL	1301	ACAD WRIT AND ARG	3
Keep	010	1315	COMM	SPCH	1315	BASIC SPEECH	3
Keep	010	1318	COMM	SPCH	1318	INTERPERSONL COMMU I	3
Keep	010	1321	COMM	SPCH	1321	BUSINESS/PROF COMMUN	3
Keep	020	1314	MATH	MATH	1314	COLLEGE ALGEBRA	3
Keep	020	1316	MATH	MATH	1316	Plane Trigonometry	3
Keep	020	1324	MATH	MATH	1324	MATH BUSINESS/ECO I	3
Keep	020	1325	MATH	MATH	1325	MATH BUSINESS/ECO II	3
Keep	020	1332	MATH	MATH	1332	MATH FOR LIB ARTS	3
Keep	020	1342	MATH	MATH	1342	ELEM STAT METHODS	3
Keep	020	1350	MATH	MATH	1350	MATH FOR TEACHERS I	3
Keep	020	2412	MATH	MATH	2412	PRECALCULUS MATH	4
Keep	020	2413	MATH	MATH	2413	CALCULUS I	4
Keep	030	1301	GEOL	GEOL	1301	EARTH SCIENCE I	3
Keep	030	1301	PSES	HORT	1301	PRIN OF HORTICULTURE	3
Keep	030	1302	GEOL	GEOL	1302	EARTH SCIENCE II	3
Keep	030	1305	CHEM	CHEM	1305	GENERAL CHEMISTRY	3
Keep	030	1307	PSES	AGRI	1307	PRINCIPLES PLANT SCI	3
Keep	030	1308	BIOL	BIOL	1308	BIOL NON-SCI MJRS I	3
Keep	030	1309	BIOL	BIOL	1309	BIOL NON-SCI MJRS II	3
Add	030	1303	PHYS	PHYS	1303	PLANETARY ASTRONOMY	3
Add	030	1304	PHYS	PHYS	1304	INTRO ASTRONOMY II	3
Keep	030	1319	ANSC	AGRI	1319	PRINCIPLE ANIMAL SCI	3
Keep	030	1401	PHYS	PHYS	1401	GENERAL PHYSICS I	4
Keep	030	1402	PHYS	PHYS	1402	GENERAL PHYSICS II	4
Keep	030	1403	GEOL	GEOL	1403	PHYSICAL GEOLOGY	4
Keep	030	1404	GEOL	GEOL	1404	HISTORICAL GEOLOGY	4
Keep	030	1406	BIOL	BIOL	1406	BASIC/CONT BIOL I	4
Keep	030	1407	BIOL	BIOL	1407	BASIC/CONT BIOL II	4
Keep	030	1407	ENVR	ENVR	1401	FUND ENV SCI	4
Keep	030	1411	BIOL	BIOL	1411	BOTANY	4
Keep	030	1411	CHEM	CHEM	1411	CHEMISTRY I	4
Keep	030	1412	CHEM	CHEM	1412	CHEMISTRY II	4
Keep	030	1413	BIOL	BIOL	1413	ZOOLOGY	4
Keep	030	2425	PHYS	PHYS	2425	CALCULUS PHYSICS I	4
Keep	030	2426	PHYS	PHYS	2426	CALCULUS PHYSICS II	4
Add	030	2401	BIOL	BIOL	2401	ANATOMY & PHYSIOLOGY I	4
Add	030	2402	BIOL	BIOL	2402	ANATOMY & PHYSIOLOGY II	4

Keep	040	1301	PHIL	PHIL	1304	INTRO/PHILOSOPHY	3
Keep	040	1307	MCOM	COMM	1307	INTRO MEDIA COMM	3
Keep	040	2311	HIST	HIST	2311	WESTERN CIVILIZATION	3
Keep	040	2311	SPAN	SPAN	2311	INTERMED SPANISH I	3
Keep	040	2313	SPAN	SPAN	2313	HERITAGE SPEAKERS I	3
Keep	040	2315	SPAN	SPAN	2315	HERITAGE SPEAKERS II	3
Keep	040	2321	ENGL	ENGL	2321	BRITISH LITERATURE	3
Add	040	2321	HIST	HIST	2323	WORLD CIVILIZATION I	3
Keep	040	2326	ENGL	ENGL	2326	AMERICAN LITERATURE	3
Keep	040	2331	ENGL	ENGL	2332	WORLD LITERATURE	3
Keep	040	2341	ENGL	ENGL	2341	INTRO TO LITERATURE	3
Keep	040	2343	ENGL	ENGL	2342	LITERATURE & IDEAS	3
Keep	040	2371	SPAN	0	0	PROFESSIONS SPANISH	3
Add	040	2322	HIST	0	2322	WORLD CIVILIZATION II	3
Keep	040	2374	PHIL	PHIL	2306	ETHICS	3
Keep	050	1301	ARTS	ARTS	1301	INTRO TO ART	3
Keep	050	1303	ARTS	ARTS	1303	ART HISTORY I	3
Keep	050	1304	ARTS	ARTS	1304	ART HISTORY II	3
Keep	050	1306	MUSI	MUSI	1306	INTRO/MUS/CULTURE	3
Keep	050	1307	MUSI	MUSI	1307	MUSIC LITERATURE	3
Keep	050	1310	MUSI	MUSI	1310	MUSIC IN THE AMERICAS	3
Keep	050	1310	THRE	DRAM	1310	INTRO/THEATRE ARTS	3
Keep	050	2303	DANC	DANC	2303	INTRODUCTION TO DANCE	3
Keep	060	1301	HIST	HIST	1301	AMERICA, 1492-1877	3
Keep	060	1302	HIST	HIST	1302	AMERICA SINCE 1877	3
Keep	060	2301	HIST	HIST	2301	TEXAS HISTORY SURVEY	3
Keep	070	2305	POSC	GOVT	2305	AMER NATIONAL GOVT	3
Keep	070	2306	POSC	GOVT	2306	AMER STATE/LOCAL GOV	3
Keep	080	1301	CRIJ	CRIJ	1301	INTRO CRIMNL JUSTICE	3
Keep	080	1301	SOCI	SOCI	1301	INTRODUCTN/SOCIOLOGY	3
Keep	080	2301	ECON	ECON	2301	PRIN/MACROECONOMICS	3
Keep	080	2301	PSYC	PSYC	2301	GENERAL PSYCHOLOGY	3
Keep	080	2302	ECON	ECON	2302	PRIN/MICROECONOMICS	3
Keep	080	2317	AGBE	AGRI	2317	FUNDAMENTAL/AGRI ECO	3
Add	090	2171	HNRS	0	0	HONORS I SEMINAR	1
Keep	090	1071	IDS	0	0	ELEM GROUP DYNAMICS	3
Keep	090	1101	ENGL	0	0	INTRO TO LANG & LIT	1
Keep	090	1111L	CHEM	CHEM	1111	CHEMISTRY LAB I	1
Keep	090	1112L	CHEM	CHEM	1112	CHEMISTRY LAB II	1
Keep	090	1120	SES	0	0	HEALTH & WELL LIFE	1
Keep	090	1300	EDUC	0	0	PRIN EFFECT LRNG	3
Keep	090	1301	BUSI	BUSI	1301	BUS PRINC & COMM	3
Keep	090	1301	CIDM	COSC	1301	INTRO/INFORMATN SCI	3
Keep	090	1301	CS	COSC	1301	INTRO COMPUTER SCIEN	3
Keep	090	1302	ENGL	ENGL	1302	ACAD WRITING AND RES	3

Keep	090	1403L	GEOL	GEOL	1103	PHYSICAL GEOLOGY LAB	1
Keep	090	1404L	GEOL	GEOL	1104	HISTORICAL GEOL LAB	1
Keep	090	1406L	BIOL	BIOL	1106	BAS/CONT BIOL LAB I	1
Keep	090	1407L	BIOL	BIOL	1107	BAS/CONT BIOL LAB II	1
Keep	090	1411L	BIOL	BIOL	1111	BOTANY LABORATORY	1
Keep	090	1413L	BIOL	BIOL	1113	ZOOLOGY LABORATORY	1
Keep	090	2125L	PHYS	0	0	CALC PHYSICS LAB I	1
Keep	090	2126L	PHYS	0	0	CALC PHYSICS LAB II	1
Keep	090	2300	AGRI	0	0	PROF LEADER DEV	3
Keep	090	2300	HSCI	0	0	SUCCESS/CAREER PATHS	3
Keep	090	2303	PHIL	PHIL	2303	LOGIC	3
Keep	090	2311	ENGL	ENGL	2311	INTRO PROF/TECH COMM	3
Keep	090	2412	MATH	MATH	2412	PRECALCULUS MATH	4
Keep	090	2413	MATH	MATH	2413	CALCULUS I	4

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Keep/Remove/Add	**Category**	**Course No.**	**Rubric**	**TCCNS Rubric**	**TCCNS Course No.**	**Title**	**SCH**
Keep	010	1301	ENG	ENGL	1301	COLLEGE READING & WRITING	3
Keep	010	1302	ENG	ENGL	1302	WRITTEN ARGUMENT/RESRCH	3
Keep	020	1314	MATH	MATH	1314	COLLEGE ALGEBRA	3
Keep	020	1324	MATH	MATH	1324	MATH BUS APPLICATIONS I	3
Keep	020	1325	MATH	MATH	1325	MATH BUS APP II	3
Keep	020	1332	MATH	MATH	1332	CONTEMP MATH	3
Keep	020	1342	MATH	MATH	1342	ELEM STATS METHODS	3
Keep	020	2312	MATH	MATH	2312	PRE-CALCULUS	3
Keep	020	2413	MATH	MATH	2413	CALCULUS I	4
Keep	030	103	ENVS			NATURAL DISASTERS	3
Keep	030	1103	ASTR	ASTR	1103	INTRO ASTRO LAB	1
Keep	030	1105	CHEM	CHEM	1105	SURVEY OF GEN. CHEMISTRY LAB	1
Keep	030	1107	CHEM	CHEM	1107	ORGANIC AND BIOCHEM LAB	1
Keep	030	1107	PLS			APPLIED PLANT SCIENCE LAB	1
Keep	030	1111	CHEM	CHEM	1111	GENERAL CHEM LAB I	1
Keep	030	1112	CHEM	CHEM	1112	GENERAL CHEM LAB II	1
Keep	030	1115	PLS			INTRO TO HORT LAB	1
Keep	030	120	ASTR			LIFE IN THE UNIVERSE	3
Keep	030	1301	ENVS	ENVR	1301	US- INTRO TO ENVIRONMENTAL SCI	3
Keep	030	1303	ASTR	ASTR	1303	STARS AND THE UNIVERSE	3
Keep	030	1303	GEOL			PHYSICAL GEOLOGY	3
Keep	030	1304	ASTR	ASTR	1304	SOLAR SYSTEM	3
Keep	030	1304	GEOL	GEOL	1304	HISTORICAL GEOLOGY	3
Keep	030	1305	CHEM	CHEM	1305	SURVEY OF GENERAL CHEMISTRY	3
Keep	030	1307	CHEM	CHEM	1307	SURVEY OF ORGANIC AND BIOCHEM	3
Keep	030	1307	PLS			INTRO PLANT SCIENCE	3
Keep	030	1309	BSC				
Keep	030	1311	CHEM	CHEM	1311	GENERAL CHEMISTRY I	3
Keep	030	1312	CHEM	CHEM	1312	GENERAL CHEMISTRY II	3
Keep	030	1315	IS	PHYS	1315	INTEGRATED SCIENCE I	3
Keep	030	1315	PLS			INTRO TO HORTICULTURE	3
Keep	030	1317	IS	PHYS	1317	INTEGRATED SCIENCE II	3
Keep	030	1319	ANS			INTRODUCTION TO ANIMAL SCIENCE	3

Keep	030	1401	PHYS	PHYS	1401	COLLEGE PHYSICS I	4
Keep	030	1402	PHYS	PHYS	1402	COLLEGE PHYSICS II	4
Keep	030	1403	GEOL	GEOL	1403	PHYSICAL GEOLOGY	4
Keep	030	1404	GEOL			HISTORICAL GEOLOGY	4
Keep	030	1406	BSC	BIOL	1406	INTRODUCTORY BIOLOGY I	4
Keep	030	1407	BSC	BIOL	1407	INTRODUCTORY BIOLOGY II	4
Keep	030	1409	BSC	BIOL	1409		
Keep	030	1411	BSC	BIOL	1411	BOTANY	4
Keep	030	1411	CHEM	CHEM	1411		
Keep	030	1413	BSC	BIOL	1413	ZOOLOGY	4
Keep	030	203	ASTR			INTRO ASTRONOMY AND ASTROPHYS	3
Keep	030	2401	BSC	BIOL	2401	HUM ANATOMY/PHYSIOLOGY I	4
Keep	030	2402	BSC	BIOL	2402	HUM ANATOMY/PHYSIOLOGY II	4
Keep	030	2425	PHYS	PHYS	2425	UNIVERSITY PHYSICS I	4
Keep	030	2426	PHYS	PHYS	2426	UNIVERSITY PHYSICS II	4
Keep	030	260	ASTR			ARCHAEOASTRONOMY	3
Keep	040	1301	PHIL	PHIL	1301	INTRO TO PHILOSOPHY	3
Keep	040	1307	MMJ	COMM	1307	MASS COMMUN IN SOCIETY	3
Keep	040	1311	COMS			STUDIES IN HUMAN/COMM	3
Keep	040	1335	MMJ	COMM	1335	STUD IN ELEC COMM	3
Keep	040	200	ENG			POPULAR LIT AND CULTURE	3
Keep	040	2326	ENG	ENGL	2326	INTRO TO LITERATURE	3
Keep	040	2331	ENG	ENGL	2331	LIT OF WESTERN WORLD	3
Keep	040	264	HIST			A NAT DIVIDED: AMER HISTORY	3
Keep	040	265	HIST			A WORLD DIVIDED: GLB HIST	3
Keep	040	331	PHIL			HISTORY OF PHILOSOPHY I	3
Keep	040	332	PHIL			HISTORY OF PHILOSOPHY II	3
Keep	040	360	PHIL			GENERAL ETHICS	3
Keep	050	1301	ART	ARTS	1301	ART APPRECIATION	3
Keep	050	1301	PHO			PHOTO APPRECIATION	3
Keep	050	1303	ART	ARTS	1303	HISTORY OF ART I	3
Keep	050	1304	ART	ARTS	1304	GLB/US-HISTORY OF ART II	3
Keep	050	1309	MUS				
Keep	050	1310	THE	DRAM	1310	INTRO TO THEATRE	3
Keep	050	1315	MUS			WORLD MUSIC	3
Keep	050	432	ENG			EVOLUTION OF FILM ART	3
Keep	050	434	ENG				
Keep	060	1301	HIST	HIST	1301	US HISTORY TO 1877	3
Keep	060	1302	HIST	HIST	1302	US HISTORY SINCE 1865	3
Keep	070	2301	PSCI	GOVT	2301	US-PRINC OF US AND TEX GOV	3
Keep	070	2305	PSCI	GOVT	2305	UNITED STATES GOVERNMENT	3
Keep	070	2306	PSCI	GOVT	2306	TEXAS GOVERNMENT	3
Keep	080	1301	SOC	SOCI	1301	INTRO TO SOCIOLOGY	3
Keep	080	1307	ECO			ECO OF PERSONAL FINANCE	
Keep	080	2301	ECO	ECON	2301	PRIN MACRO ECONOMICS	3

Keep	080	2301	PSY	PSYC	2301	INTRO TO PSYCHOLOGY	3
Keep	080	2302	ECO	ECON	2302	PRIN MICRO ECONOMICS	3
Keep	080	2303	PHIL	PHIL	2303	LOGIC	3
Keep	080	2306	PSY	PSYC	2306	PSYCH SEXUAL BEHAVIOR	4
Keep	080	2315	PSY	PSYC	2315	PSYCHOLOGY OF ADJUSTMENT	3
Keep	080	2317	AEC	AGRI	2317	AG ECONOMICS	3
Keep	080	2351	ANTH	ANTH	2351	WORLD CULTURES ANTHR	3
Keep	090	103	ENVS			NATURAL DISASTERS	3
Keep	090	1103	ASTR			INTRO ASTRO LAB	1
Keep	090	1104	ASTR				
Keep	090	1105	CHEM			SURVEY OF GEN. CHEMISTRY LAB	1
Keep	090	1107	CHEM			ORGANIC AND BIOCHEM LAB	1
Keep	090	1107	PLS			APPLIED PLANT SCIENCE LAB	1
Keep	090	1111	CHEM	CHEM	1111	GENERAL CHEM LAB I	1
Keep	090	1112	CHEM	CHEM	1112	GENERAL CHEM LAB II	1
Keep	090	1115	PLS			INTRO TO HORT LAB	1
Keep	090	120	ASTR			LIFE IN THE UNIVERSE	3
Keep	090	1301	ART	ARTS	1301	ART APPRECIATION	3
Keep	090	1301	ENVS	ENVR	1301	US- INTRO TO ENVIRONMENTAL SCI	3
Keep	090	1301	PHIL	PHIL	1301	INTRO TO PHILOSOPHY	3
Keep	090	1301	SOC	SOCI	1301	INTRO TO SOCIOLOGY	3
Keep	090	1303	ART	ARTS	1303	HISTORY OF ART I	3
Keep	090	1303	ASTR			STARS AND THE UNIVERSE	3
Keep	090	1303	GEOL			PHYSICAL GEOLOGY	3
Keep	090	1304	ART	ARTS	1304	GLB/US-HISTORY OF ART II	3
Keep	090	1304	ASTR			SOLAR SYSTEM	3
Keep	090	1304	GEOL			HISTORICAL GEOLOGY	3
Keep	090	1305	CHEM			SURVEY OF GENERAL CHEMISTRY	3
Keep	090	1307	CHEM			SURVEY OF ORGANIC AND BIOCHEM	3
Keep	090	1307	ECO			ECO OF PERSONAL FINANCE	
Keep	090	1307	MMJ	COMM	1307	MASS COMMUN IN SOCIETY	3
Keep	090	1307	PLS			INTRO PLANT SCIENCE	3
Keep	090	1308	MUS	MUSI	1308	INTRO TO MUSIC LIT	3
Keep	090	1309	BSC				
Keep	090	1309	MUS				
Keep	090	1310	MUS	MUSI	1310	INTRO TO JAZZ/ROCK	3
Keep	090	1310	THE	DRAM	1310	INTRO TO THEATRE	3
Keep	090	1311	CHEM	CHEM	1311	GENERAL CHEMISTRY I	3
Keep	090	1311	COMS			STUDIES IN HUMAN/COMM	3
Keep	090	1312	CHEM	CHEM	1312	GENERAL CHEMISTRY II	3
Keep	090	1313	MUS				
Keep	090	1314	MATH	MATH	1314	COLLEGE ALGEBRA	3
Keep	090	1315	COMS			FUND OF PUBLIC SPEAKING	3
Keep	090	1315	IS			INTEGRATED SCIENCE I	3
Keep	090	1315	MUS			WORLD MUSIC	3
Keep	090	1315	PLS			INTRO TO HORTICULTURE	3
Keep	090	1315L	IS				
Keep	090	1317	IS			INTEGRATED SCIENCE II	3
Keep	090	1317L	IS				
Keep	090	1321	COMS			BUSINESS/PROF SPEAKING	3
Keep	090	1324	MATH	MATH	1324	MATH BUS APPLICATIONS I	3
Keep	090	1325	MATH	MATH	1325	MATH BUS APP II	3
Keep	090	1332	MATH	MATH	1332	CONTEMP MATH	3

Keep	090	1335	MMJ	COMM	1335	STUD IN ELEC COMM	3
Keep	090	1342	MATH			ELEM STATS METHODS	3
Keep	090	1401	PHYS	PHYS	1401	COLLEGE PHYSICS I	4
Keep	090	1402	PHYS	PHYS	1402	COLLEGE PHYSICS II	4
Keep	090	1403	GEOL	GEOL	1403	PHYSICAL GEOLOGY	4
Keep	090	1404	GEOL			HISTORICAL GEOLOGY	4
Keep	090	1406	BSC	BIOL	1406	INTRODUCTORY BIOLOGY I	4
Keep	090	1407	BSC	BIOL	1407	INTRODUCTORY BIOLOGY II	4
Keep	090	1409	BSC	BIOL	1409		
Keep	090	1411	BSC	BIOL	1411	BOTANY	4
Keep	090	1411	CHEM	CHEM	1411		
Keep	090	1412	CHEM	CHEM	1412		
Keep	090	1413	BSC	BIOL	1413	ZOOLOGY	4
Keep	090	202	ENG			MULTIETHNIC LITERATURES	3

Keep	090	211	PSY			DIVERSITY	3
Keep	090	2301	ECO	ECON	2301	PRIN MACRO ECONOMICS	3
Keep	090	2301	PSY	PSYC	2301	INTRO TO PSYCHOLOGY	3
Keep	090	2302	ECO	ECON	2302	PRIN MICRO ECONOMICS	3
Keep	090	2303	PHIL			LOGIC	3
Keep	090	2306	PSY	PSYC	2306	PSYCH SEXUAL BEHAVIOR	4
Keep	090	2312	MATH	MATH	2412	PRE-CALCULUS	3
Keep	090	2315	PSY	PSYC	2315	PSYCHOLOGY OF ADJUSTMENT	3
Keep	090	2317	AEC	AGRI	2317	AG ECONOMICS	3
Keep	090	2326	ENG	ENGL	2326	INTRO TO LITERATURE	3
Keep	090	2331	ENG	ENGL	2331	LIT OF WESTERN WORLD	3
Keep	090	2351	ANTH	ANTH	2351	WORLD CULTURES ANTHR	3
Keep	090	2401	BSC	BIOL	2401	HUM ANATOMY/PHYSIOLOGY I	4
Keep	090	2402	BSC	BIOL	2402	HUM ANATOMY/PHYSIOLOGY II	4
Keep	090	2413	MATH	MATH	2413	CALCULUS I	4
Keep	090	2414	MATH	MATH	2314	CALCULUS II	4
Keep	090	2425	PHYS	PHYS	2425	UNIVERSITY PHYSICS I	4
Keep	090	2426	PHYS	PHYS	2426	UNIVERSITY PHYSICS II	4
Keep	090	260	ASTR			ARCHAEOASTRONOMY	3
Keep	090	264	HIST			A NAT DIVIDED: AMER HISTORY	3
Keep	090	265	HIST			A WORLD DIVIDED: GLB HIST	3
Keep	090	331	HHPH			NUTRITION	
Keep	090	331	PHIL			HISTORY OF PHILOSOPHY I	3
Keep	090	332	PHIL			HISTORY OF PHILOSOPHY II	3
Keep	090	360	PHIL			GENERAL ETHICS	3
Keep	090	434	ENG				

TAMUT

Keep/Remove/Add	Category	Course No.	Rubric	TCCNS Rubric	TCCNS Course No.	Title	SCH
Keep	010	1301	ENGL	ENGL	1301	COMPOSITION I	3
Keep	010	1307	COMM	COMM	1307	INTRO TO MASS COMMUNICATIONS	3
Keep	010	1311	COMM			INTRO TO COMMUNICATION STUDIES	3
Keep	010	1315	SPCH	SPCH	1315	PUBLIC SPEAKING	3

Keep	020	1314	MATH	MATH	1314	COLLEGE ALGEBRA	3
Keep	020	1324	MATH	MATH	1324	MATH FOR BUS & SOC SCIENCES I	3
Keep	020	1332	MATH	MATH	1332	CONTEMPORARY MATH I	3
Keep	020	1342	MATH	MATH	1342	ELEMENTARY STAT METHODS	3
Keep	020	2412	MATH	MATH	2412	PRE CALCULUS	4
Keep	020	2413	MATH	MATH	2413	CALCULUS I	4

Keep	030	1301	PHYS	PHYS	1301	COLLEGE PHYSICS I	3
Keep	030	1302	PHYS	PHYS	1302	COLLEGE PHYSICS II	3
Keep	030	1305	CHEM	CHEM	1305	INTRODUCTORY CHEMISTRY	3
Keep	030	1306	BIOL	BIOL	1306	BIOLOGY FOR SCIENCE MAJ I	3
Keep	030	1307	BIOL	BIOL	1307	BIOLOGY FOR SCIENCE MAJORS II	3
Keep	030	1308	BIOL	BIOL	1308	BIOL FOR NON-SCIENCE MAJORS I	3
Keep	030	1309	BIOL	BIOL	1309	BIOL FOR NON-SCIENCE MAJORS II	3
Keep	030	1311	CHEM	CHEM	1311	GENERAL CHEMISTRY I	3
Keep	030	1312	CHEM	CHEM	1312	GENERAL CHEMISTRY II	3
Keep	030	1403	GEOL	GEOL	1403	PHYSICAL GEOLOGY	4
Keep	030	1415	PHYS	PHYS	1415	PHYSICAL SCIENCE I	4
Keep	030	1417	PHYS	PHYS	1417	PHYSICAL SCIENCE II	4
Keep	030	2301	BIOL	BIOL	2301	HUMAN ANATOMY AND PHYS I	3
Keep	030	2302	BIOL	BIOL	2302	HUMAN ANAT AND PHYS II	3
Keep	030	2325	PHYS	PHYS	2325	UNIVERSITY PHYSICS I	3
Keep	030	2326	PHYS	PHYS	2326	UNIV PHYSICS II	3
Keep	030	2406	BIOL	BIOL	2406	ENVIRONMENTAL BIOLOGY	3
Keep	040	1300	IS	0	0	THE HUMAN EXPERIENCE	3
Keep	040	1301	HUMA	HUMA	1301	INTRO TO THE HUMANITIES I	3
Keep	040	2306	HUMA			INTRODUCTION TO ETHICS	3
Keep	040	2321	HIST	HIST	2321	WORLD CIVILIZATION I	3
Keep	040	2322	HIST	HIST	2322	WORLD CIVILIZATION II	3
Keep	040	2370	MCOM	COMM	2366	INTRO TO AMERICAN FILM HISTORY	3
Keep	050	1310	DRAM	DRAM	1310	INTRODUCTION TO THEATRE	3
Keep	050	2321	ENGL	ENGL	2321	BRITISH LITERATURE	3
Keep	050	2326	ENGL	ENGL	2326	AMERICAN LITERATURE	3
Keep	050	2331	ENGL	ENGL	2331	WORLD LITERATURE	3
Keep	060	1301	HIST	HIST	1301	United States History I	3
Keep	060	1302	HIST	HIST	1302	U.S. HISTORY II	3
Keep	070	2305	PSCI	GOVT	2305	U.S. GOVERNMENT AND POLITICS	3
Keep	070	2306	PSCI	GOVT	2306	STATE AND LOCAL GOVERNMENT	3
Keep	080	1301	BUSI	BUSI	1301	INTRODUCTION TO BUSINESS	3
Keep	080	1301	CJ	CRIJ	1301	INTRO TO CRIMINAL JUSTICE	3
Keep	080	1301	SOCI	SOCI	1301	INTRODUCTION TO SOCIOLOGY	3
Keep	080	1303	GEOG	GEOG	1303	WORLD REGIONAL GEOGRAPHY	3
Keep	080	2301	ECON	ECON	2301	PRIN OF MACROECONOMICS	3
Keep	080	2301	PSYC	PSYC	2301	GENERAL PSYCHOLOGY	3
Keep	080	2302	ECON	ECON	2302	PRINCIPLES OF MICROECONOMICS	3
Keep	090	1101	PHYS	PHYS	1101	COLLEGE PHYSICS I LAB	1
Keep	090	1102	PHYS	PHYS	1102	COLLEGE PHYSICS II LAB	1
Keep	090	1106	BIOL	BIOL	1106	BIOLOGY FOR SCIENCE MAJ I LAB	1

Keep	090	1107	BIOL	BIOL	1107	BIOLOGY FOR SCIENCE MAJ II LAB	1
Keep	090	1108	BIOL	BIOL	1108	BIOL FOR NON-SCIENCE MAJ I LAB	1
Keep	090	1109	BIOL	BIOL	1109	BIOL NON-SCIENCE MAJ II LAB	1
Keep	090	1111	CHEM	CHEM	1111	General Chemistry I (lab)	1
Keep	090	1111	PHIL			ETHICS	1
Keep	090	1112	CHEM	CHEM	1112	General Chemistry II (lab)	1
Keep	090	1117	CHEM			GEN CHEM FOR ENGR STUDENTS LAB	1
Keep	090	1300	IS	0	0	THE HUMAN EXPERIENCE	3
Keep	090	1301	BUSI	BUSI	1301	INTRODUCTION TO BUSINESS	3
Keep	090	1301	CJ	CRIJ	1301	INTRO TO CRIMINAL JUSTICE	3
Keep	090	1301	EDUC	EDUC	1301	INTRO TO THE TCHG PROFESSION	3
Keep	090	1301	HUMA	HUMA	1301	INTRO TO THE HUMANITIES I	3
Keep	090	1301	PHYS	PHYS	1301	COLLEGE PHYSICS I	3
Keep	090	1301	SOCI	SOCI	1301	INTRODUCTION TO SOCIOLOGY	3
Keep	090	1302	ENGL	ENGL	1302	COMPOSITION II	3
Keep	090	1302	PHYS	PHYS	1302	COLLEGE PHYSICS II	3
Keep	090	1303	GEOG	GEOG	1303	WORLD REGIONAL GEOGRAPHY	3
Keep	090	1305	BCIS	BCIS	1305	BUSINESS COMPUTER APPL	3
Keep	090	1305	CHEM	CHEM	1305	INTRODUCTORY CHEMISTRY	3
Keep	090	1306	BIOL	BIOL	1306	BIOLOGY FOR SCIENCE MAJ I	3
Keep	090	1307	BIOL	BIOL	1307	BIOLOGY FOR SCIENCE MAJORS II	3
Keep	090	1307	CHEM	CHEM	1307	GEN CHEM FOR ENGR STUDENTS	3
Keep	090	1307	COMM	COMM	1307	INTRO TO MASS COMMUNICATIONS	3
Keep	090	1308	BIOL	BIOL	1308	BIOL FOR NON-SCIENCE MAJORS I	3
Keep	090	1309	BIOL	BIOL	1309	BIOL FOR NON-SCIENCE MAJORS II	3
Keep	090	1310	DRAM	DRAM	1310	INTRODUCTION TO THEATRE	3
Keep	090	1311	CHEM	CHEM	1311	GENERAL CHEMISTRY I	3
Keep	090	1311	COMM			INTRO TO COMMUNICATION STUDIES	3
Keep	090	1312	CHEM	CHEM	1312	GENERAL CHEMISTRY II	3
Keep	090	1314	MATH	MATH	1314	COLLEGE ALGEBRA	3
Keep	090	1315	SPCH	SPCH	1315	PUBLIC SPEAKING	3
Keep	090	1324	MATH	MATH	1324	MATH FOR BUS & SOC SCIENCES I	3
Keep	090	1332	MATH	MATH	1332	CONTEMPORARY MATH I	3
Keep	090	1342	MATH	MATH	1342	ELEMENTARY STAT METHODS	3
Keep	090	1350	PHIL			PHIL & ETHICS OF SCI & TECH	3
Keep	090	1403	GEOL	GEOL	1403	PHYSICAL GEOLOGY	4
Keep	090	1415	PHYS	PHYS	1415	PHYSICAL SCIENCE I	4
Keep	090	1417	PHYS	PHYS	1417	PHYSICAL SCIENCE II	4
Keep	090	2101	BIOL	BIOL	2101	HUMAN ANATOMY AND PHYS I	3
Keep	090	2102	BIOL	BIOL	2102	HUMAN ANAT AND PHYS II	3
Keep	090	2125	PHYS	PHYS	2125	UNIVERSITY PHYSICS I LAB	1
Keep	090	2126	PHYS	PHYS	2126	UNIVERSITY PHYSICS LAB II	1
Keep	090	2301	BIOL	BIOL	2301	HUMAN ANATOMY AND PHYS I	3
Keep	090	2301	ECON	ECON	2301	PRIN OF MACROECONOMICS	3
Keep	090	2301	PSYC	PSYC	2301	GENERAL PSYCHOLOGY	3
Keep	090	2302	BIOL	BIOL	2302	HUMAN ANAT AND PHYS II	3
Keep	090	2302	ECON	ECON	2302	PRINCIPLES OF MICROECONOMICS	3
Keep	090	2305	PSCI	GOVT	2305	U.S. GOVERNMENT AND POLITICS	3
Keep	090	2306	HUMA			INTRODUCTION TO ETHICS	3
Keep	090	2306	PSCI	GOVT	2306	STATE AND LOCAL GOVERNMENT	3
Keep	090	2311	ENGL	ENGL	2311	TECHNICAL WRITING & COMM	3
Keep	090	2321	ENGL	ENGL	2321	BRITISH LITERATURE	3
Keep	090	2321	HIST	HIST	2321	WORLD CIVILIZATION I	3
Keep	090	2322	HIST	HIST	2322	WORLD CIVILIZATION II	3

Keep	090	2325	PHYS	PHYS	2325	UNIVERSITY PHYSICS I	3
Keep	090	2326	ENGL	ENGL	2326	AMERICAN LITERATURE	3
Keep	090	2326	PHYS	PHYS	2326	UNIV PHYSICS II	3
Keep	090	2331	ENGL	ENGL	2331	WORLD LITERATURE	3
Keep	090	2340	ENGL			WRITING ACROSS THE CURRICULUM	3
Keep	090	2370	MCOM	COMM	2366	INTRO TO AMERICAN FILM HISTORY	3
Keep	090	2406	BIOL	BIOL	2406	ENVIRONMENTAL BIOLOGY	3
Keep	090	2412	MATH	MATH	2412	PRE CALCULUS	4
Keep	090	2413	MATH	MATH	2413	CALCULUS I	4

TAMUCT Does not have core courses

TAMUSA

Keep/Remove/Add	Category	Course No.	Rubric	TCCNS Rubric	TCCNS Course No.	Title	SCH
Keep	010	1301	ENGL	ENGL	1301	RHETORIC AND COMPOSITION	3
Keep	010	1301L	ENGL			COMPOSITION I - COREQ MODEL	3
Keep	010	1302	ENGL	ENGL	1302	RHETORIC AND COMPOSITION	3
Keep	010	2311	ENGL	ENGL	2311	TECHNICAL WRITING	3
Keep	020	1314	MATH	MATH	1314	COLLEGE ALGEBRA	3
Keep	020	1324	MATH	MATH	1324	MATH FOR BUS AND ECON I	3
Keep	020	1332	MATH	MATH	1332	CONTEMPORARY MATHEMATICS I	3
Keep	020	1342	MATH	MATH	1342	INTRODUCTORY STATISTICS	3
Keep	020	2312	MATH	MATH	2312	PRE-CALCULUS	3
Keep	020	2313	MATH	MATH	2313	CALCULUS I	3
Keep	030	1306	BIOL	BIOL	1306	GENERAL BIOLOGY I	3
Keep	030	1307	BIOL	BIOL	1307	GENERAL BIOLOGY II	3
Keep	030	1308	BIOL	BIOL	1308	INTRO TO LIFE SCIENCES I	3
Keep	030	1309	BIOL	BIOL	1309	INTRO TO LIFE SCIENCES II	3
Keep	030	2401	BIOL	BIOL	2401	ANATOMY & PHYSIOLOGY I	4
Keep	030	2402	BIOL	BIOL	2402	ANATOMY & PHYSIOLOGY II	4
Keep	030	1305	CHEM	CHEM	1305	INTRODUCTORY CHEMISTRY I	3
Keep	030	1311	CHEM	CHEM	1311	GEN INORGANIC CHEMISTRY I	3
Keep	030	1312	CHEM	CHEM	1312	GEN INORGANIC CHEMISTRY II	3
Keep	030	1301	GEOG	GEOG	1301	PHYSICAL GEOGRAPHY METEOROLOGY	3
Keep	030	1301	GEOL	GEOL	1301	EARTH SCIENCE I	3
Keep	030	1302	GEOL	GEOL	1302	EARTH SCIENCE II	3
Keep	030	1301	PHYS	PHYS	1301	GENERAL PHYSICS I	3
Keep	030	1302	PHYS	PHYS	1302	GENERAL PHYSICS II	3
Keep	030	2325	PHYS	PHYS	2325	UNIVERSITY PHYSICS I	3
Keep	030	2326	PHYS	PHYS	2326	UNIVERSITY PHYSICS II	3
Keep	040	2321	ENGL	ENGL	2321	THEMES & GENRES BRITISH LIT	3
Keep	040	2326	ENGL	ENGL	2326	LITERATURE OF THE AMERICAS	3
Keep	040	2331	ENGL	ENGL	2331	INTRO TO WORLD LITERATURE	3
Keep	040	2344	ENGL	ENGL	2344	INTRODUCTION TO FICTION	3
Add	040	2345	ENGL	ENGL	2345	INTRODUCTION TO DRAMA	3
Keep	040	2346	ENGL	ENGL	2346	INTRODUCTION TO POETRY	3
Keep	040	2321	HIST	HIST	2321	WORLD CIVILIZATIONS I	3
Keep	040	2322	HIST	HIST	2322	World Civilizations II	3
Keep	040	1301	PHIL	PHIL	1301	INTROD TO PHILOSOPHY	3

Keep	040	1313	SPAN	SPAN	1313	SPANISH HERITAGE LEARNERS I	3
Keep	040	1315	SPAN	SPAN	1315	SPANISH HERITAGE LEARNERS II	3
Keep	040	2313	SPAN	SPAN	2313	SPANISH-HERITAGE SPEAKERS I	3
Keep	040	2315	SPAN	SPAN	2315	SPANISH-HERITAGE SPEAKERS II	3
Keep	050	1301	ARTS	ARTS	1301	ART APPRECIATION	3
Keep	050	1302	ARTS	ARTS	1302	LATINX ART APPRECIATION	3
Keep	050	1311	ARTS	ARTS	1311	PRINCIPLE ELEMENTS OF DESIGN	3
Keep	050	2307	ENGL	ENGL	2307	INTRO TO CREATIVE WRITING	3
Keep	050	1303	MUSI	MUSI	1303	FUNDAMENTALS OF MUSIC	3
Keep	050	1306	MUSI	MUSI	1306	MUSIC APPRECIATION	3
Keep	050	2301	MUSI	MUSI	2301	WOMEN IN MUSIC	3
Keep	060	1301	HIST	HIST	1301	AMERICAN HISTORY TO 1877	3
Keep	060	1302	HIST	HIST	1302	AMERICAN HISTORY SINCE 1877	3
Keep	070	2305	GOVT	GOVT	2305	FEDERAL GOVERNMENT	3
Keep	070	2306	GOVT	GOVT	2306	TEXAS GOVERNMENT	3
Keep	080	2301	ECON	ECON	2301	PRINCIPLES OF MACROECONOMICS	3
Keep	080	2302	ECON	ECON	2302	PRINCIPLES OF MICROECONOMICS	3
Keep	080	2304	GOVT	GOVT	2304	INTRO TO POLITICAL SCIENCE	3
Keep	080	2301	PSYC	PSYC	2301	INTROD TO PSYCHOLOGY	3
Keep	080	1301	SOCI	SOCI	1301	PRINCIPLES OF SOCIOLOGY	3
Keep	080	1306	SOCI	SOCI	1306	SOCIAL PROBLEMS	3
Keep	080	1315	COMM	SPCH	1315	FUND OF PUBLIC SPEAKING	3
Keep	080	1318	COMM	SPCH	1318	INTERPERSONAL COMMUNICATION	3
Keep	090	1301	UNIV	UNIV	1301	FIRST YEAR SEMINAR	3
Keep	090	1101	GEOL	GEOL	1101	EARTH SCIENCES LAB I	1
Keep	090	1101	PHYS	PHYS	1101	GENERAL PHYSICS LAB I	1
Keep	090	1102	GEOL	GEOL	1102	EARTH SCIENCES LAB II	1
Keep	090	1102	PHYS	PHYS	1102	GENERAL PHYSICS LAB II	1
Keep	090	1111	CHEM	CHEM	1111	GENERAL CHEMISTRY LAB I	1
Keep	090	1112	CHEM	CHEM	1112	GENERAL CHEMISTRY LAB II	1
Keep	090	1301	PHIL	PHIL	1301	INTROD TO PHILOSOPHY	3
Keep	090	1303	GEOG	GEOG	1303	WORLD GEOGRAPHY	3
Keep	090	1325	MATH	MATH	1325	MATH FOR BUS AND ECON II	3
Keep	090	1338	EDKN	EDKN	1338	FITNESS AND WELLNESS	3
Keep	090	1350	MATH	MATH	1350	FUNDAMENTALS OF MATHEMATICS I	3
Keep	090	1351	MATH	MATH	1351	FUNDAMENTALS OF MATHEMATICS II	3
Keep	090	2125	PHYS	PHYS	2125	UNIVERSITY PHYSICS LAB I	1
Keep	090	2126	PHYS	PHYS	2126	UNIVERSITY PHYSICS LAB II	1
Keep	090	2303	PHIL	PHIL	2303	INTRO TO FORMAL LOGIC	3
Keep	090	2306	PHIL	PHIL	2306	INTRODUCTION TO ETHICS	3
Keep	090	2314	MATH	MATH	2314	CALCULUS II	3
Keep	090	2320	SPAN	SPAN	2320	INTRO TO SPANISH LANG-LITERAT	3

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Keep/Remove/Add	Category	Course No.	Rubric	TCCNS Rubric	TCCNS Course No.	Title	SCH
Keep	010	1301	ENGL	ENGL	1301	COMPOSITION I	3
Keep	010	1302	ENGL	ENGL	1302	COMPOSITION II	3
Keep	020	1314	MATH	MATH	1314	COLLEGE ALGEBRA	3
Keep	020	1324	MATH	MATH	1324	FINITE MATH	3
Keep	020	1325	MATH	MATH	1325	BUSINESS CALCULUS	3
Keep	020	1332	MATH	MATH	1332	CONTEMPORARY MATHEMATICS I	3
Keep	020	1342	STAT	MATH	1342	INTRO TO STATISTICAL METHODS	3
Keep	020	2312	MATH	MATH	2312	PRECALCULUS	3
Keep	020	2413	MATH	MATH	2313	CALCULUS I	4
Keep	030	1301	PHYS	PHYS	1301	COLLEGE PHYSICS I-MECHANICS	3
Keep	030	1302	PHYS	PHYS	1302	PHYSICS II-ELECTR/MAGNETISM	3
Keep	030	1306	BIOL	BIOL	1306	BIOLOGY I FOR SCI MAJORS	3
Keep	030	1307	BIOL	BIOL	1307	BIOLOGY II FOR SCIENCE MAJORS	3
Keep	030	1308	BIOL	BIOL	1308	BIOLOGY I FOR NON-SCI MAJORS	3
Keep	030	1309	BIOL	BIOL	1309	BIOLOGY II FOR NON-SCI MAJORS	3
Keep	030	1311	CHEM	CHEM	1311	GENERAL INORGANIC CHEMISTRY I	3
Keep	030	1312	CHEM	CHEM	1312	GENERAL INORGANIC CHEMISTRY II	3
Keep	030	1322	BIOL	BIOL	1322	HUMAN NUTRITION	3
Keep	030	2301	BIOL	BIOL	2301	ANATOMY & PHYSIOLOGY I	3
Keep	030	2302	BIOL	BIOL	2302	ANATOMY & PHYSIOLOGY II	3
Keep	040	1301	HUMA	HUMA	1301	INTRO TO THE HUMANITIES I	3
Keep	040	1301	PHIL	PHIL	1301	INTRO TO WESTERN PHILOSOPHY	3
Keep	040	2332	ENGL	ENGL	2332	WORLD LIT:ANCIENT-RENAISSANCE	3
Keep	040	2333	ENGL	ENGL	2333	WRLD LIT:RENAISSANCE_MODRN ERA	3
Keep	050	1310	ARTS	ARTS	1301	ART APPRECIATION	3
Keep	050	1335	COMM	COMM	1335	INTRO TO RADIO & TELEVISION	3
Keep	050	2310	DANC	DANC	2303	DANCE APPRECIATION	3
Keep	050	2313	ENGL	ENGL	2307	INTRO TO CREATIVE WRITING	3
Keep	050	2366	DRAM	DRAM	2366	INTRODUCTION TO CINEMA	3
Keep	060	1301	HIST	HIST	1301	U.S. HISTORY I	3
Keep	060	1302	HIST	HIST	1302	U.S. HISTORY II	3
Keep	060	2310	HIST	HIST	2301	TEXAS HISTORY	3
Keep	070	2305	PSCI	GOVT	2305	U.S. GOVERNMENT	3
Keep	070	2306	PSCI	GOVT	2306	TX STATE & LOCAL GOVERNMENT	3
Keep	080	1301	CRIJ	CRIJ	1301	INTRO TO CRIMINAL JUSTICE	3
Keep	080	1318	TECA	TECA	1318	THE WELL CHILD	3
Keep	080	2301	ECON	ECON	2301	PRINCIPLES OF MACROECONOMICS	3
Keep	080	2301	PSYC	PSYC	2301	INTRO TO PSYCHOLOGY	3
Keep	080	2302	ECON	ECON	2302	PRINCIPLES OF MICROECONOMICS	3

Keep	090	1301	COSC	COSC	1301	TECHNOLOGY AND PROBLEM SOLVING	3
Keep	090	1315	SPCH	SPCH	1315	FUNDAMENTALS OF PUBLIC SPKNG	3
Keep	090	1321	SPCH	SPCH	1321	BUSINESS & PROFESSIONAL COMMUN	3
Keep	090	1336	COSC	COSC	1336	PROGRAMMING FUNDAMENTALS I	3

02.05 Presidents of System Member Universities

Revised September 3, 2026 (MO -2026)
Next Scheduled Review: September 3, 2031
Click to view Revision History.

Policy Summary

This policy provides that the Board of Regents (board) of The Texas A&M University System (system) appoints the presidents of the member universities who serve under the direction of the chancellor and establishes their duties and administrative responsibilities, in addition to other duties and responsibilities delegated by the chancellor or the board.

Policy

1. GENERAL

The presidents of member universities are appointed by the board on the recommendation of the chancellor, serve under the direction of the chancellor, and have the following duties and responsibilities and such others as may be duly delegated by the chancellor or the board.

2. DUTIES OF THE PRESIDENT

Subject to, and under the general authority of the chancellor, the president of each member university:

2.1 Define, implement, and communicate the institution mission, vision, and strategic goals. Build a multi-year strategic plan in alignment with the system strategic plan under System Policy *03.01*, *Strategic Planning* and report the member plan to the chancellor and the board. Lead, govern, and administer the total program of the member under the president's jurisdiction.

2.2 Recommends and implements an organizational structure necessary to execute the purpose and mission of the member and recommends the establishment of administrative offices appropriate thereto. The president should do so in discussion with key campus stakeholders, including administrators, faculty, and staff; however, final recommendations to the chancellor are at the president’s discretion. Operational oversight of day-to-day functions of the university including, but not limited to, planning, administrative, academic and financial operations.

2.3 Recommends to the chancellor the appointment of all personnel requiring appointment by the board.

2.4 Conducts regular periodic evaluations of each administrative officer, including vice president, provost, dean, or a similar leadership position that oversees curriculum or student affairs for the institution and report to the institution's governing board regarding any decision to remove an individual from a position described by this subsection.

2.5 Provides leadership to and coordinates the planning, development, and operation of all activities and programs of the member.

2.6 Leads the development of legislative budget requests and submission to the chancellor for approval. The board is provided with summary information for review after submission of these requests.

2.7 Provides leadership and oversight for the development of annual budgets for operation and construction and submits to the chancellor for recommendation and action by the board.

2.8 Guides and administers the business and financial management of the member. This includes, but is not limited to, budget preparation and implementation, financial and property accounting, the auditing of all expenditures and bills presented for payment, and the preparation of such financial reports as may be required. Provides oversight for the good stewardship of funds.

2.9 Leads the development of guidelines and standards for personnel administration, including those for employment, wage and salary administration, pay plans and classification, termination and conditions of employment in conformity with policies, practices and procedures of the state, federal government, and system.

2.10 Provides for the operation and maintenance of the physical plant, the purchase of supplies and equipment, and the maintenance of appropriate inventories and records of real and personal properties under the jurisdiction of the member.

2.11 Guides and communicates system policy to the staff and communicates the member's programmatic needs to the chancellor and board.

2.12 Serves as the member representative for community engagement, appropriate former student associations, institutionally related development foundations and other external constituents.

2.13 Establish and oversee fundraising and advancement programs to benefit the member.

2.14 Establish and maintain compliance programs, and makes certifications required by state and federal law and System policies and regulations.

2.15 Lead the institution through challenges and critical decisions to safeguard the institution from reputational or financial harm.

3. ADMINISTRATIVE RESPONSIBILITIES OF THE PRESIDENT

The presidents provide for the following administrative functions within the structure of the member university.

3.1 Provide guidance and supervision of all personnel employed by or assigned to the member.

3.2 Lead and oversee all student programs and services. Such supervision includes, but is not limited to, recruitment of students, admissions, registration and records, academic advising, counseling, housing, scholarships and financial aid, student activities and services, placement, foreign students, and the evaluation and certification of academic credit from other institutions.

3.3 Development and dissemination of information concerning programs and accomplishments.

3.4 Maintenance of a current rules and internal procedures website for the member.

Related Statutes, Policies, or Requirements

System Policy *01.03, Appointing Power and Terms and Conditions of Employment*

System Policy *02.01, Board of Regents*

System Policy *02.02, Office of the Chancellor*

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Office of the Chancellor
(979) 458-6000

31.03 Leaves of Absence

Revised September 3, 2026 (MO -2026)
Next Scheduled Review: September 3, 2031
Click to view Revision History.

Policy Summary

The Texas A&M University System (system) provides employee leave programs as authorized by law. Faculty development leave must be submitted for approval to the chancellor and the system Board of Regents (board). Faculty development leave must be designed to enable a faculty member to engage in study, research, writing and/or similar projects for the purpose of substantially enhancing the faculty member's instructional knowledge or ability, or advancing the faculty member's research or creative activity in a manner that tangibly benefits the faculty member, the students and academic institution, and society.

Policy

1. ADMINISTRATION

   The chancellor promulgates system regulations governing employee leaves of absence with and without pay as may be authorized by law.

2. FACULTY DEVELOPMENT LEAVE

   Faculty development leave, as recommended by the member chief executive officers, requires advance approval of the chancellor and the system board. See System Regulation *12.99.01, Faculty Development Leave*.

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Human Resources
(979) 458-6169

51.06 Naming of Buildings, Geographical Areas and Academic Entities

Revised September 3, 2026 (MO -2026)
Next Scheduled Review: September 3, 2031
Click to view Revision History.

Policy Summary

It is the policy of the Board of Regents (board) of The Texas A&M University System (system) to honor or memorialize individuals, businesses, and other entities who have made significant financial contributions to the system by naming buildings, definable portions of buildings, geographical areas, or academic entities for such individuals, businesses, and other entities.

Policy

1. ADVANCE APPROVAL OF INDIVIDUALS, BUSINESSES AND OTHER ENTITIES RECOGNIZED

   It is the policy of the board to honor or memorialize individuals, businesses and other entities who have made major financial contributions or had major financial contributions made on their behalf by naming buildings, definable portions of buildings, geographical areas or academic entities (e.g., colleges, centers, institutes and similar organizational units) of the system for such individuals, businesses and other entities. In rare instances, the board may also honor or memorialize individuals who have performed outstanding services for the state, system, or one of the members. In all cases, the board must approve in advance the names of such individuals, businesses, and other entities to be so recognized, including naming rights as part of a business transaction. The board retains sole discretion to approve or deny a naming opportunity for any reason.

   The chancellor establishes a regulation to provide standards for determining what donor gifts qualify as major financial contributions warranting the recommended naming of a building, definable portion of a building, geographical area, or academic entity pursuant to Section 3 of this policy. The regulation shall ensure that the CEO has carefully reviewed each naming opportunity and determined through due diligence that use of the name does not compromise the public trust or reputation of the member or System prior to submission to the chancellor and board.

2. LIMITATIONS ON INDIVIDUALS RECOGNIZED

   No building, definable portion of a building, geographical area or academic entity of the system may be named for a current member of the board, a current employee of the system or a current state or federal official unless the naming is a result of a major financial contribution made by or on behalf of the individual and receives the approval of six board members at a regular meeting of the board. Naming a building, definable portion of a building, geographical area, or academic entity for a current regent makes that regent ineligible to vote on that agenda item.

3. PROCEDURES FOR THE BOARD OF REGENTS

3.1 The board is responsible for the review, study and consideration of all matters submitted to the board regarding the naming of buildings, definable portions of buildings, geographical areas and academic entities for persons, businesses and other entities who have made outstanding contributions to the member, state or nation, or who have attained eminent accomplishments in their field of endeavor and other related matters. The board will consider all potential naming ramifications, financial and non-financial (e.g., public trust and reputational), relating to a gift, supported by due diligence reputational research on the donor conducted by the member CEO and Chancellor.

3.2 The board as a whole must seek persons, businesses, and other entities to be recognized by having facilities and academic entities named in their honor. It must also consider nominations by individual regents, the chancellor, and the member chief executive officers (CEO) and consider recommendations of the general public when they are transmitted through one of said officials. Faculty or staff recommendations must be made to the member CEO for consideration in submitting recommendations. Agenda items seeking naming requests must be accompanied by a completed Member Naming Request Checklist executed by the member CEO.

3.3 All recommendations other than those at board meetings must be forwarded to the executive director of the board, accompanied by biographical/informational material for the individual, business, or other entity to be recognized by the naming and reasons for the nomination. The executive director forwards copies of all recommendations to all members of the board and the chancellor for study and review. The board may take action at any meeting on the recommendation.

3.4 The member CEO must notify the honoree of the action of the board immediately after such action is taken by the board.

Related Statutes, Policies, or Requirements

Tex. Gov't Code Ch. 2165

Naming Request Checklist

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Budgets and Accounting
(979) 458-6100

60.01 Relationships with Affiliated Organizations

Revised September 3, 2026 (MO -2026)

Next Scheduled Review: September 3, 2031
Click to view Revision History.

Policy Summary

This policy provides authority and guidance, in accordance with state and federal law, to The Texas A&M University System (system) and members that engage in relationships with affiliated organizations.

Definitions

Click to view Definitions.

Policy

AUTHORITY

1. Section 85.21(b) of the Texas Education Code authorizes the Board to accept gifts on behalf of the System or any component institution.

2. Section 2255.001 of the Texas Government Code requires a state agency (including a university system or an institution of higher education) that is authorized by statute to accept money from private donors, or for which a private organization exists that is designed to further the purposes and duties of the agency, to adopt rules governing the relationship between the donor or affiliated organization and the agency and its employees.

3. The chancellor must establish regulation(s) setting forth rules governing all aspects of conduct of the members and their employees who engage in a relationship with an affiliated organization or donor, and the regulation must specifically address the following criteria:

(a) administration and investment of funds received by the affiliated organization for the benefit of the member;

(b) use of an employee or property of the System or member by the donor or affiliated organization;

(c) service by an officer or employee of the System or a member as an officer or director of the affiliated organization; and

(d) the prohibition of monetary enrichment of an officer or employee of the System or a member by the donor or affiliated organization.

4. Board Approval of Certain Affiliation Agreements. Regulation(s) adopted under this policy must also require system Board of Regents approval prior to the CEO's execution of an affiliation agreement between the member and an independent affiliated fund-raising organization.

   All Agreements must comply with System Policy 01.01.

Related Statutes, Policies, or Requirements

Tex. Educ. Code § 85.21

Tex. Gov't Code § 2255.001

System Policy *21.05, Gifts, Donations, Grants and Endowments*

Regulation *60.01.01, Association with Affiliated Organizations*

Member Rule Requirements

A rule is not required to supplement this policy.

Contact Office

Budgets and Accounting
(979) 458-6100

System Policy *60.01, Relationships with Affiliated Organizations*

Definitions

Affiliated fund-raising organization - an entity whose primary mission is to provide financial support to the member through activities such as raising and/or managing funds for the benefit of the member. An affiliated fund-raising organization is a separate legal entity from the member. Examples of affiliated fund-raising organizations include development foundations, alumni associations and booster clubs.

Independent affiliated fund-raising organization – an affiliated fund-raising organization that is self-supporting, acts independently and is governed by its own charter, articles, by-laws, regulations or other organizational documents. Such organizations are distinct in fact and appearance from the member.

MO 192-2026 (Item 7.8)
EXHIBIT

DRAFT

STRATEGIC PLAN

2026-2031

EDUCATING LEADERS. SERVING TEXAS.
SHAPING GENERATIONS.

LETTER FROM THE CHANCELLOR



The Texas A&M University System was built to serve Texas. That has been the mission from the start, and it remains the standard we are measured against.

We see it every day. Students working to build a better future. Researchers focused on problems that matter. Communities that rely on our institutions to be present and engaged. That work is steady, and it matters.

But the pace around us is changing. Technology is moving quickly. Workforce needs are shifting. The competition for talent and innovation is real, and it is not slowing down. We have to be clear-eyed about that.

Meeting this moment will take more than individual success. It will take discipline, alignment, and a willingness to work together across the System.

This plan is about doing just that. The Board of Regents has provided clear leadership throughout this process, setting the priorities that will guide the A&M System's work in the years ahead.

It builds on the strengths of each university and agency while creating more ways to collaborate. It sets priorities, defines expectations, and removes barriers that limit what we can accomplish together. At the same time, it respects the differences that make each institution effective in its own community.

If we stay focused and execute, the results will follow. Stronger pathways for students. Deeper partnerships across the state. And a System that continues to deliver for Texas in a meaningful way for generations to come.

That is the responsibility we carry, and it is one we take seriously.

In service,

Glenn Hegar
Chancellor

LETTER FROM THE BOARD OF REGENTS

The Texas A&M University System has always been grounded in a simple idea. We serve Texas.

That has meant expanding opportunity, advancing research, and supporting communities across this state for generations. It is a responsibility the System has carried forward through growth, change, and new challenges.

This plan builds on that foundation.

It does not change who we are. It reflects the work already happening across our universities and agencies and brings it into clear focus. For years, our institutions have been moving in this direction. This plan aligns those efforts and strengthens them.

As a Board, we see the System's strength in two places. First, in the excellence of each institution and agency. Second, in what they can accomplish together.

When we are aligned, the impact is greater. We can respond more effectively to the needs of our students and this state, extend our reach in all 254 counties, and deliver results at a scale few can match.

We have seen that approach take hold under Chancellor Hegar's leadership. He has emphasized collaboration, accountability, and long-term results, while respecting what makes each institution distinct. That approach has strengthened the System and positioned it well for what is next.

Texas is growing and changing. The Texas A&M System must do the same.

This plan provides a clear path forward and reinforces our commitment to work together with purpose and discipline, always grounded in the mission that defines us.

Signed,

Robert L. Albritton
Chairman, The Board of Regents

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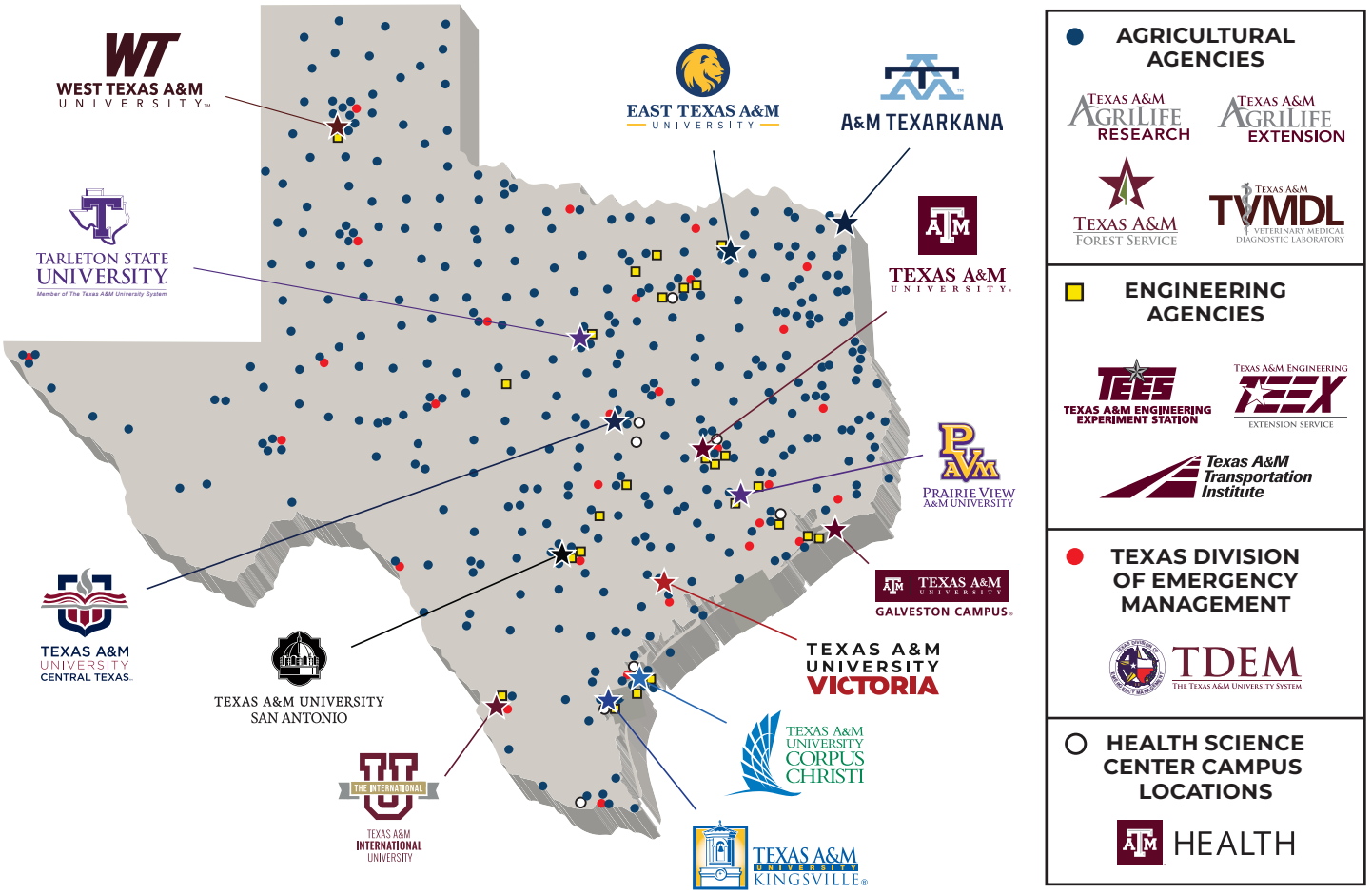
INTRODUCTION

TEXAS A&M SYSTEM IMPACT AND ROLE IN TEXAS

Texas is growing at an extraordinary pace, attracting people, investment, and innovation at a scale few regions can match. To carry this momentum into the future, Texas A&M System members will rise to the challenge by developing talent, advancing research, and serving communities in coordinated and responsive ways, particularly as needs evolve and expectations for impact increase.

With its breadth across universities and state agencies and presence in every Texas county, the Texas A&M System is uniquely positioned to meet this moment. Seizing this opportunity requires stronger alignment, collaboration, and coordination. This strategic plan defines how the Texas A&M System will work together to expand opportunity, strengthen communities, and create generational impact across Texas.



INTRODUCTION

TEXAS BY THE NUMBERS



SECOND-LARGEST STATE IN THE U.S.

$2T+

STATE ECONOMY, LARGER THAN MOST COUNTRIES



ONE OF THE FASTEST-GROWING STATES BY POPULATION OVER THE PAST DECADE

50+

FORTUNE 500 HEADQUARTERS, MORE THAN ANY OTHER STATE

TEXAS A&M SYSTEM BY THE NUMBERS



UNIVERSITIES



STATE AGENCIES



175,000+

STUDENTS ENROLLED



30,000+

FACULTY AND STAFF



$1.57B+

IN ANNUAL RESEARCH EXPENDITURES



SERVING IN ALL 254 COUNTIES

HUNDREDS OF THOUSANDS OF TEXANS SERVED EACH YEAR

WHAT THIS PLAN IS

This strategic plan establishes a shared direction for the Texas A&M System. It provides a framework to align priorities, guide decision-making, and improve collaboration. A&M System members will map their strategic and operational plans to this plan, which serves as a North Star for planning and prioritization, by identifying new opportunities, refining existing strategies, and highlighting contributions to broader A&M System goals.

WHAT THIS PLAN IS NOT

This plan is not a one-size-fits-all blueprint for every Texas A&M System member. The Texas A&M System is comprised of members with distinct missions, strengths, and geographies. As such, the plan does not prescribe uniform actions, replace existing strategic plans, or constrain differentiation.



MISSION, VISION, AND PRINCIPLES

The **mission** defines why the Texas A&M System exists, the **vision** sets its direction, and the **guiding principles** establish how leaders across the Texas A&M System pursue the mission and vision. Together, these elements provide the foundation to align the Texas A&M System and successfully implement the strategic plan.

THE TEXAS A&M SYSTEM **MISSION**

Leading Texas, Serving the Nation by building strong leaders of character and creating economic opportunities through world-class education, cutting-edge research, and impactful public service.

THE TEXAS A&M SYSTEM **VISION**

The Texas A&M System will rise to today's challenges with tomorrow's vision, through education that empowers, research that matters, and service that uplifts and protects.

THE TEXAS A&M SYSTEM **CORE VALUES**

Unity of purpose sustains the mission and builds trust, **intentionality** sets direction, **excellence** defines the standard, **responsiveness** ensures relevance and agility, and **leadership** guides, inspires, and empowers members throughout the process.

OPERATIONALIZING THE PLAN

The Texas A&M System will execute this strategic plan with clear ownership, coordination, and accountability, consistent with its guiding principles and mission. Implementation will focus on achieving measurable outcomes using defined metrics and performance reviews to track progress, inform decisions, align resources, and communicate impact across the Texas A&M System. Success will be evaluated not by activity alone, but by the impact created for Texas and the progress made toward long-term strategic goals.

The plan establishes a common framework for measuring progress toward shared systemwide priorities while recognizing the distinct missions of Texas A&M System members.

UNITY OF PURPOSE

The Texas A&M System will focus on areas where coordinated action delivers greater impact than any single member acting alone.

INTENTIONALITY

Implementation will be phased and selective, prioritizing a limited set of high-impact objectives each year rather than advancing all actions simultaneously.

EXCELLENCE

Execution will prioritize quality, effectiveness, and scalability, using system-level frameworks, shared services, and Communities of Practice to elevate best practices and reduce duplication.

RESPONSIVENESS

Progress and outcomes will be regularly reviewed using agreed-upon metrics to inform decision-making and enable timely adjustments.

LEADERSHIP

Texas A&M System leadership will provide clear direction, alignment, and accountability, enabling collaboration, clarifying roles, and sustaining momentum to translate strategy into measurable outcomes.



FROM LAND GRANT ROOTS TO GENERATIONAL IMPACT

The Texas A&M System was created to solve problems, expand opportunity, and serve Texas.

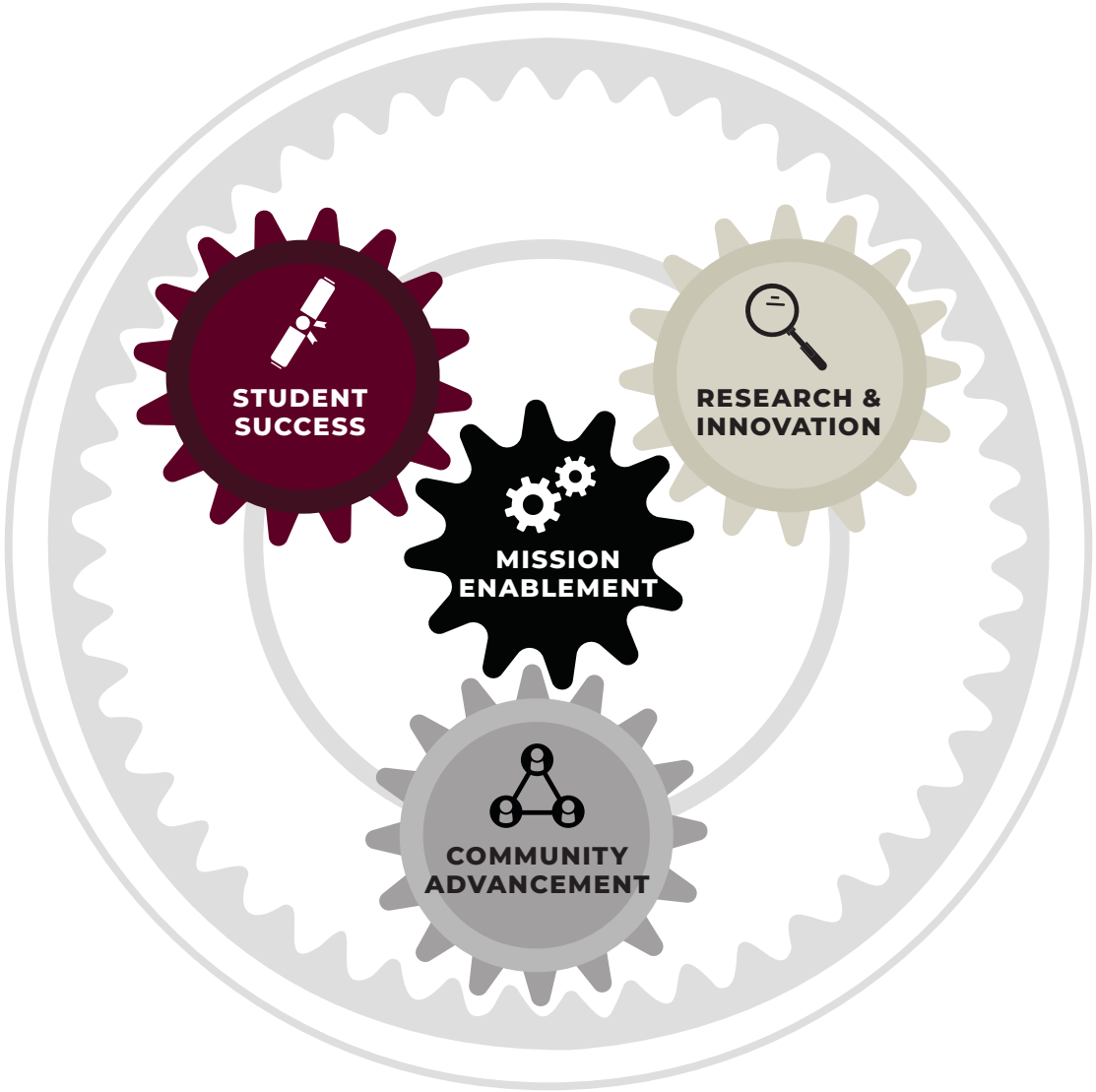
Established through the Morrill Act, the land-grant model recognized a simple truth: meaningful progress happens when education, research, and service work together to solve real problems. This model links learning to opportunity, discovery to application, and public institutions to the communities they serve.

Today, 150 years later, that responsibility is larger than ever. The challenges and opportunities shaping Texas and the nation cannot be addressed by any single institution acting alone. They require a coordinated system of educational pathways, research enterprise, public-service capabilities, and strategic partnerships that create opportunities for impact at scale.

The Texas A&M System is uniquely positioned to meet this responsibility. This plan advances that mission through four Strategic Drivers of Impact that work together to expand opportunities, strengthen communities, and improve lives for generations to come.

STRATEGIC DRIVERS OF IMPACT

The Texas A&M System creates lasting impact through four interconnected Strategic Drivers of Impact. Each Driver delivers value independently, but their greatest impact is realized when they work together to educate leaders, serve Texas and shape generations.



Student Success develops talent and leaders.

Research & Innovation advances discovery and solutions.

Community Advancement applies expertise to create impact.

Mission Enablement expands capacity and scale.

Together, they form a force multiplier that creates generational impact.

DRIVER OF IMPACT 1:
STUDENT SUCCESS

VISION FOR THE STRATEGIC DRIVER

Strengthen Texas A&M System support of lifelong students by improving access to and impact of education to achieve personal goals and develop strong leaders of character.

Student success is the most direct expression of Texas A&M System's responsibility to Texans. Through its universities, agencies, and statewide capabilities, the A&M System expands educational opportunity, supports student achievement, and prepares learners for meaningful careers, leadership, and lifelong success. As student needs and workforce demands continue to evolve, the Texas A&M System will strengthen pathways, modernize learning experiences, and invest in the people, tools, and support systems that help students achieve their goals and reach their full potential.

STUDENT SUCCESS OBJECTIVES

1.1	1.2	1.3	1.4	1.5
Create clearer pathways for student success	Prepare student for careers, leadership, and service	Modernize educational experience to support student goals	Invest in the faculty and tools necessary to support students	Empower students to flourish in Texas and their communities

DEFINING STUDENT SUCCESS

In this plan, student success means broadening access to higher education, supporting students to stay on track, and helping learners achieve their educational goals. It includes preparation for meaningful careers and leadership roles and the development of knowledge, skills, and adaptability needed to thrive in a changing world. Through curricular, co-curricular, and student support experiences, the Texas A&M System strives to help students build skills and confidence, so graduates leave as resilient, adaptable leaders and achieve their goals with strong career and economic mobility outcomes.



STUDENT SUCCESS: OBJECTIVE 1.1

Identify key academic, financial, and well-being barriers to entering and progressing through a Texas A&M System education and strengthen infrastructure to create clear, affordable pathways to a student's intended degree or credential.

ACTIONS

1.11	Identify key entry, completion, and student support barriers, and access gaps and issue targeted guidance to remove identified challenges.
1.12	Establish shared pathway or program maps and provide systemwide standards for transfer, dual-credit, credit for prior learning and alignment of academic pathways with workforce needs.
1.13	Leverage Texas A&M System's resources to develop college-readiness and support a strong college-going pipeline.
1.14	Provide shared academic planning and advising technology, best practices playbook, and training materials for implementation to all members.
1.15	Align affordability initiatives through a collaborative community of practice.



STUDENT SUCCESS: OBJECTIVE 1.2

Enable strong career and post-graduation outcomes and economic mobility by aligning academic pathways with evolving community industry needs to prepare students for high-demand, careers, leadership roles, civic engagement, and meaningful contributions to their communities and professions.

ACTIONS

1.21	Aggregate and analyze workforce, community, and public-service demand signals from employers, industry partners, government agencies, and regional stakeholders to identify emerging talent needs and in-demand skills.
1.22	Leverage systemwide Communities of Practice to identify, evaluate, and standardize high quality models for workforce-aligned academic pathways, leadership development, and experiential learning.
1.23	Publish and maintain adaptable frameworks, guidance, and models for embedding work-integrated learning, experiential learning, workforce upskilling, and leadership development into credential pathways.
1.24	Strengthen career readiness, workforce participation, and economic mobility through coordinated career services, employer engagement, workforce transition support, and access to career-connected learning opportunities.
1.25	Provide resources for faculty to engage with industry in support of curriculum alignment, experiential learning, and student career placements.



STUDENT SUCCESS: OBJECTIVE 1.3

Modernize the Texas A&M System educational experience to support lifelong learning, student well-being, re-engagement, and evolving student goals through innovative educational offerings and delivery models.

ACTIONS

1.31	Develop guidance, playbooks, or implementation guides for Texas A&M System members to explore innovative educational pathways that support students, such as accelerated degrees, stackable credentials, or 4+1 or 3+2 programs.
1.32	Develop a systemwide strategy for lifelong learning and re-engagement to support non-traditional learners.
1.33	Develop a systemwide definition for student success and student well-being and establish a common set of metrics that can be collected and shared widely to integrate reporting and provide data-driven advising to members.
1.34	Provide systemwide guidance and support for the use of technology to expand educational delivery models, including AI-supported instruction, hybrid and online learning, and cross-institution course access.



STUDENT SUCCESS:
OBJECTIVE 1.4

Invest in faculty, staff, and educational supports to continuously improve teaching, advising, student well-being, and the overall student experience.

ACTIONS

1.41	Identify, evaluate, and scale effective teaching, advising, and student-support practices that improve student success, well-being, and post-graduation outcomes.
1.42	Create systemwide guidance and professional development opportunities that strengthen teaching, advising, student success, and student well-being.
1.43	Coordinate instructional technology, digital learning infrastructure, and faculty development to improve teaching, student support, and responsible innovation.
1.44	Provide resources, partnerships, and professional development opportunities that enable faculty to engage with industry, align curriculum with evolving workforce needs, expand experiential learning opportunities, and support student career success.



STUDENT SUCCESS:
OBJECTIVE 1.5

Enable students to reach their full potential by fostering well-being, connection, resilience, leadership, and meaningful engagement through student-centered support.

ACTIONS

1.51	Create a student engagement and support community of practice with key stakeholders across the Texas A&M System to identify and share best practices, successes, and lessons learned.
1.52	Develop a student-centered communications strategy to improve the timing, clarity, and relevance of information about student support services and well-being (e.g., mental health, basic needs, housing, emergency expenditures, etc.) and engagement opportunities.
1.53	Engage the Chancellor's Student Advisory Council to validate, prioritize, and elevate strategies to increase co-curricular experiences, student leadership, mental health awareness, civic engagement, service, and community connection (clubs, student government, community service, athletics, etc.).
1.54	Assess student experience outcomes and inform continuous refinement of engagement and support strategies.

DRIVER OF IMPACT 1:
STUDENT SUCCESS

KEY PERFORMANCE INDICATORS

These KPIs represent Texas A&M System's commitment to track the ability for students to access higher education, to accomplish the student's goal, and graduate with their intended degree or credential.

KEY PERFORMANCE INDICATORS	
	ACCESS, PROGRESSION & COMPLETION
1	Admission to enrollment yield rate
2	Student persistence and retention rates
3	Re-enrollment after stop-out rates
4	Average time to student's intended degree or credential and percent of students that achieve educational goal within target timeframe
	STUDENT EXPERIENCE, WELL-BEING, & SUPPORT
5	Percent of students who report a sense of connection, well-being, or confidence
6	Percent of students utilizing or reached by advising, career, and student services
	CAREER & ECONOMIC OUTCOMES
7	Number and percentage of programs with experiential learning component(s) and student participation rates
8	Percent employed or enrolled in further education within 12 months of graduation
9	Average wage post-graduation

DRIVER OF IMPACT 2:
RESEARCH & INNOVATION

VISION FOR THE STRATEGIC DRIVER

Advance cutting-edge research and accelerate innovation by mobilizing Texas A&M System's distinctive systemwide capabilities to compete nationally, collaborate at scale, and deliver measurable real-world impact.

Research and innovation are central to this strategic plan because they are the primary ways in which the Texas A&M System delivers large scale impact for Texas. Grounded in excellence and a shared sense of purpose, this strategic driver aligns discovery to the state's most pressing needs and strengthens collaboration across the A&M System. In doing so, Texas A&M System can accelerate solutions that drive economic growth, support communities, and maintain its role as a leading engine of progress and innovation.

RESEARCH & INNOVATION OBJECTIVES

2.1	2.2	2.3	2.4
Boldly chart a path forward that identifies and solves grand challenges	Work collaboratively to maximize impact across Texas A&M System	Strengthen research, talent, and commercialization readiness	Elevate the Texas A&M System story and increase impact awareness

DEFINING RESEARCH & INNOVATION

In this plan, research and innovation mean advancing discovery, developing practical solutions, and turning knowledge into measurable impact for Texas and beyond. It includes supporting foundational and applied research, fostering collaboration across members and disciplines, and building stronger pathways to move ideas into use through commercialization, partnerships, policy, and public service. It also means creating the conditions for researchers, students, and partners to contribute to breakthroughs that strengthen communities, industries, and the state's future.



RESEARCH & INNOVATION: OBJECTIVE 2.1

The Texas A&M System will identify, define, and solve grand challenges through coordinated research efforts aligned to pressing Texas, national, and global priorities.

ACTIONS

2.11	Establish a Texas A&M System Advisory Council to define grand challenge domains, appoint accountable executive leads for each, and oversee performance and strategic alignment.
2.12	Continue to support the Research Excellence Fund or its successor to fund the top cross-institution proposals within designated focus areas.
2.13	Build upon the annual Texas A&M System Research Excellence Meeting to convene industry, federal agencies, and philanthropy in a coordinated effort to discuss, and to align around solving grand challenges with research and innovation.
2.14	Formalize a system-level framework to guide the selection, evolution, and annual refresh of grand challenges.



RESEARCH & INNOVATION: OBJECTIVE 2.2

Align and mobilize the distinct strengths of Texas A&M System members through cross-member and external collaboration to compete more effectively and scale impact.

ACTIONS

2.21	Leverage and scale the Research Excellence Fund to formalize cross-member collaboration through designated leads and Communities of Practice.
2.22	Determine and maintain visibility into systemwide strengths, supported by a centralized repository and dashboard, to highlight talent, expertise, infrastructure, activity, and key assets across the Texas A&M System.
2.23	Align targeted investment, shared services, and commercialization resources, investor engagement, and strategic partnerships around identifies strengths and gaps to grow the innovation ecosystem.
2.24	Tie funding eligibility, scoring, and recognition to cross-member collaboration.



RESEARCH & INNOVATION: OBJECTIVE 2.3

Strengthen research translation, commercialization, entrepreneurship, and innovation deployment capabilities to move more discoveries through an innovation ecosystem.

ACTIONS

2.31	Establish a Texas A&M System Research Talent Mobility Program with shared candidate pools and cross-member placement pathways, mentorship opportunities, and leadership development experiences.
2.32	Capture member feedback to assess research and innovation progress, identify barriers, and inform continuous improvement.
2.33	Coordinate policies, proof-of-concept resources, mentorship, entrepreneurship support, technical assistance, and innovation services to reduce barriers and create consistent pathways from discovery to deployment.
2.34	Launch a Texas A&M System Research Playbook to streamline policy, compliance, and approval workflows.



RESEARCH & INNOVATION: OBJECTIVE 2.4

Advance a coordinated effort to elevate and amplify the impact of Texas A&M System research and innovation at the local, regional, and global levels to cultivate brand identity and strengthen national and global standing.

ACTIONS

2.41	Capture, validate, and amplify major research achievements across media, rankings, and external channels.
2.42	Develop media campaigns around Grand Challenge solutions to continuously showcase progress and impact, shaping external perception and driving sustained stakeholder engagement.
2.43	Establish a system-level research impact recognition program to recognize high-impact contributions, strengthen strategic storytelling and external positioning, and incentivize a culture of recognition and innovation across the Texas A&M System.
2.44	Establish a centralized internal research marketing and communications function to support cohesive branding and systemwide amplification.

DRIVER OF IMPACT 2:
RESEARCH & INNOVATION

KEY PERFORMANCE INDICATORS

These KPIs track how the Texas A&M System is expanding research, solving grand challenges, and turning that into measurable impact.

KEY PERFORMANCE INDICATORS	
	RESEARCH SCALE & MOMENTUM
1	Annual research expenditures and growth rate
2	Research funding and number of publications annually
3	Number of doctoral graduates annually
	FOCUS & STRATEGIC ALIGNMENT
4	Research funding and number of publications within each grand challenge area
5	Percent of research funding and publications within each grand challenge area
6	Percent of research expenditures within each grand challenge area
	COLLABORATION & SYSTEM ADVANTAGE
7	Percent of research funding and number of publications with multi-member investigators
8	Percent of research expenditures from multi-member awards
	TALENT & PARTICIPATION
9	Number of strategic hires aligned to grand challenge areas
10	Percent of researchers aligned to grand challenge areas
	IMPACT, COMMERCIALIZATION, & RECOGNITION
11	Number of invention disclosures, patents, licenses/options, revenue on royalty, and new ventures
12	Number of nationally recognized distinctions

DRIVER OF IMPACT 3:
COMMUNITY ADVANCEMENT

VISION FOR THE STRATEGIC DRIVER

Apply the collective expertise, resources, relationships, and capabilities of the Texas A&M System to create generational impact by strengthening communities, expanding opportunity, and improving lives across Texas.

As the state's land-grant system, the Texas A&M System serves Texans not only by developing future leaders and advancing discovery, but also by putting those strengths to work in communities. Community advancement represents the point where education, research, public service, and trusted partnerships come together to strengthen communities, expand opportunity, and improve lives. It is how the Texas A&M System translates expertise into real-world impact for Texans.

COMMUNITY ADVANCEMENT IMPACT OBJECTIVES

3.1	3.2	3.3	3.4
Align opportunities and measure impact	Mobilize expertise to build community capacity	Amplify impact through strategic storytelling	Strengthen conditions for long-term prosperity

DEFINING COMMUNITY ADVANCEMENT

In this plan, community advancement is the outcome of applying the Texas A&M System's integrated strengths in education, research, service, and statewide reach to address community needs, create opportunity, and improve quality of life across Texas.

It is achieved by mobilizing the Texas A&M System's expertise, public-service capabilities, and partnerships to strengthen local leadership, improve health outcomes, support workforce and economic development, and address emerging challenges.

Community advancement means leveraging coordinated action across the Texas A&M System to align expertise, mobilize resources, and create greater impact than any member could achieve alone



COMMUNITY ADVANCEMENT: OBJECTIVE 3.1

Align priorities, identify new opportunities, and measure outcomes to maximize community and economic impact across Texas.

ACTIONS

3.11	Conduct and maintain a systemwide inventory of community engagement, public service, workforce, economic development, and regional impact activities and capabilities.
3.12	Identify geographic, population, workforce, industry, and resilience opportunities where coordinated A&M System action creates the greatest community and economic impact.
3.13	Engage community leaders, employers, elected officials, faculty, staff, students, and partners to validate community and economic priorities and emerging needs.
3.14	Establish shared community impact reporting that demonstrates progress, elevates promising practices, and strengthens community advancement efforts.



COMMUNITY ADVANCEMENT: OBJECTIVE 3.2

Mobilize A&M System expertise, resources, and partnerships around shared priorities that strengthen community capacity, civic leadership, and long-term impact.

ACTIONS

3.21	Establish and leverage Communities of Practice to share expertise, strengthen civic engagement, and align members on community advancement priorities.
3.22	Identify, document, and scale effective community engagement, workforce, economic development, and partnership models, including developing playbooks and governance structures.
3.23	Establish regional councils, coordination structures, and designated leads to increase visibility of A&M System capabilities, align local priorities, improve coordination and mobilize A&M System resources.
3.24	Partner with local organizations and state leadership to launch targeted, region- and industry-specific growth initiatives across Texas.



COMMUNITY ADVANCEMENT: OBJECTIVE 3.3

Create a unified Texas A&M System community impact narrative through shared measures, reporting, communication, and stakeholder understanding.

ACTIONS

3.31	Establish common metrics and performance measures for community, workforce, economic, resilience, and public-service outcomes.
3.32	Develop and support shared dashboards and reporting tools that improve visibility into community advancement outcomes and impact.
3.33	Develop shared communications resources, messaging guidance, and storytelling tools that help members promote systemwide successes and member-specific wins, including public health and rural service outcomes.
3.34	Identify, validate, and amplify high-impact examples demonstrating how coordinated A&M System activities strengthen communities, advance civic leadership, and expand opportunity across Texas.



COMMUNITY ADVANCEMENT: OBJECTIVE 3.4

Strengthen the conditions that enable thriving communities, resilient regional economies, and generational prosperity across Texas.

ACTIONS

3.41	Coordinate statewide preparedness, training, response, and recovery capabilities to strengthen community readiness and continuity.
3.42	Expand and align statewide public health capabilities to improve access, reduce health disparities, and strengthen outcomes, particularly in rural and underserved communities.
3.43	Advance sustainable land, water, transportation, and infrastructure strategies that strengthen community resilience, resource stewardship and support long-term prosperity.
3.44	Strengthen regional capacity to address emerging community and economic challenges through coordinated planning, applied expertise, and shared solutions.

DRIVER OF IMPACT 3:
COMMUNITY ADVANCEMENT

KEY PERFORMANCE INDICATORS

These KPIs show how Texas A&M System deploys expertise, develops partnerships, and creates opportunities in communities across Texas.

KEY PERFORMANCE INDICATORS	
COMMUNITY REACH & DEPLOYMENT	
1	Number of identified and prioritized community advancement opportunities aligned to shared priorities.
2	Number of Texans reached through Texas A&M System community advancement initiatives.
3	Number of counties, regions, or communities served through Texas A&M System community advancement initiatives.
COMMUNITY CAPACITY & CIVIC LEADERSHIP	
4	Number of participants in leadership development, civic leadership, governance, extension, or community-capacity building programs.
5	Number of active community advancement initiatives involving multiple A&M System members or external partners.
IMPACT & OUTCOMES	
6	Percent of community advancement initiatives with defined outcomes and evidence of progress
7	Percent of community partners reporting that Texas A&M System engagement addressed identified needs or added measurable value.
8	Estimated economic impact of community resilience programs

DRIVER OF IMPACT 4:
MISSION ENABLEMENT

VISION FOR THE STRATEGIC DRIVER

Build the capacity required to serve Texas at scale through aligned priorities, responsible stewardship, and strategic investment in people, technology, and infrastructure.

The Texas A&M System's ability to serve Texas depends not only on the success of its students, research, and public-service efforts, but also on the strength of the people, systems, technology, infrastructure, and resources that make those outcomes possible.

As the A&M System grows and the needs of Texas become increasingly complex, Mission Enablement ensures the Texas A&M System remains aligned, accountable, and positioned for long-term success. Through strategic investment, responsible stewardship, and continuous improvement, the A&M System can maximize impact, strengthen long-term sustainability, and expand its capacity to serve Texas.

MISSION ENABLEMENT OBJECTIVES

4.1	4.2	4.3	4.4
Align decisions and investments with priorities	Strengthen workforce and leadership capacity	Leverage technology to improve performance	Optimize stewardship of resources

DEFINING MISSION ENABLEMENT

Mission Enablement is the process of building and sustaining the capacity required to achieve the Texas A&M System's mission. It includes aligning strategy and resources, developing talent and leadership, modernizing technology and data capabilities, and stewarding financial and physical assets in ways that maximize long-term impact. Mission Enablement also promotes accountability by aligning decisions, investment, and performance measures with A&M System priorities and mission outcomes.

Mission Enablement focuses on how the Texas A&M System strengthens its ability to support its members, deliver results, and create lasting value for Texas.



MISSION ENABLEMENT: OBJECTIVE 4.1

Align decisions, investments, performance measures and risk management practices with systemwide priorities to maximize impact and safeguard A&M System integrity.

ACTIONS

4.11	Develop and maintain enterprise planning, governance, and decision-making frameworks that align priorities, accountability, and execution across the Texas A&M System.
4.12	Integrate strategic planning, enterprise risk management, compliance, internal control frameworks, and performance management processes to strengthen organizational alignment, execution, and accountability.
4.13	Establish shared performance measures and reporting processes that improve transparency, support strategic decision-making, and monitor progress toward A&M System priorities.
4.14	Evaluate and strengthen shared services, resource allocation and investment frameworks to maximize impact and support long-term A&M System priorities.



MISSION ENABLEMENT: OBJECTIVE 4.2

Strengthen the workforce, leadership pipeline, organizational culture, and capabilities needed to sustain long-term mission success.

ACTIONS

4.21	Evaluate, strengthen, and scale leadership development opportunities to build organizational capacity across the Texas A&M System.
4.22	Develop systemwide talent development, succession planning, and workforce capability strategies that support long-term organizational effectiveness.
4.23	Foster a system culture of engagement, recognition, and belonging that attracts, develops, retains, and sustains a high-performing workforce.
4.24	Expand Communities of Practice, knowledge-sharing networks, and collaborative learning opportunities that strengthen institutional capability.
4.25	Strengthen internal communication, transparency, and change management capabilities to build trust, share understanding, and increase alignment across A&M System members.



MISSION ENABLEMENT: OBJECTIVE 4.3

Leverage technology, data, analytics, AI, and digital capabilities to improve performance, decision-making, and service delivery.

ACTIONS

4.31	Establish systemwide technology and data strategy, governance frameworks, strategies, and policies that align priorities, define guardrails, protect information, and improve coordination across enterprise platforms and emerging technologies.
4.32	Expand shared analytics, reporting, and decision-support capabilities backed by data governance and data quality that improve organizational performance and strategic decision-making.
4.33	Advance and modernize enterprise technology platforms, interoperability, and cybersecurity capabilities to support operational effectiveness and service delivery.
4.34	Identify, evaluate, and scale emerging technologies that improve organizational effectiveness, productivity, and service delivery.



MISSION ENABLEMENT: OBJECTIVE 4.4

Optimize stewardship of financial, physical, and operational resources to maximize institutional capacity and long-term mission impact.

ACTIONS

4.41	Identify and advance opportunities to improve utilization of facilities, infrastructure, technology, and administrative resources across the Texas A&M System.
4.42	Prioritize strategic investments in facilities, deferred maintenance, and capital projects that support long-term mission needs.
4.43	Identify and scale opportunities to strengthen financial sustainability, diversify revenue sources, and maximize return on A&M System investments.
4.44	Improve service delivery and organizational effectiveness through shared services, process simplification, automation, and continuous improvement.

DRIVER OF IMPACT 4:
MISSION ENABLEMENT

KEY PERFORMANCE INDICATORS

These KPIs show how Texas A&M System is building capacity and improving operations to support the mission for years to come.

KEY PERFORMANCE INDICATORS	
	STRATEGIC ALIGNMENT & LEADERSHIP
1	Percentage of major A&M System investments and initiatives aligned to strategic plan objectives and priorities.
2	Percentage of key leadership and mission-critical positions with identified successors and development plans.
	TECHNOLOGY
3	Percentage of members using shared enterprise platforms, analytics capabilities, or common reporting frameworks.
4	Average reduction in time or costs for administrative processes attributable to technology and process improvement.
	STEWARDSHIP OF RESOURCES
5	Percent reduction in deferred maintenance backlog and improvement in facility condition metrics
6	Annual cost savings or cost avoidance generated through shared services, process improvements, and strategic investments
7	Number and amount of new revenue sources

TEXAS A&M SYSTEM CAMPUSES:
TEXAS A&M-FORT WORTH
TEXAS A&M-RELLIS

PURPOSE AND ROLE WITHIN SYSTEM STRATEGY

Texas A&M-Fort Worth and Texas A&M-RELLIS are strategic assets of the Texas A&M System that advance systemwide priorities through collaboration, shared resources and aligned efforts that amplify the impact of individual members. By bringing together member institutions, state agencies, industry partners, and communities, these campuses expand the A&M System's capacity to address regional and statewide opportunities in education, research, workforce development, and economic growth.

While each campus operates under its own executive leadership and administration, its plans, programs, partnerships, and investments are developed to align with and advance the priorities of the Texas A&M System Strategic Plan.

GOVERNANCE AND ALIGNMENT

Within this framework, Texas A&M-Fort Worth and Texas A&M-RELLIS retain responsibility for campus-level planning, operations, development, and execution. This approach allows each campus to respond to regional needs while remaining aligned with systemwide priorities and objectives.

As system campuses, Fort Worth and RELLIS demonstrate how coordinated member expertise, investments and partnership expand opportunity, accelerate innovation, and advance outcomes that benefit the A&M System and state of Texas.

Resolution

Board of Regents
The Texas A&M University System

WHEREAS, on August 14, 1876, the Fifteenth Texas Legislature established the Agricultural and Mechanical College of Texas for Colored Youth, now Prairie View A&M University, creating the first state-supported institution of higher education for African Americans in Texas and the state's second-oldest public institution of higher education; and

WHEREAS, Prairie View A&M University was established during Reconstruction within a system of segregated public education, at a time when Black Texans were seeking the education, opportunity, and full participation in public life that had long been denied to them; and

WHEREAS, State Representative William H. Holland, who was born into slavery and later elected to the Texas Legislature, challenged the exclusion of Black Texans from the benefits of public land-grant education, championed the legislation that led to the institution's establishment and became known as the "Father of Prairie View"; and

WHEREAS, the state of Texas acquired the 1,388-acre Alta Vista Plantation as the site of the new college, transforming land where enslaved men and women had once labored into a place where generations of students would learn, grow, and prepare to shape their own futures; and

WHEREAS, on March 11, 1878, eight young African American men became the first students to enroll at the college, beginning a tradition of perseverance, achievement, and service that has endured for nearly a century and a half; and

WHEREAS, the institution was given responsibility in 1879 for preparing and training teachers, addressing one of the most urgent needs of Black communities across Texas and establishing a legacy through which Prairie View educators would influence generations of Texas students; and

WHEREAS, Prairie View's academic mission expanded to include agriculture, the mechanical arts, the arts and sciences, home economics and nursing, and its designation as an 1890 land-grant institution strengthened its enduring commitment to teaching, research, community service, and the practical application of knowledge; and

WHEREAS, Prairie View continued to grow in academic stature, establishing a four-year senior college program in 1919, adding graduate education in 1937, and preparing students for leadership in education, agriculture, engineering, nursing, science, business, the military, public service, and many other fields; and

WHEREAS, in 1973, the Texas Legislature adopted the name Prairie View A&M University and confirmed the institution's status as an independent member of The Texas A&M University System; and

WHEREAS, in 1984, the people of Texas approved a constitutional amendment recognizing Prairie View A&M University as an "institution of the first class," and the Board of Regents subsequently affirmed its intention that Prairie View become nationally recognized for excellence in education and research; and

WHEREAS, across 150 years, Prairie View A&M University has remained proudly rooted in its identity and mission as a historically Black university while extending the promise of higher education to students of every background and preparing graduates to serve communities throughout Texas, the nation and the world; and

WHEREAS, Prairie View alumni have distinguished themselves as educators, engineers, nurses, scientists, agricultural leaders, military officers, business leaders, artists, athletes, and public servants, advancing economic opportunity, strengthening communities and helping build a better Texas; and

WHEREAS, generations of Prairie View students, faculty, staff, alumni, and supporters have carried the university forward through changing times with determination, faith, and an abiding belief in the power of education; and

WHEREAS, Prairie View A&M University enters its sesquicentennial "Rooted in Resilience. Rising in Eminence," honoring the vision and sacrifice that built the university, celebrating 150 years of opportunity, excellence and impact, and looking toward the future with renewed ambition and bold purpose; now, therefore, be it

RESOLVED, that the Board of Regents of The Texas A&M University System hereby commemorates the 150th anniversary of Prairie View A&M University and extends its congratulations and profound appreciation to the students, faculty, staff, alumni, and friends whose commitment has sustained and strengthened this historic institution; and, be it further

RESOLVED, that the Board of Regents recognizes Prairie View A&M University's extraordinary contributions to higher education, research, economic opportunity, workforce preparation, public service, and the people of Texas; and, be it further

RESOLVED, that the Board of Regents reaffirms its commitment to Prairie View A&M University and to the continued advancement of its students, its land-grant mission and its pursuit of excellence and eminence in teaching, research, and service; and, be it, further

RESOLVED, that this resolution be included in the minutes, and copies thereof be signed by the Chairman of the Board of Regents of The Texas A&M University System, and to the Archives of Prairie View A&M University, and be presented to President Tomikia P. LeGrande on behalf of the students, faculty, staff, alumni, and friends of Prairie View A&M University as an enduring expression of the Board's respect for the university's history, pride in its achievements, and confidence in the promise of its next 150 years.

ADOPTED, this 3rd day of September 2026.

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Robert L. Albritton
Chairman, Board of Regents
The Texas A&M University System

MO 194-2026 (Item 7.10)
EXHIBIT

Resolution

Board of Regents
The Texas A&M University System

WHEREAS, in 1871 the Texas Legislature established the Agricultural and Mechanical College of Texas in accordance with the Morrill Land Grant Act of 1862, granting public lands to the States to fund colleges for the benefit of agriculture, mechanic arts, and military tactics and, thereby establishing a system of land-grant universities in the United States; and

WHEREAS, on October 4, 1876, the A&M College of Texas, the state's first public institution of higher education, opened its doors to 35 students and six faculty members; and

WHEREAS, in 1963, the Texas Legislature renamed the Agricultural and Mechanical College of Texas as Texas A&M University, maintaining a symbolic link to the school's past; and

WHEREAS, in 1968, the Mitchell Campus at Texas A&M University at Galveston was established on 100 acres donated by George P. Mitchell on Pelican Island to provide a permanent home for the Texas A&M Maritime Academy and marine programs; and

WHEREAS, in 1989, Texas A&M University was recognized as one of the first land-, sea-, and space-grant universities in the nation, sharing the distinction with only 23 other institutions; and

WHEREAS, on November 6, 1997, former United States President George H.W. Bush dedicated the George H.W. Bush Presidential Library and Museum on Texas A&M University's campus because of the university's strong culture of tradition, duty, and public service; and

WHEREAS, in 1999, the Texas A&M Health Science Center (Texas A&M Health) was founded to organize and unify health-related academic programs into one comprehensive health institution, and today serves as a dynamic, interdisciplinary, and collaborative community dedicated to improving health and quality of life in Texas, the United States, and around the world; and

WHEREAS, in 2001, Texas A&M University became a member of the Association of American Universities, an association of leading research universities at the forefront of innovation, scholarship, and solutions that contribute to scientific progress, economic development, and national security; and

WHEREAS, in 2016, the Texas A&M University Riverside Campus was transformed into Texas A&M-RELLIS, named for the six Aggie Core Values, and thereby became an innovative campus serving as a technology and testing research hub facilitating collaboration between private and public sector companies; and

WHEREAS, today, Texas A&M University has grown to host more than 81,300 students participating in more than 400 programs of study across 17 colleges and schools, numerous campuses, and specialized health science center locations across Texas; and

WHEREAS, for 150 years Texas A&M University has advanced the land-grant mission through education, research, service, and extension, producing leaders in agriculture, engineering, military service, business, science, medicine, public service, and countless other fields throughout Texas, the nation, and the world; and

WHEREAS, today Texas A&M University stands as a force for good for Texas, the nation, and beyond, with one of the largest student bodies in the United States, a vast network of faculty and staff, over 140 undergraduate degrees, over 270 graduate and professional degrees, over 2,400 members of the Corps of Cadets, and over 630,000 Former Students; and

WHEREAS, Texas A&M University counts nine of its former students among the distinguished recipients of the Medal of Honor — the United States' highest recognition for valor in combat awarded to members of the U.S. Armed Forces; and

WHEREAS, Texas A&M University has established a rich history of Spirit and Tradition that has touched the lives of all Aggies, including Muster, Silver Taps, the 12th Man, "Howdy", The Big Event, and Midnight Yell; and

WHEREAS, the traditions surrounding Texas A&M Athletics — including the 12th Man, Midnight Yell, and Kyle Field — reflect the unity and Aggie Spirit of tens of thousands of current and former students, with the largest football game attendance in Texas A&M history at Kyle Field reaching 110,633 on October 11, 2014, against Ole Miss; and

WHEREAS, Texas A&M University, a proud member of the Southeastern Conference, has earned 33 national championship titles across multiple sports, including NCAA Division I championship titles in volleyball and women's tennis; and

WHEREAS, Texas A&M University remains committed to preparing future generations of leaders, expanding knowledge through research and innovation, and serving the people of Texas in the century ahead; and

WHEREAS, Texas A&M University demonstrates this commitment through strategic initiatives and advancements, including surpassing $1.4 billion in research expenditures in FY2025 and allocating $25 million to initiate the FY2026-27 Faculty Hiring Program — Foundation for Good, directly supporting faculty recruitment and retention efforts; now, therefore, be it

RESOLVED, that the Board of Regents of The Texas A&M University System hereby recognizes and celebrates the 150th Anniversary of Texas A&M University, honors the generations of students, including first-generation students, faculty, staff, military members, leaders, and former students whose contributions have shaped its legacy, and reaffirms its commitment to the university's Core Values of Excellence, Integrity, Leadership, Loyalty, Respect, and Selfless Service; and, be it, further

RESOLVED, that this resolution be included in the minutes, and copies thereof signed by the Chairman of the Board of Regents of The Texas A&M University System, and be presented to President Susan Ballabina and to the Archives of the Texas A&M University as a permanent commemoration of Texas A&M University's sesquicentennial celebration.

ADOPTED, this 3rd day of September 2026.

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Robert L. Albritton
Chairman, Board of Regents
The Texas A&M University System

Resolution

Board of Regents
The Texas A&M University System

WHEREAS, Walter V. Wendler has devoted a distinguished career to higher education as an educator, architect, and administrator, including service as chancellor of Southern Illinois University Carbondale, as a professor, department head and dean of the College of Architecture at Texas A&M University, and as vice chancellor for planning for The Texas A&M University System; and

WHEREAS, President Wendler became the 11th president of West Texas A&M University on September 1, 2016, and will retire on September 1, 2026, after a decade of consequential leadership and service that places him among the longest-serving presidents in the university's history; and

WHEREAS, President Wendler established WT 125: From the Panhandle to the World, a generational plan that sharpened the university's mission, affirmed its responsibility to the Texas Panhandle and provided a clear course toward West Texas A&M University's 125th anniversary in 2035; and

WHEREAS, guided by the conviction that West Texas A&M University is The Panhandle's University, President Wendler strengthened relationships with Canyon, Amarillo and communities throughout the region, personally traveling more than 17,000 miles to speak with more than 35,000 students at public and private high schools across West Texas; and

WHEREAS, President Wendler elevated the university's academic and research ambitions by expanding doctoral education focused on regional and rural needs, advancing plans for additional doctoral programs and helping West Texas A&M University earn recognition from the Carnegie Foundation as a Research College and University; and

WHEREAS, under President Wendler's leadership, the historic One West comprehensive campaign raised approximately $209 million, the largest fundraising campaign in Texas Panhandle history, expanding support for students, faculty, academic programs and facilities, and increasing the number of endowed professorships and chairs from 26 to 109; and

WHEREAS, President Wendler demonstrated an abiding commitment to educational access and affordability by expanding scholarship support, creating tuition initiatives for educators, school employees and eligible A&M System agency employees, pursuing no-

cost digital course materials that save students millions of dollars annually and establishing an embedded associate degree pathway to help students earn credentials while limiting debt; and

WHEREAS, President Wendler led lasting investments in the university's people, programs and places, including the naming of three colleges and two schools, the creation of three institutes and more than $510 million in public and private investment to construct, expand, and renew facilities serving generations of students; and

WHEREAS, during President Wendler's tenure, West Texas A&M University reached record enrollment, sustained strong student participation and achievement, and continued a tradition of national and conference excellence in NCAA Division II athletics; and

WHEREAS, President Wendler consistently emphasized clarity of mission, responsible stewardship, public trust, and service to students, strengthening West Texas A&M University's identity as a regional research university committed to the prosperity, culture, and future of the Texas Panhandle; and

WHEREAS, President Wendler's faith, leadership, scholarship, candor, and steadfast devotion to West Texas A&M University have left the institution stronger, more ambitious, and better prepared to serve the Panhandle, the state of Texas, and the world; now, therefore, be it

RESOLVED, that in honor of his service to The Texas A&M University System, we bestow the title of President Emeritus, West Texas A&M University, with all the rights and privileges pertaining thereto, upon Dr. Walter V. Wendler; and, be it, further

RESOLVED, that this resolution be included in the minutes, and copies thereof be signed by the Chairman of the Board of Regents of The Texas A&M University System and presented to Walter V. Wendler and to the Archives of West Texas A&M University. On behalf of the West Texas A&M University community, the Board of Regents expresses its sincere appreciation and gratitude to President Walter V. Wendler for his decade of exemplary leadership and distinguished service, recognizes the lasting impact of his stewardship, and wishes Walter and Mary Wendler the very best in retirement.

ADOPTED, this 3rd day of September 2026.

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Robert L. Albritton
Chairman, Board of Regents
The Texas A&M University System

Resolution

Board of Regents
The Texas A&M University System

WHEREAS, the Texas A&M Women's Tennis Team captured the 2026 NCAA National Championship title, marking the program's second national title overall — both coming in just the last three years — and securing their fourth appearance in the NCAA Championship finals; and

WHEREAS, the Aggies earned their fifth straight SEC regular season crown, tying a conference record for consecutive titles, and placed Lucciana Perez, Mia Kupres, Lexington Reed, Violeta Martinez, and Daria Smetannikov on the NCAA Championship All-Tournament Team; and

WHEREAS, junior Lucciana Perez was named the ITA National Player of the Year and the SEC Player of the Year, received the prestigious Honda Sports Award for women's tennis, reached the No. 1 ITA singles ranking, and finished the season with a flawless 28-0 singles record to achieve the first-ever undefeated campaign in Texas A&M history; and

WHEREAS, Mia Kupres earned All-SEC Second Team honors and was named the ITA Texas Regional Senior Player of the Year, and the entire team represented the College Station community and Texas A&M with class, honor, and the highest degree of sportsmanship; and

WHEREAS, the members and staff of the Aggies' championship team are Ilinca Amariei, Avery Esquivel, Mia Kupres, Violeta Martinez, Anna Perelman, Lucciana Perez, Lexington Reed, Daria Smetannikov, Tilde Stromquist, Mark Weaver (head coach), James Wilson (associate head coach), Tommy Mylnikov (assistant coach), Nic Hutcheson (director of operations), Trev Alberts (director of athletics), Kristy Williams (assistant AD/sport administrator), Kristi Mejias (senior woman administrator), Sho Arai (athletic trainer), Sofia Rodriguez (athletic trainer), Bo Hollan (strength & conditioning coach) and Mindy Phillips (academic services director); now, therefore, be it

RESOLVED, that we, the members of the Board of Regents of The Texas A&M University System, gratefully recognize the achievements of the Texas A&M University Women's Tennis Team; and, be it, further

RESOLVED, that this resolution be included in the minutes, and official copies thereof be signed by the Chairman of the Board of Regents of The Texas A&M University System and be presented to members of the Texas A&M University Women's Tennis

Team and to the Archives of Texas A&M University, as an expression of congratulations for their excellence on the court.

ADOPTED, this 3rd day of September 2026.

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Robert L. Albritton
Chairman, Board of Regents
The Texas A&M University System

Resolution

Board of Regents
The Texas A&M University System

WHEREAS, the Texas A&M Women's Rodeo Team was named the 2026 College National Finals Rodeo National Champion after competing against the nation's top collegiate rodeo athletes in Casper, Wyoming; and

WHEREAS, the College National Finals Rodeo brought together top athletes from 12 geographic regions, with the top 12 cumulative scores or times from the preliminary rounds advancing to the championship finals on June 20, 2026, to compete for national titles; and

WHEREAS, four members of the Aggies' Women's Rodeo Team advanced to the final round of competition, a significant accomplishment in collegiate rodeo and a testament to the depth, talent and determination of the team; and

WHEREAS, Devin Young '29, of Rosanky, Texas, a biomedical sciences student, captured the National Barrel Racing Champion title with an overall first-place finish, was named College National Finals Rodeo Women's Rookie of the Year, and her horse, Jettin to Docs Bar, was named the Women's American Quarter Horse Association Horse of the Year; and

WHEREAS, Ceily Simpton '27, of Navasota, Texas, an agricultural communications and journalism major, placed third overall in barrel racing; McKinlee Paschal '27, of Nome, Texas, a public health major, placed fourth overall in barrel racing; Lucy Richards '28, of Hereford, Texas, an agricultural economics major, tied for seventh overall in goat tying; and Emma Matchett '29, of Marquez, Texas, an animal science major, placed second in the second round of goat tying; and

WHEREAS, the outstanding efforts of these student-athletes brought distinction to Texas A&M University and reflected the dedication, hard work and excellence of the Aggie Rodeo Team under the leadership of Roger Hanagriff, Ph.D., instructional associate professor in the Department of Animal Science and Texas Aggie Rodeo coach; now, therefore, be it

RESOLVED, that we, the members of the Board of Regents of The Texas A&M University System, gratefully recognize the achievements of the Texas A&M University Women's Rodeo Team; and, be it, further

RESOLVED, that this resolution be included in the minutes, and official copies thereof be signed by the Chairman of the Board of Regents of The Texas A&M University System and

be presented to members of the Texas A&M University Women's Rodeo Team and to the Archives of Texas A&M University, as an expression of congratulations.

ADOPTED, this 3rd day of September 2026.

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Robert L. Albritton
Chairman, Board of Regents
The Texas A&M University System

THE TEXAS A&M UNIVERSITY SYSTEM

Low Producing Minors and Certificates 2026

Member Institution	Program	Minor or Certificate	Eliminate or Consolidate
Prairie View A&M University	AGRI – Agriculture	Minor	Eliminate
	BUAN – Business Analytics	Minor	Eliminate
	CHEG – Chemical Engineering	Minor	Eliminate
	CVEG – Civil Engineering	Minor	Eliminate
	ECON – Economics	Minor	Eliminate
	ELEG – Electrical Engineering	Minor	Eliminate
	EMCI – Emerg Mgmt/Crisis Informatics	Minor	Eliminate
	ENRG – Energy Engineering	Minor	Eliminate
	FMCS – Family and Community Service	Minor	Eliminate
	HDFM – Human Development and the Family	Minor	Eliminate
	HUNF – Human Nutrition & Food	Minor	Eliminate
	HUPF – Human Performance	Minor	Eliminate
	IBUS – International Business	Minor	Eliminate
	LCTC – Teacher Certification	Certificate	Eliminate
	MCEG – Mechanical Engineering	Minor	Eliminate
	PFIN – Personal Finance	Minor	Eliminate
	PHYS – Physics	Minor	Eliminate
	SDEG – Sustainable Design	Minor	Eliminate
	CJUS – Criminal Justice	Minor	Consolidate
Tarleton State University	Technical Communication	Minor	Eliminate
	Crop Sciences	Minor	Eliminate
	Entomology	Minor	Eliminate
	Environmental Science	Minor	Eliminate
	Fisheries Management	Minor	Eliminate
	Mechanical Engineering	Minor	Eliminate
	Environmental Policy	Certificate	Eliminate
	Leadership Studies	Certificate	Eliminate
	Dairy Science	Certificate	Eliminate
	Shelter Animal Medicine	Certificate	Eliminate
	School Counseling Certification	Certificate	Eliminate
	Post-Master's Principal's Certificate	Certificate	Eliminate

Texas A&M International University	Superintendent	Certificate	Eliminate
	Petroleum Engineering	Minor	Eliminate
	Theater Arts	Minor	Eliminate
	Nonprofit Leadership & Mgt	Certificate	Eliminate
	Applied Physics	Minor	Eliminate
	Art History	Minor	Eliminate
	Chemistry	Minor	Eliminate
	Computer Science	Minor	Eliminate
	Creative Writing	Minor	Eliminate
	Dance	Minor	Eliminate
	Economics	Minor	Eliminate
	Entrepreneurship	Minor	Eliminate
	Environmental Science	Minor	Eliminate
	Geography	Minor	Eliminate
	Geology	Minor	Eliminate
	History	Minor	Eliminate
	International Leadership	Minor	Eliminate
	Management	Minor	Eliminate
	Management Information Systems	Minor	Eliminate
	Mathematics	Minor	Eliminate
	Music	Minor	Eliminate
	Phys Ed., Teaching, & Coaching	Minor	Eliminate
	Public Administration	Minor	Eliminate
	Public Health	Minor	Eliminate
	Spanish	Minor	Eliminate
	Theater and Film Studies	Minor	Eliminate
	Translation-English & Spanish	Minor	Eliminate
	Women's and Gender Studies	Minor	Eliminate
	Writing & Rhetoric	Minor	Eliminate
	Anthropology	Minor	Eliminate
Texas A&M University Corpus Christi	Addictions Counseling Certificate	Certificate	Eliminate
	Counseling Spanish-Speaking Clients	Certificate	Eliminate
	Supplemental (Bilingual, ESL)	Certificate	Eliminate
	Atmospheric Sciences	Minor	Eliminate
	Kinesiology	Minor	Eliminate
	Mechanical Engineering Technology	Minor	Eliminate
	Mexican American Studies	Minor	Eliminate
	Latin American Studies	Minor	Eliminate
	Geography	Minor	Eliminate
	Communication	Minor	Eliminate

Texas A&M University Kingsville	Banking	Minor	Eliminate
	Special Education	Minor	Eliminate
	Environmental Science	Minor	Eliminate
	Geography	Minor	Eliminate
	Geology	Minor	Eliminate
	Geophysics	Minor	Eliminate
	Journalism	Minor	Eliminate
	Coaching	Minor	Eliminate
	Exercise Science	Minor	Eliminate
	Physical Education	Minor	Eliminate
	Performance Psychology	Minor	Eliminate
	Sport Business	Minor	Eliminate
	Natural Gas	Minor	Eliminate
	Supply Chain and Logistics	Minor	Eliminate
	Professional Selling	Minor	Eliminate
	Spanish Journalism	Minor	Eliminate
	Mobile Applications	Certificate	Eliminate
	Digital Banking	Certificate	Eliminate
	Geophysics	Certificate	Eliminate
	Std Mater Test Charact Appl	Certificate	Eliminate
	Sustainability Studies	Certificate	Eliminate
	Manufacturing Standards	Certificate	Eliminate
	Cyber Security	Certificate	Eliminate
	Industrial Hygiene	Certificate	Eliminate
	Sport Management	Certificate	Eliminate
	Sport Marketing	Certificate	Eliminate
	Managing People - Global	Certificate	Eliminate
	Supply Chain Standards	Certificate	Eliminate
	Std Mater Test Charact Appl	Certificate	Eliminate
	Taxation	Certificate	Eliminate
West Texas A&M University	Aviation Fundamentals	Certificate	Eliminate
	Demography	Certificate	Eliminate
	Fermentation Sciences	Certificate	Eliminate
	String Quartet Performance	Certificate	Eliminate
	Anthropology	Minor	Eliminate
	Broadcast Journalism	Minor	Eliminate
	Computational Logic	Minor	Eliminate
	Electrical Engineering	Minor	Eliminate
	Civil Engineering	Minor	Eliminate
	Engineering Technology	Minor	Eliminate
	Environmental Engineering	Minor	Eliminate
	Mechanical Engineering	Minor	Eliminate

	International Studies, Asia	Minor	Consolidate
	International Studies, Europe	Minor	Consolidate
	International Studies, Latin Am.	Minor	Consolidate
	Physics	Minor	Eliminate
	SES, Pedagogy	Minor	Consolidate
	SES, Fitness	Minor	Consolidate
	SES, Psychology	Minor	Consolidate
	Hispanic Culture Studies	Minor	Consolidate
	Spanish Language	Minor	Consolidate
East Texas A&M University	Agribusiness	Certificate	Eliminate
	Economics of US Healthcare	Certificate	Eliminate
	Higher Education Teaching	Certificate	Eliminate
	Homeland Security	Certificate	Eliminate
	Plant and Soil Science	Certificate	Eliminate
	Public History	Certificate	Eliminate
	STEM Education	Certificate	Eliminate
	Children's & Adolescent Literature and Culture	Certificate	Eliminate
	Tax Accounting	Certificate	Eliminate
	Teaching History	Certificate	Eliminate
	Teaching of Psychology	Certificate	Eliminate
	Women's & Gender Studies	Certificate	Eliminate
	Applied Mathematics	Minor	Eliminate
	Bilingual/ESL Education	Minor	Eliminate
	Economics	Minor	Eliminate
	Education Technology	Minor	Eliminate
	Entrepreneurship	Minor	Eliminate
	Healthcare Administration	Minor	Eliminate
	History	Minor	Eliminate
	International Business	Minor	Eliminate
	Reading	Minor	Eliminate
	Special Education	Minor	Eliminate
	World History	Minor	Eliminate
	Accounting	Minor	Eliminate
	African-American Studies	Minor	Eliminate
	Agricultural Economics	Minor	Eliminate
	Agricultural Education	Minor	Eliminate
	Agronomy	Minor	Eliminate
	Art	Minor	Eliminate
	Athletic Training	Minor	Eliminate
	Coaching Athletics	Minor	Eliminate
	Communication Studies	Minor	Eliminate

East Texas A&M University (Continued)	Economics	Minor	Eliminate
	Engineering Mathematics	Minor	Eliminate
	Engineering Statistics	Minor	Eliminate
	Engineering and Systems Management	Minor	Eliminate
	English	Minor	Eliminate
	Entrepreneurship	Minor	Eliminate
	Environmental Science	Minor	Eliminate
	Equine Science	Minor	Eliminate
	Family & Consumer Science	Minor	Eliminate
	Finance	Minor	Eliminate
	Financial Planning	Minor	Eliminate
	Food Studies	Minor	Eliminate
	Gender Studies	Minor	Eliminate
	Global Studies	Minor	Eliminate
	History	Minor	Eliminate
	Horticulture	Minor	Eliminate
	Human Performance	Minor	Eliminate
	International Business	Minor	Eliminate
	International Studies	Minor	Eliminate
	Journalism	Minor	Eliminate
	Journalism-Public Relations	Minor	Eliminate
	Latin American & US Latino Studies	Minor	Eliminate
	Management	Minor	Eliminate
	Marketing	Minor	Eliminate
	Mental Health Services	Minor	Eliminate
	Music	Minor	Eliminate
	Personal Financial Planning	Minor	Eliminate
	Philosophy	Minor	Eliminate
	Photography	Minor	Eliminate
	Physics	Minor	Eliminate
	Plant and Soil Science	Minor	Eliminate
	Political Science	Minor	Eliminate
	Radio & Television	Minor	Eliminate
	Real Estate	Minor	Eliminate
	Social Welfare	Minor	Eliminate
	Sociology	Minor	Eliminate
	Speech Communication	Minor	Eliminate
	Sport & Recreation Management	Minor	Eliminate
	TESOL	Minor	Eliminate
	Technology Management	Minor	Eliminate
	Theater	Minor	Eliminate
	Veterinary Science	Minor	Eliminate

	Workplace Human Communication	Minor	Eliminate
	Writing	Minor	Eliminate
Texas A&M University Texarkana	Electrical Engineering	Minor	Eliminate
	Supply Chain Management	Certificate	Eliminate
	Computer Science	Minor	Eliminate
	Humanities	Minor	Eliminate
	Social Studies	Minor	Eliminate
	Spanish	Minor	Eliminate
	Mathematics	Minor	Eliminate
	Communication	Minor	Eliminate
	Writing Studies	Minor	Eliminate
	Kinesiology	Minor	Eliminate
	Biology	Minor	Eliminate
	International Studies	Minor	Eliminate
	Biomedical Science	Minor	Eliminate
	Political Science	Minor	Eliminate
	Leadership	Minor	Eliminate
Texas A&M University San Antonio	Computer Information Systems	Minor	Eliminate
Texas A&M University Victoria	Exercise Sports Medicine	Minor	Eliminate
	Physical Education	Minor	Eliminate
	Sports Management	Minor	Eliminate
	Strength and Conditioning	Minor	Eliminate
	Public Health	Minor	Eliminate
	Exercise Sports Science	Minor	Eliminate
	Adult and Higher Education	Certificate	Eliminate
	Dyslexia	Certificate	Eliminate
	Education Diagnostician	Certificate	Eliminate
	Reading Specialist	Certificate	Eliminate
	STEM Education	Certificate	Eliminate
	School Administrator - Principal	Certificate	Eliminate
	School Counselor	Certificate	Eliminate
	Superintendent	Certificate	Eliminate
	Technology Education	Certificate	Eliminate

THE TEXAS A&M UNIVERSITY SYSTEM
CONFIRMATION OF EMERITUS TITLES
EMERITUS TITLE LIST NO. 26-04

System Member Honoree	Years of Service	Current Rank	Title Conferred	Effective Date
TEXAS A&M UNIVERSITY				
Dr. Fuller W. Bazer	35	Distinguished Professor	[5] University Distinguished Professor Emeritus of Animal Science	Upon Approval by the Board and the Honoree's Retirement
Dr. Barry L. Boyd	27	Associate Professor	Associate Professor Emeritus of Agricultural Leadership, Education, & Communications	Upon Approval by the Board and the Honoree's Retirement
Dr. Mary Bryk	24	Associate Professor	Associate Professor Emerita of Biochemistry & Biophysics	Upon Approval by the Board and the Honoree's Retirement
Dr. Frederick M. Chester	30	Professor	Professor Emeritus of Geology & Geophysics	Upon Approval by the Board and the Honoree's Retirement
Dr. Judith Savaso Chester	30	Professor	Professor Emerita of Geology & Geophysics	Upon Approval by the Board and the Honoree's Retirement
Dr. Mark J. Clayton	30	Professor	Professor Emeritus of Architecture	Upon Approval by the Board and the Honoree's Retirement
Dr. Donnalee Dox	26	Professor	Professor Emerita of Global Languages & Cultures	Upon Approval by the Board and the Honoree's Retirement
Dr. Sarah N. Gatson	27	Associate Professor	Associate Professor Emerita of Sociology	Upon Approval by the Board and the Honoree's Retirement

System Member Honoree	Years of Service	Current Rank	Title Conferred	Effective Date
Dr. Ernestine S. Lacy	32	Professor	Professor Emerita of Comprehensive Dentistry	Upon Approval by the Board and the Honoree's Retirement
[1] Dr. David J. Leatham	42	Senior Professor	Professor Emeritus of Agricultural Economics	Upon Approval by the Board and the Honoree's Retirement
Dr. Jean Ann Madsen	26	Professor	Professor Emerita of Educational Administration & Human Resource Development	Upon Approval by the Board and the Honoree's Retirement
[2] Dr. Bruce A. McCarl	41	Senior Professor	Regents Professor Emeritus and [5] University Distinguished Professor Emeritus of Agricultural Economics	Upon Approval by the Board and the Honoree's Retirement
Dr. Thomas D. McKnight	41	Professor	Professor Emeritus of Biology	Upon Approval by the Board and the Honoree's Retirement
Dr. Richard S. Mercier	25	Professor	Professor Emeritus of Civil & Environmental Engineering	Upon Approval by the Board and the Honoree's Retirement
Dr. Scott Lawrence Miller	28	Professor	Professor Emeritus of Electrical & Computer Engineering	Upon Approval by the Board and the Honoree's Retirement
Dr. Robert M. Milman	10	Clinical Associate Professor	Clinical Associate Professor Emeritus of Medical Education	Upon Approval by the Board and the Honoree's Retirement
Dr. Kathleen O'Reilly	20	Professor	Professor Emerita of Geography	Upon Approval by the Board and the Honoree's Retirement

System Member Honoree	Years of Service	Current Rank	Title Conferred	Effective Date
Dr. Ramona L. Paetzold	35	Professor	Professor Emerita of Management	Upon Approval by the Board and the Honoree's Retirement
Dr. Harland Prechel	35	Professor	Professor Emeritus of Sociology	Upon Approval by the Board and the Honoree's Retirement
Dr. Timothy P. Scott	36	Professor	Professor Emeritus of Biology	Upon Approval by the Board and the Honoree's Retirement
Dr. Weiping Shi	26	Professor	Professor Emeritus of Electrical & Computer Engineering	Upon Approval by the Board and the Honoree's Retirement
[3] Dr. Steven M. Smith	46	Professor	Professor Emeritus of Psychological & Brain Sciences Posthumous	Upon Approval by the Board
[4] Dr. Terry L. Wade	35	Research Scientist	Research Professor Emeritus of Oceanography	Upon Approval by the Board and the Honoree's Retirement
Dr. Hongbin Wang	12	Professor	Professor Emeritus of Microbial Pathogenesis & Immunology	Upon Approval by the Board and the Honoree's Retirement
Dr. Mark H. Weichold	46	Regents Professor	Regents Professor Emeritus of Electrical & Computer Engineering	Upon Approval by the Board and the Honoree's Retirement

*

[1] Dr. David J. Leatham served Texas A&M University as Assistant Professor (1983–1989), Associate Professor (1989-1996), and Professor (1996–2026), and retired effective January 31, 2026. He was subsequently rehired as Senior Professor serving in that role from February 16, 2026 until May 31, 2026.

[2] Dr. Bruce A. McCarl served as Professor (1985-2008) and Distinguished Professor (2008-2023). Dr. McCarl transitioned to a non-tenure track Senior Professor position, serving in that role from 2023 until his retirement in 2026.

[3] Posthumous

[4] Dr. Terry L. Wade retired effective February 9, 2020, after 35 years of service to the Department of Oceanography and the Texas A&M University Geochemical and Environmental Research Group. Although most of his career was in staff and research leadership roles, he also served in faculty appointments, including Adjunct Professor of Oceanography (2001–2014) and Research Professor of Oceanography (2014–2018).

[5] The University Distinguished Professor program began in 2011 and is currently the highest achievement a Texas A&M University faculty member can earn. This honorary title is bestowed in perpetuity, as long as the faculty member remains in good standing. University Distinguished Professors are preeminent authorities in their academic disciplines, and their accomplishments are exemplified by outstanding teaching, research, mentoring, and service. From 1984 through 2011, the university promoted select and outstanding faculty members to the rank of Distinguished Professor. The two titles are not interchangeable but represent different programs to honor faculty for their sustained positive impact on campus, their academic specialties and the world.

System Member Honoree	Years of Service	Current Rank	Title Conferred	Effective Date
TEXAS A&M AGRILIFE RESEARCH				
Dr. Charles D. Johnson	16	Director Texas A&M AgriLife Genomics & Bioinformatics Service (TxGen)	Director Emeritus of the Texas A&M AgriLife Genomics & Bioinformatics Service (TxGen)	Upon Approval by the Board and the Honoree's Retirement

The Texas A&M University System
Appointed and Commissioned Peace Officers

University Officer's Name	Title	Hire Date
TARLETON STATE UNIVERSITY		
Jones, Michael G.	Chief of Police	07/20/2026
TEXAS A&M INTERNATIONAL UNIVERSITY		
Sanchez, Osmar	Peace Officer	06/22/2026
TEXAS A&M UNIVERSITY		
Giles, Gavin D.	Peace Officer	06/11/2026
Harris, Devon T.	Peace Officer	06/11/2026
Heffley, Kristen N.	Peace Officer	06/11/2026
Novak, Ashley J.	Peace Officer	06/11/2026
Patton, Christopher W.	Peace Officer	06/17/2026
Stevens, Tyler L.	Peace Officer	06/11/2026
TEXAS A&M UNIVERSITY CORPUS CHRISTI		
Gomez, Jeremiah	Peace Officer	06/18/2026
Lamb, Rupert	Peace Officer	06/18/2026
Longoria, Orlando	Peace Officer	06/18/2026
Magallanez, Mario	Peace Officer	05/11/2026
Osuch, Bradley	Peace Officer	06/18/2026
TEXAS A&M FOREST SERVICE		
Sanders, Tyler	Peace Officer	06/01/2026

EAST TEXAS A&M UNIVERSITY
BACKGROUND OF FACULTY
RECOMMENDED FOR ACADEMIC TENURE
TENURE LIST NO. 26-04

COLLEGE OF EDUCATION AND HUMAN SERVICES

Name	Present Rank Department	Yrs. Towards Tenure* Univ.	 Other Inst.	Effective Date Tenure
Dr. Ellen Yeh	Associate Professor Curriculum and Instruction	0	11	09/01/2026
Ph.D. (2014)	Ohio University			
Fa 2014 – Sp 2022 Fa 2022 – Sp 2025 Fa 2026	Columbia College Chicago Columbia College Chicago East Texas A&M University	Assistant Professor Associate Professor (Tenured 2022) Associate Professor		

Dr. Ellen Yeh exceeds the teaching, research, and service expectations for tenure. She is a strong educator with a focus on multilingual & bilingual education, along with applied linguistics, and artificial intelligence literacy. She has extensive experience in curriculum development, and her teaching is well-received by her students. She excels as a researcher with 23 articles in peer-reviewed journals, 7 book chapters, and one guest editorship. Further, she has had some success in securing grant funding to support her research and continues to seek out more. She frequently presents at the national and international levels. She provides important service at the professional level, including her role as an editorial board member for the Calico Journal and as a reviewer for 9 other journals.

To my knowledge, Dr. Yeh has behaved in a professional manner across her career and has not engaged in behaviors that may lead to dismissal for cause as specified in System Policy 12.01, Section 4.3.

COLLEGE OF HUMANITIES, SOCIAL SCIENCES AND ARTS

Name	Present Rank Department	Yrs. Towards Tenure* Univ.	 Other Inst.	Effective Date Tenure
Dr. Udaya Wagle	Professor Social Science	0	>15	09/01/2026
Ph.D. (2004)	University of Massachusetts Boston			
Fa 2005 – Sp 2011 Fa 2011 – Sp 2016 Fa 2016 – Sp 2023 Fa 2023 – Sp 2026 Fa 2026	Western Michigan University Western Michigan University Western Michigan University Northern Arizona University East Texas A&M University	Assistant Professor Associate Professor (Tenured 2011) Professor Professor Professor		

Dr. Udaya Wagle is an accomplished scholar, educator, and academic leader whose record demonstrates sustained excellence in teaching, scholarly activity, and professional service. Over the course of his career, he has taught a broad range of graduate and undergraduate courses in public administration, public policy, research methods, and quantitative analysis, while also directing graduate programs and mentoring doctoral students. His scholarly record includes numerous peer-reviewed journal articles, books, edited volumes, international presentations, externally funded projects, and editorial and review service for leading journals and publishers in public affairs and public policy. Dr. Wagle has also provided substantial professional and institutional service through leadership roles in NASPAA-accredited programs, faculty governance, accreditation activities, conference leadership, and international policy and development initiatives. His record reflects a sustained commitment to academic excellence, student success, public service, and the advancement of the field of public administration.

To my knowledge, Dr. Wagle has behaved in a professional manner across his career and has not engaged in behaviors that may lead to dismissal for cause as specified in System Policy 12.01, Section 4.3.

TARLETON STATE UNIVERSITY
BACKGROUND OF FACULTY
RECOMMENDED FOR ACADEMIC TENURE
TENURE LIST NO. 26-04

COLLEGE OF HEALTH AND CLINICAL PROFESSIONS

Name	Present Rank Department	Yrs. Towards Tenure* Univ.	 Other Inst.	Effective Date Tenure
Dr. Darryn Willoughby	Professor Master of Medical Science Physician Assistant Medicine	0	30+	Upon Approval by the Board and Faculty Arrival
Ph.D. (1993)	Texas A&M University			
Fa 1995 – Fa 1999	University of Southern Maine		Assistant Professor	
Fa 2000 – Su 2002	Texas Christian University		Assitant Professor	
Fa 2002 – Su 2004	Texas Christian University		Associate Professor (Tenured 2002)	
Fa 2004 – Su 2016	Baylor University		Associate Professor	
Fa 2016 – Sp 2020	Baylor University		Professor	
Su 2020 – Sp 2024	University of Mary Hardin-Baylor		Professor	
Su 2020 – Su 2026	Baylor University		Professor Emeritus	
Fa 2026 – Present	Tarleton State University		Professor	

Dr. Darryn Willoughby comes to Tarleton State University as a Professor in the College of Health and Clinical Professions. Dr. Willoughby has held several instructional roles, from Assistant Professor to Full Professor in institutions such as Baylor College of Medicine, Baylor University, and Texas Christian University. Dr. Willoughby brings an established and nationally recognized research program focused on the physiological, biochemical, and molecular mechanisms regulating skeletal muscle hypertrophy and myogenic function in aging populations. His work specifically examines the impact of reduced estradiol on neuromuscular junction degradation and subsequent muscle mass, function, and quality of life in post-menopausal women; and the relationship between reduced testosterone, androgen receptor expression and binding affinity, and declining muscle mass and strength in post-andropausal men. These research areas carry direct clinical relevance to the Physician Assistant profession and align strongly with the MMSc-PA Medicine Program's mission to prepare clinically excellent, evidence-informed providers for rural and underserved communities, populations disproportionately affected by sarcopenia and aging-related functional decline.

Dr. Willoughby's long-term vision is to establish a multidisciplinary Center for Healthy Aging at Tarleton State University, a collaborative research initiative uniting faculty and students from the Colleges of Health Sciences, Kinesiology, and, in time, the emerging medical school. This center would integrate expertise across physiology, anatomy, nutrition, exercise rehabilitation, clinical medicine, and emotional health to conduct impactful research on healthy aging. He has a demonstrated record of successfully securing extramural funding totaling $1,522,000, and intends to pursue that pathway within 2–3 years.

Dr. Willoughby has behaved in a professional manner across his career and has not engaged in behaviors that may lead to dismissal for cause as specified in System Policy 12.01 section 4.3.

COLLEGE OF LIBERAL AND FINE ARTS

Name	Present Rank Department	Yrs. Towards Tenure* Univ.	 Other Inst.	Effective Date Tenure
Dr. Ming-Li Hsieh	Assistant Professor Criminal Justice	0	6	Upon Approval by the Board and Faculty Arrival
Ph. D. (2016)	Washington State University			
Fa 2017 – Su 2022 Fa 2022 – Sp 2026 Fa 2026 – Present	University of Wisconsin-Eau Claire University of Wisconsin-Eau Claire Tarleton State University		Assistant Professor Associate Professor (Tenured 2022) Associate Professor	

Dr. Ming-Li Hsieh joins Tarleton State University as an Associate Professor in the Department of Criminal Justice with a record of sustained scholarly productivity, teaching excellence, and professional service that meet the expectations for tenure upon arrival. Dr. Hsieh holds a Ph.D. in Criminal Justice and Criminology from Washington State University and until Spring of 2026 served as an Associate Professor at the University of Wisconsin–Eau Claire. Dr. Hsieh has developed a strong and consistent research agenda grounded in quantitative methodologies and focused on criminal justice systems, corrections, policing, and cybercrime. He has an extensive record of peer-reviewed publications in high-impact journals, as well as book chapters and scholarly monographs. Dr. Hsieh has also served as principal investigator and co-investigator on multiple externally and internally funded research projects, demonstrating sustained ability to secure research support and contribute to policy-relevant scholarship. Dr. Hsieh's research is organized around two major themes: (1) evaluation of criminal justice policies and institutional practices using evidence-based approaches, and (2) interdisciplinary and cross-cultural analyses of crime, justice, and inequality. This work reflects both methodological rigor and applied relevance consistent with the research mission of Tarleton State University. In teaching, Dr. Hsieh has extensive experience delivering a wide range of undergraduate and graduate courses, including criminological theory, research methods, cybersecurity, policing, and corrections, across face-to-face, hybrid, and online modalities. Dr. Hsieh demonstrates a commitment to active learning, critical thinking, and multicultural perspectives. Dr. Hsieh has also been recognized for teaching and mentoring excellence through national and institutional awards. Dr. Hsieh has a strong record of student mentoring, including supervision of undergraduate and graduate research, participation in student-faculty collaborative projects, and mentoring of students engaged in independent research and thesis projects. These contributions align with Tarleton's emphasis on applied learning and student success. Service contributions include active engagement in professional organizations such as the Academy of Criminal Justice Sciences and the American Society of Criminology, editorial board service, and participation in university, college, and departmental committees. Dr. Hsieh has held leadership roles in national and international organizations and has contributed to program development and institutional governance.

Dr. Hsieh has behaved in a professional manner across his career and has not engaged in behaviors that may lead to dismissal for cause as specified in System Policy 12.01 section 4.3.

COLLEGE OF NURSING

Name	Present Rank Department	Yrs. Towards Tenure* Univ.	 Other Inst.	Effective Date Tenure
Dr. Jennifer Yeager	Associate Professor Graduate Nursing Education	0	13+	Upon Approval by the Board and Faculty Arrival
Ph.D. (2013)	University of Texas at Tyler			
Fa 2012 – Su 2020 Fa 2020 – Sp 2024 Sp 2026 – Present	Tarleton State University Tarleton State University Tarleton State University		Assistant Professor Associate Professor (Tenured 2020) Associate Professor	

Dr. Yeager returns to Tarleton State as an Associate Professor in the Department of Graduate Nursing Education. Dr. Yeager has demonstrated sustained excellence in teaching through her extensive experience instructing undergraduate and graduate nursing students at Tarleton State University. Her teaching portfolio includes a wide range of courses such as clinical pharmacology, gerontologic nursing, nursing research, aging and end-of-life issues, advanced health assessment, instructional strategies, and healthcare policy. She has consistently utilized innovative strategies, including active learning methods and HyFlex course designs, receiving the O.A. Grant Teaching Award and professional development recognitions for her work in this area. Dr. Yeager has obtained certifications for Quality Matters as well as Association of College and University Educators. Dr. Yeager's commitment to student mentoring and guidance is evident in her leadership of numerous honors projects, master's thesis and capstone committees, and non-thesis research advisorships, and in her cultivation of nursing scholarship at both undergraduate and graduate levels. She has also served as a faculty member and curriculum committee chair, incorporating evidence-based pedagogical practices and assessment strategies, reinforcing her dedication to academic excellence and student success. Her professional development is ongoing and robust, as seen from numerous continuing education courses and certifications, including interprofessional education facilitation, palliative care, effective college instruction, and simulation. Recognition as an Outstanding Graduate (MSN), selection for professional leadership academies, and awards in teaching further underscore her instructional impact.

Dr. Yeager's service is exemplary and multi-faceted, spanning departmental, college, university, professional, and public sectors. She has served Tarleton State University as Clinical Coordinator, Director of Graduate Nursing Programs, Primary Nurse Planner for Nursing Professional Development, and in various committee leadership roles, including BSN Curriculum Co-Chair and Graduate Program Committee Chair. Her administrative leadership ensured successful student clinical placements and program accreditation compliance, notably facilitating new and renewed clinical affiliation agreements and streamlining student progression toward graduation. At the university level, Dr. Yeager has contributed to strategic planning, curriculum review, accreditation self-studies, graduate councils, Instutional Review Board, and distance-learning initiatives. Her service extends beyond the institution, evidenced by leadership and advisory positions in Sigma Theta Tau International, the Texas Nurses Association, and the Society for Simulation in Healthcare, as well as engagement in community health partnerships and public health committees. Her role as a reviewer for multiple peer-reviewed journals, her guidance to student nurse associations, and her participation in public and legislative health advocacy reflect her professional commitment and influence at the state and national levels.

Dr. Yeager's research, scholarship, and intellectual contributions are substantial and impactful. She is a published author and editor of leading nursing textbooks, including "Gerontologic Nursing" and "Pharmacology: A Patient-Centered Nursing Process Approach," as well as numerous study guides and educational modules for Elsevier. Her scholarship extends to peer-reviewed publications on nursing education, simulation, dementia, and geriatric nursing, advancing evidence-based practice and knowledge in her discipline. She has secured competitive grants for interdisciplinary education, simulation integration, and disaster preparedness, some of which have been funded at significant levels, evidencing her capacity to develop, lead, and collaborate on scholarly projects. Her presentations at national and international professional conferences (e.g., Society for Simulation in Healthcare, National Gerontological Nursing Association, American Public Health Association) demonstrate her dissemination of research and educational innovation, informing the broader nursing academy. Dr. Yeager regularly serves as a reviewer for high-impact nursing and medical journals and as a subject matter expert and consultant for Elsevier textbook content and electronic learning resources.

Dr. Yeager has behaved in a professional manner across her career and has not engaged in behaviors that may lead to dismissal for cause as specified in System Policy 12.01 section 4.3.

COLLEGE OF SCIENCE AND MATHEMATICS

Name	**Present Rank** **Department**	**Yrs. Towards Tenure*** **Univ.**	 **Other Inst.**	**Effective Date** **Tenure**
Dr. Yunfei Wen	Associate Professor Biological Sciences	0	8	Upon Approval by the Board and Faculty Arrival
Ph.D. (2004)	University of Nebraska Medical Center			
Fa 2011 – Su 2018 Fa 2018 – Su 2024 Fa 2024 – Su 2026 Fa 2026 – Present	UT MD Anderson Cancer Center UT MD Anderson Cancer Center UT MD Anderson Cancer Center Tarleton State University	Instructor Assistant Professor Associate Professor (Tenured 2024) Associate Professor		

Dr. Yunfei Wen comes to Tarleton State University as an Associate Professor in the Department of Biological Sciences. With more than 15 years of experience in medical and graduate education, Dr. Wen has developed and taught courses across molecular and cell biology, biochemistry, biotechnology methods, genomics and bioinformatics, and graduate topics including signal transduction and quantitative modeling, and has contributed to integrated, team-taught curricula with assessment blueprinted to defined learning objectives. She has mentored undergraduate, master's, doctoral, and postdoctoral trainees, including a National Cancer Institute (NCI) Institutional National Research Service Award (T32) clinical fellow, and many have advanced to first-author publications, fellowships, and independent research careers.

The Wen laboratory investigates gene-regulatory circuits and epigenomic states in tumor and stromal compartments, with translational emphasis on antibody-based immunotherapy and antibody-drug conjugates, mechanisms of adaptive resistance to anti-angiogenic therapy, and quantitative biomarkers derived from single-cell and spatial omics. Dr. Wen has secured more than $3 million in extramural funding as Principal Investigator on awards from the National Institutes of Health, the Department of Defense Congressionally Directed Medical Research Programs, and multiple cancer research foundations, and her total extramural support, including major collaborative awards on which she serves as Co-Investigator such as a $3.4 million National Institute of Health (NIH) R01 and an $899,000 Cancer Prevention and Research Institute of Texas award, exceeds $7 million. She has authored more than 35 peer-reviewed publications, including first- and corresponding-author articles in journals such as Nature Communications, Cancer Research, Clinical Cancer Research, and Cell

Reports, and is a named inventor on issued and provisional patents related to cancer imaging and therapy. Her independent program has earned sustained national recognition, including a Susan G. Komen Presidential Postdoctoral Fellowship, the American Association for Cancer Research Brigid G. Leventhal Scholar Award, and multiple NCI Specialized Programs of Research Excellence and Department of Defense career-development and investigator awards, and she is regularly invited to present at national and international scientific meetings, including as a featured speaker.

Dr. Wen's contributions are extensive. She serves on the editorial board of Frontiers in Cell and Developmental Biology, has served as a Topic Editor for the journal, and reviews manuscripts for journals including Nature Communications, Theranostics, and Cancer. She has served as a scientific reviewer for NIH/NCI study sections, including the Tumor Cell Biology Study Section, for Department of Defense Congressionally Directed Medical Research Program review panels, the National Comprehensive Cancer Network Foundation Young Investigator Award committee, and the Mary Kay Ash Foundation. Within her institution, she led submission of a High-End Instrumentation (S10) grant involving twelve investigators and has served as proxy Principal Investigator for departmental Institutional Review Board protocols. Dr. Wen is an active member of the American Association for Cancer Research, the American Society of Clinical Oncology, Women in Cancer Research, and Sigma Xi.

Dr. Wen has conducted herself in a professional manner throughout her career and has not engaged in behaviors that may lead to dismissal for cause as specified in System Policy 12.01 section 4.3.

TEXAS A&M UNIVERSITY
BACKGROUND OF FACULTY
RECOMMENDED FOR ACADEMIC TENURE
TENURE LIST NO. 26-04

BUSH SCHOOL OF GOVERNMENT & PUBLIC SERVICE

Name	Present Rank Department	Yrs. Towards Tenure* Univ.	 Other Inst.	Effective Date Tenure
Dr. Brian F. Crisp	Professor Political Science	0	>15	Upon Approval by the Board and Faculty Arrival
Ph.D. (1992)	University of Michigan			
Su 1991 – Su 1995	Wake Forest University	Assistant Professor		
Su 1995 – Su 1999	The University of Arizona	Assistant Professor		
Su 1999 – Su 2004	The University of Arizona	Associate Professor (Tenured 1999)		
Su 2004 – Su 2012	Washington University	Associate Professor (Tenured 2004)		
Su 2012 – Fa 2024	Washington University	Professor		
Fa 2024 – Fa 2025	Washington University	Professor Emeritus		
Sp 2026 – Present	Texas A&M University	Professor		

Dr. Brian F. Crisp received a Ph.D. in Political Science from the University of Michigan in 1992. Dr. Crisp joined the Department of Political Science at Texas A&M University as a professor in 2026. Dr. Crisp began his academic career at Wake Forest University and subsequently held faculty appointments at The University of Arizona, where he earned tenure in 1999, and Washington University, where he was promoted to professor in 2012. He has taught courses in comparative politics at all levels, from lower-division undergraduate courses to graduate research seminars and has received significant teaching awards for both undergraduate and graduate instruction at the college and university levels. His research on the electoral systems, legislative politics, and interbranch relations has been published in leading journals, including *The American Journal of Political Science, The American Political Science Review, The British Journal of Political Science,* and *The Journal of Politics,* among others. His most recent book (with Cunha, Olivella and Rosas), *Electoral System Incentives for Interparty and Intraparty Politics*, was published by Oxford University Press in 2025. He is currently collaborating on several projects related to electoral systems, democratic institutions, and representation. These include work examining whether roll call vote results may generate a biased view of legislative politics; whether electoral rules contribute to the underrepresentation of minorities in U.S. local governments; and where populist politicians are most likely to be elected and how they govern once in office. Dr. Crisp has served on the National Council of the American Political Science Association and has chaired two of the association's organized sections: Legislative Studies and Representation & Electoral Systems.

Dr. Crisp's file does not include any information we believe to be inconsistent with System Policy *12.01*, Section 4.3.

Dr. Robert Kubinec	Associate Professor Political Science	0	7	Upon Approval by the Board and Faculty Arrival
Ph.D. (2018)	University of Virginia			
Fa 2019 – Su 2024 Fa 2024 – Su 2026 Su 2026 – Su 2026 Su 2026 – Present	New York University Abu Dhabi University of South Carolina University of South Carolina Texas A&M University	Assistant Professor Assistant Professor Associate Professor (Tenured 2026) Associate Professor		

Dr. Robert Kubinec received a Ph.D. in Foreign Affairs from the University of Virginia in 2018. Dr. Kubinec joined the Department of Political Science at Texas A&M University (Texas A&M) in 2026. Dr. Kubinec previously held faculty positions at New York University Abu Dhabi and the University of South Carolina, where he served as assistant professor before being promoted to associate professor with tenure in 2026, prior to joining Texas A&M. Dr. Kubinec's teaching has ranged from introductory courses in data science to more complex topics such as comparative politics in the Middle East. His teaching impact includes creating a software package for students to help them examine real-world issues. Dr. Kubinec is a comparative political economist whose research examines the long-term drivers of wealth creation and democratization in developing countries. His book, *Making Democracy Safe for Business: Corporate Politics During the Arab Uprisings* (Cambridge University Press), examines the influence of prominent businesspeople on the political outcomes of the Arab Uprisings. He is also actively engaged in research on data-scientific methods, including causal inference, Bayesian statistics and measurement, and is the author of the R packages *idealstan* and *ordbetareg*. He has published journal articles in *Nature Human Behavior, The Journal of Politics, PLOS One, The Journal of the Royal Statistical Society: Series A, The Journal of Peace Research, Scientific Data, World Politics, Social Science Quarterly, Comparative Political Studies,* and *Political Analysis.*

Dr. Kubinec's file does not include any information we believe to be inconsistent with System Policy *12.01*, Section 4.3.

COLLEGE OF AGRICULTURE & LIFE SCIENCES

Name	**Present Rank** **Department**	**Yrs. Towards Tenure*** **Univ.**	**Other Inst.**	**Effective Date** **Tenure**
Dr. James W. Cain III	Associate Professor Rangeland, Wildlife & Fisheries Management	0	2	Upon Approval by the Board and Faculty Arrival
Ph.D. (2006)	The University of Arizona			
Su 2008 – Sp 2010 Su 2010 – Sp 2023 Sp 2023 – Sp 2026 Sp 2026 – Present	Texas A&M University–Commerce U.S. Geological Survey, New Mexico Cooperative Fish and Wildlife Research Unit U.S. Geological Survey, New Mexico Cooperative Fish and Wildlife Research Unit Texas A&M University	Assistant Professor Research Wildlife Biologist and Assistant Unit Leader Research Wildlife Biologist and Unit Leader Associate Professor		

Dr. James W. Cain III received a Ph.D. in Wildlife and Fisheries Science from The University of Arizona in 2006. Dr. Cain joined the Department of Rangeland, Wildlife & Fisheries Management at Texas A&M University as an associate professor in 2026. Dr. Cain previously served with the U.S. Geological Survey's New Mexico Cooperative Fish and Wildlife Research Unit, where he advanced to unit leader and research wildlife biologist, leading interdisciplinary research programs on wildlife ecology and management in collaboration with federal, state, and Tribal partners. He also served as an assistant professor at Texas A&M University-Commerce. Dr. Cain has taught undergraduate courses in Wildlife Management, Geospatial Mapping, and Field Methods for Wildlife and Conservation. He has mentored and advised 31 graduate students to completion (28 M.S. and three Ph.D.) and is currently mentoring two Ph.D. students and four M.S. students. Dr. Cain is an expert in wildlife-habitat relationships, population ecology, foraging ecology, and the influence of management practices on native wildlife species. His research addresses both basic and applied questions related to wildlife ecology, conservation, and management, with an emphasis on large mammals in arid and semi-arid environments. His research program provides actionable science for decision makers and collaborators at state and federal agencies while advancing basic science on large ungulate and predator ecology. Dr. Cain has authored 92 peer-reviewed publications, four book chapters, 192 conference presentations, and co-edited two editions of the university textbook, *Wildlife Management: Contemporary Principles and Practices,* published by Johns Hopkins University Press. He has been awarded over $10 million in research funding from federal and state agencies as well as non-governmental organizations. Dr. Cain is a Fellow of The Wildlife Society and serves on the Technical Staff of the Desert Bighorn Council.

Dr. Cain's file does not include any information we believe to be inconsistent with System Policy *12.01*, Section 4.3.

Dr. Chin-Cheng Scotty Yang	Associate Professor Entomology	0	15	Upon Approval by the Board and Faculty Arrival
Ph.D. (2010)	National Taiwan University			
Su 2011 – Sp 2016 Sp 2016 – Su 2020 Sp 2021 – Fa 2025 Sp 2026 – Present	National Taiwan University Kyoto University, Japan Virginia Polytechnic Institute and State University Texas A&M University		Assistant Professor Junior Associate Professor Assistant Professor Associate Professor	

Dr. Chin-Cheng Scotty Yang received a Ph.D. in Entomology from National Taiwan University in 2010. Dr. Yang joined the Department of Entomology at Texas A&M University (Texas A&M) as an associate professor in 2026. Dr. Yang previously held faculty appointments at National Taiwan University, Kyoto University, and Virginia Polytechnic Institute and State University prior to joining Texas A&M. Dr. Yang has developed and taught more than 20 courses, including Insect Behavior and Ecology and Urban Pest Management. He has mentored four postdoctoral scholars and served on more than 30 graduate committees, chairing or co-chairing 17 graduate students. His teaching and mentoring have been recognized with the Teaching Excellence Award and Mentoring Award from National Taiwan University, and he also received the Virginia Tech College of Agriculture and Life Sciences Award for Outreach Excellence for his commitment to public engagement. His research program has made significant contributions to advancing sustainable pest management and promoting science-based solutions to invasive and urban pest challenges. His interdisciplinary program integrates invasion biology, behavioral ecology, insect-microbial interactions, and urban entomology, with a strong focus on translating fundamental discoveries into practical tools that support stakeholders such as pest management professionals and regulatory partners. Dr. Yang has secured more than $3.9 million in research funding from federal, state, university, and industry partners and has published 69 peer-reviewed articles, including papers in

Science and the *Annual Review of Entomology*. He has delivered 76 invited presentations at universities, government agencies, and national and international industry and scientific meetings.

Dr. Yang's file does not include any information we believe to be inconsistent with System Policy *12.01*, Section 4.3.

COLLEGE OF DENTISTRY

Name	Present Rank Department	Yrs. Towards Tenure* Univ.	 Other Inst.	Effective Date Tenure
Dr. Dimitris N. Tatakis	Professor Periodontics	0	>15	Upon Approval by the Board and Faculty Arrival
Ph.D. (1990) DDS (1982)	State University of New York at Buffalo National and Kapodistrian University of Athens			
Sp 1991 – Sp 1994 Sp 1994 – Su 1997 Su 1997 – Su 2001 Su 2001 – Su 2024 Sp 2026 – Present	University of Louisville Loma Linda University Loma Linda University The Ohio State University Texas A&M University	Assistant Professor Associate Professor Professor (Tenured 1997) Professor (Tenured 2001) Professor		

Dr. Dimitris N. Tatakis received a DDS in Dentistry (1982) from National and Kapodistrian University of Athens and a Ph.D. in Oral Biology (1990) from the State University of New York at Buffalo. Dr. Tatakis is a board-certified academic periodontist and member of the American Academy of Periodontology (AAP). He joined the Department of Periodontics at Texas A&M University as a professor and department head in 2026. Dr. Tatakis previously held faculty appointments at the University of Louisville, Loma Linda University, and The Ohio State University, where he served as a tenured professor from 2001 to 2024. He has trained more than 120 periodontists and has mentored or co-mentored 52 master's students and seven doctoral students. His excellence in teaching and dedication to inspiring students were recognized with the AAP Outstanding Periodontal Educator Award. Dr. Tatakis has authored more than 190 peer-reviewed articles, multiple book chapters, a Springer-published textbook, and more than 260 conference abstracts. His research focuses on periodontal plastic surgery and wound healing, with particular emphasis on novel treatment modalities and the mechanisms of tissue repair. His clinical and translational research has earned national and international recognition, including placement on Stanford University's list of the World's Top 2% Most-Cited Scientists and awards from the AAP and the Academy of Osseointegration. Dr. Tatakis currently serves as Director of the American Board of Periodontology, as a reviewer for the Commission on Dental Accreditation, and on the editorial boards of several biomedical journals.

Dr. Tatakis' file does not include any information we believe to be inconsistent with System Policy *12.01*, Section 4.3.

COLLEGE OF EDUCATION & HUMAN DEVELOPMENT

Name	Present Rank Department	Yrs. Towards Tenure* Univ.	 Other Inst.	Effective Date Tenure
Dr. Joseph N. Cooper	Professor Kinesiology & Sports Management	0	13	Upon Approval by the Board and Faculty Arrival
Ph.D. (2013)	University of Georgia			
Su 2013 – Sp 2019 Sp 2019 – Su 2019 Fa 2019 – Sp 2022 Sp 2022 – Su 2026 Su 2026 – Present	University of Connecticut University of Connecticut University of Massachusetts Boston University of Massachusetts Boston Texas A&M University	Assistant Professor Associate Professor (Tenured 2019) Associate Professor (Tenured 2019) Professor Professor		

Dr. Joseph N. Cooper received a Ph.D. in Kinesiology from the University of Georgia in 2013. Dr. Cooper joined the Department of Kinesiology & Sports Management at Texas A&M University (Texas A&M) as a professor in 2026. Dr. Cooper previously held faculty appointments at the University of Connecticut and the University of Massachusetts Boston, where he earned tenure in 2019 and was promoted to professor in 2022 before joining Texas A&M. Dr. Cooper is an expert on sport, race, education, and culture. He is sole author of three books, the sole editor of one book, and co-editor of three books. Dr. Cooper teaches courses in sport management, sport marketing, sport law, sport and society, and sport operations. Dr. Cooper has served as chair or committee member for more than 30 theses and dissertations. He was an inaugural endowed chair, created a new undergraduate program that enrolls over 430 students per year, and served as the founding executive director of the Institute for Innovative Leadership in Sport. He has published 45 peer-reviewed journal articles, 17 book chapters, two encyclopedia articles, two industry reports, and 90 conference papers. Dr. Cooper has secured $10 million in endowment funds for research, education, and programming. Dr. Cooper has served as an expert consultant on a National Science Foundation grant awarded for $3.4 million. His excellence in service is reflected in his continued engagement with multiple college, university, and professional association committees, as well as advisory boards for community organizations.

Dr. Cooper's file does not include any information we believe to be inconsistent with System Policy *12.01*, Section 4.3.

NARESH K. VASHISHT COLLEGE OF MEDICINE

Name	Present Rank Department	Yrs. Towards Tenure* Univ.	 Other Inst.	Effective Date Tenure
Dr. Hui-Wen Lo	Professor Cell Biology & Genetics and Translational Medical Sciences	1	>15	Upon Approval by the Board

Ph.D. (2002)	The University of Texas Health Science Center at Houston	
Su 2006 – Fa 2010	Duke University	Assistant Professor
Sp 2011 – Sp 2014	Duke University	Associate Professor
Sp 2014 – Su 2018	Wake Forest University	Associate Professor (Tenured 2014)
Fa 2018 – Su 2022	Wake Forest University	Professor
Fa 2022 – Sp 2025	The University of Texas Health Science Center at Houston	Professor (Tenured 2022)
Sp 2025 – Present	Texas A&M University	Professor

Dr. Hui-Wen Lo received a Ph.D. in Biochemistry and Molecular Biology from The University of Texas Health Science Center at Houston in 2002 and completed postdoctoral training at The University of Texas MD Anderson Cancer Center. Dr. Lo began her academic career at Duke University before moving to Wake Forest University, where she earned tenure in 2014 and was promoted to professor in 2018. While at Wake Forest University, she served as Associate Director of Basic Sciences for a National Cancer Institute-designated Cancer Center. She later served as a tenured professor and Vice Chair for Research at The University of Texas Health Science Center at Houston. In 2025, Dr. Lo joined Texas A&M University as the Jean and Tom McMullin Endowed Professor and Head of the Department of Cell Biology & Genetics, with a secondary appointment in the Department of Translational Medical Sciences. Dr. Hui-Wen Lo is a nationally and internationally recognized cancer biologist with more than 30 years of experience in basic and translational cancer research. Her work focuses on breast cancer, brain metastases, and glioblastoma and has led to three patents and one clinical trial. Dr. Lo is committed to education and mentorship and has trained numerous graduate students, postdoctoral fellows, and physician-scientists, many of whom have gone on to successful academic, clinical, and industry careers. Dr. Lo has secured $14 million in research funding from the National Institutes of Health, the Department of Defense, and private foundations.

Dr. Lo's file does not include any information we believe to be inconsistent with System Policy *12.01*, Section 4.3.

Dr. Salvador Martín Guinjoan	Associate Professor Psychiatry & Behavioral Sciences	0	>15	Upon Approval by the Board and Faculty Arrival
Ph.D. (1997) M.D. (1992)	University of Buenos Aires University of Buenos Aires			
Su 1999 – Su 2005	University of Buenos Aires	Assistant Professor of Physiology (Tenure-Track Equivalent)		
Su 2008 – Fa 2021	University of Buenos Aires	Associate Professor of Neurophysiology (Tenured Equivalent)		
Su 2010 – Fa 2021	University of Buenos Aires	Associate Professor of Psychiatry (Tenured Equivalent)		
Sp 2026 – Present	Texas A&M University	Associate Professor		

Dr. Salvador Martín Guinjoan received an M.D. in Medicine (1992) and a Ph.D. in Physiology (1997) from the University of Buenos Aires. Dr. Guinjoan joined the Department of Psychiatry and Behavioral Sciences at Texas A&M University as an associate professor in 2026. He has held academic and clinical appointments in Argentina, including leadership roles at the Fleni Foundation as Chief of Psychiatry. He also held faculty appointments at the University of Buenos Aires as Associate Professor of Psychiatry and Associate Professor of Neurophysiology and served as a Principal Investigator with the National Scientific and Technical Research

Council. He most recently served as Principal Investigator at the Laureate Institute for Brain Research in Tulsa, Oklahoma (2020–2026). Dr. Guinjoan is a physician-scientist specializing in neuropsychiatry, with expertise in the brain circuit mechanisms underlying mood disorders, Alzheimer's disease, and related conditions. He has an established record of teaching and mentoring graduate students, medical students, residents, and postdoctoral fellows, many of whom have gone on to academic and clinical careers. Dr. Guinjoan is the author of more than 111 peer-reviewed publications and three book chapters, with work appearing in leading journals including the *American Journal of Psychiatry* and *Biological Psychiatry*. He has received over $3 million in extramural funding, including support from the National Institute of Mental Health, and has pioneered the use of low-intensity focused ultrasound as a noninvasive neuromodulation technique for treatment-resistant depression. He has directed or co-directed nine doctoral dissertations and mentored numerous postdoctoral fellows. He is a member of the American Psychiatric Association and the Society of Biological Psychiatry.

Dr. Guinjoan's file does not include any information we believe to be inconsistent with System Policy *12.01*, Section 4.3.

SCHOOL OF LAW

Name	Present Rank Department	Yrs. Towards Tenure* Univ.	 Other Inst.	Effective Date Tenure
Mr. Lawrence B. Solum	Professor Law	0	>15	Upon Approval by the Board and Faculty Arrival
J.D. (1984)	Harvard University			
Fa 1985 – Sp 1988	Loyola Marymount University		Associate Professor	
Fa 1988 – Sp 2002	Loyola Marymount University		Professor (Tenured 1988)	
Fa 2002 – Sp 2005	University of San Diego		Professor (Tenured 2002)	
Fa 2005 – Sp 2011	University of Illinois Urbana-Champaign		Professor (Tenured 2005)	
Fa 2011 – Sp 2020	Georgetown University		Professor (Tenured 2011)	
Fa 2020 – Su 2026	University of Virginia		Professor (Tenured 2020)	
Su 2026 – Present	Texas A&M University		Professor	

Mr. Lawrence B. Solum received a J.D. from Harvard University in 1984. Mr. Solum joined the School of Law at Texas A&M University as a professor in 2026. He has held faculty appointments across multiple institutions, including Loyola Marymount University, the University of San Diego, the University of Illinois Urbana–Champaign, Georgetown University, and the University of Virginia, where he served as a tenured professor. His courses include Civil Procedure, Constitutional Law, Interpretation Theory and Practice, and Law and Artificial Intelligence. His teaching has been recognized with the Frank F. Flegal Teaching Award at Georgetown University and the Thornes Prize for Best Teacher at the University of San Diego. His scholarship focuses on constitutional theory, originalism, legal interpretation, virtue jurisprudence, and artificial intelligence and law. Mr. Solum is among the most-cited scholars in constitutional law and law and philosophy in the United States, with more than 123,000 Social Science Research Network downloads and publications in leading journals, including *California Law Review*, *University of Pennsylvania Law Review*, and *Harvard Law Review Forum*. Mr. Solum has served as chair of four sections of the Association of American Law Schools — Jurisprudence, Constitutional Law, Scholarship, and Law and Interpretation — and provides extensive service

to the legal academy through hiring, tenure, and peer review letters. As founder and author of the *Legal Theory Blog* and the *Legal Theory Lexicon*, he has created widely used resources for legal education and scholarship.

Mr. Solum's file does not include any information we believe to be inconsistent with System Policy *12.01*, Section 4.3.

* Each university determines, through a review process, the number of years each faculty member will be awarded towards tenure based on their dossier.

TEXAS A&M UNIVERSITY-CENTRAL TEXAS
BACKGROUND OF FACULTY
RECOMMENDED FOR ACADEMIC TENURE
TENURE LIST NO. 26-04

COLLEGE OF BUSINESS ADMINISTRATION

Name	Present Rank Department	Yrs. Towards Tenure* Univ.	 Other Inst.	Effective Date Tenure
Dr. Mikhail S. Kouliavtsev	Professor Economics	0	>23	Upon Approval by the Board and Faculty Arrival
Ph.D. (2003)	Temple University			
Fa 2003 – Sp 2007 Fa 2007 – Sp 2009 Fa 2009 – Sp 2014 Fa 2014 – Sp 2026 Su 2026 - present	Philadelphia University Stephen F. Austin State University Stephen F. Austin State University Stephen F. Austin State University Texas A&M University-Central Texas	Assistant Professor Assistant Professor Associate Professor (tenured 2012) Professor Professor		

Dr. Kouliavtsev comes to us after serving as Professor of Economics and Department Chair at Stephen F. Austin State University, with a record of effective teaching, applied scholarship, and academic leadership. His teaching excellence is evidenced by innovative pedagogy, research on student learning, and recognition through Teaching Innovation and Teaching Excellence awards. His scholarly work includes numerous peer-reviewed publications in economics and economic education, supported by conference presentations and funded projects that demonstrate both academic and practical impact. As Chair, he has led faculty hiring, program development, and founded the Center for Business and Economic Research, while also contributing extensively to university, professional, and community service through committees, consulting, and public engagement.

To the best of our knowledge, Dr. Kouliavtsev has behaved in a professional manner across his career and has not engaged in behaviors that may lead to dismissal for cause as specified in System Policy *12.01,* Section 4.3.

* Each university determines, through a review process, the number of years each faculty member will be awarded towards tenure based on their dossier.

TEXAS A&M UNIVERSITY-CORPUS CHRISTI
BACKGROUND OF FACULTY
RECOMMENDED FOR ACADEMIC TENURE
TENURE LIST NO. 26-04

COLLEGE OF SCIENCE

Name	Present Rank Department	Yrs. Towards Tenure* Univ.	 Other Inst.	Effective Date Tenure
Dr. Stephanie Romañach	Harte Research Institute Endowed Chair and Professor of Ecosystem Science & Modeling Department of Life Sciences	0	0	Upon Approval by the Board and Faculty Arrival
Ph.D. (2003)	University of California, Santa Barbara			

Dr. Stephanie S. Romañach is a research ecologist whose work focuses on ecological modeling, climate change impacts, and development of decision support tools to advance ecosystem restoration and conservation. She previously served as a Research Ecologist at the U.S. Geological Survey (USGS). She has authored over 60 peer-reviewed journal articles, several book chapters, and numerous technical reports. Her applied scholarship directly informs large-scale restoration planning, particularly in the Florida Everglades.

Dr. Romañach has secured $15 million in competitive funding as Principal Investigator or Co-Principal Investigator. She holds graduate faculty appointments at Florida Atlantic University and the University of Florida, where she has mentored graduate and post-doctoral students. While with the USGS, she served as the agency's representative to the Science Coordination Group, which reported to the South Florida Ecosystem Restoration Task Force, and to the U.S. Government Coordinating Committee for the Convention on International Trade in Endangered Species of Wild Fauna and Flora. She is an Academic Editor for *PLOS ONE*, the peer reviewed, open-access journal published by the *Public Library of Science* and serves on the Board of the African Wildlife Conservation Fund.

To the best of our knowledge, Dr. Romañach has behaved in a professional manner across her career and has not engaged in behaviors that may lead to dismissal for cause as specified in System Policy *12.01*, Section 4.3.

TEXAS A&M UNIVERSITY-SAN ANTONIO
BACKGROUND OF FACULTY
RECOMMENDED FOR ACADEMIC TENURE
TENURE LIST NO. 26-04

COLLEGE OF ARTS AND SCIENCES

Name	Present Rank Department	Yrs. Towards Tenure* Univ.	 Other Inst.	Effective Date Tenure
Dr. Venkatesh Uddameri	Professor Computational, Engineering, & Mathematical Sciences	0	>15	Upon Approval by the Board and Faculty Arrival
Ph.D. (1998)	University of Maine			
Fa 2001 – Fa 2004 Fa 2004 – Fa 2011 Fa 2011 – Fa 2012 Fa 2012 – Su 2022 Su 2022 – Su 2026 Su 2026 – Present	Texas A&M University-Kingsville Texas A&M University-Kingsville Texas A&M University-Kingsville Texas Tech University Lamar University Texas A&M University-San Antonio	Assistant Professor Associate Professor (Tenured 2006) Professor Professor (Tenured 2012) Department Chair and Professor (Tenured 2022) Professor		

Dr. Venkatesh (Venki) Uddameri holds a Ph.D. in Civil and Environmental Engineering from the University of Maine and is a licensed Professional Engineer in Texas. He brings more than two decades of experience in higher education and has served in numerous leadership roles, including department chair, research center director, and program administrator at Lamar University, Texas Tech University, and Texas A&M University-Kingsville.

Dr. Uddameri is a nationally recognized scholar in water resources and environmental engineering. He has authored four books, six book chapters, and more than 70 peer-reviewed journal publications, secured over $1.2 million in external research funding, and served in prominent professional leadership positions, including Editor-in-Chief of the Journal of the American Water Resources Association. His contributions to teaching, research, service, and professional practice have earned him numerous honors and recognition within his field.

To the best of our knowledge, Dr. Uddameri has behaved in a professional manner across his career and has not engaged in behaviors that may lead to dismissal for cause as specified in System Policy 12.01, Section 4.3.

Name	Present Rank Department	Yrs. Towards Tenure* Univ.	 Other Inst.	Effective Date Tenure
Dr. Guido Verbeck	Professor Natural Sciences	0	>15	Upon Approval by the Board and Faculty Arrival

Ph.D. (2004)	Texas A&M University	
Fa 2006 – Fa 2012	University of North Texas	Assistant Professor
Fa 2012 – Fa 2018	University of North Texas	Associate Professor (Tenured 2012)
Fa 2018 – Fa 2020	University of North Texas	Associate Dean of Research and Graduate Studies
Fa 2018 – Fa 2023	University of North Texas	Professor
Fa 2023 – Su 2026	Augusta University	Department Chair and Professor (Tenured 2023)
Fa 2024 – Su 2026	Augusta University	Associate Dean of Research and Graduate Studies
Su 2026 – Present	Texas A&M University-San Antonio	Vice President for Research

Dr. Guido Verbeck is a nationally recognized scholar in analytical chemistry and mass spectrometry. He earned his Ph.D. in Chemistry from Texas A&M University and has established a highly productive research program focused on analytical chemistry, forensic science, and portable mass spectrometry technologies. His record includes an extensive portfolio of peer-reviewed publications, significant external funding exceeding $6 million, numerous patents and intellectual property contributions, and national recognition for innovation and research excellence.

Dr. Verbeck has demonstrated excellence in teaching, advising, and student mentorship, earning multiple institutional awards, including the Teacher Scholar Award and Excellence in Advising Award. In addition to his scholarly accomplishments, he has provided substantial leadership and service through roles as department chair, associate dean, faculty senate chair, editorial board member, and leader in professional scientific organizations.

To the best of our knowledge, Dr. Verbeck has behaved in a professional manner across his career and has not engaged in behaviors that may lead to dismissal for cause as specified in System Policy 12.01, Section 4.3.

* Each university determines, through a review process, the number of years each faculty member will be awarded towards tenure based on their dossier.

TEXAS A&M UNIVERSITY-VICTORIA
BACKGROUND OF FACULTY
RECOMMENDED FOR ACADEMIC TENURE
TENURE LIST NO. 26-04

COLLEGE OF NATURAL & APPLIED SCIENCE

Name	Present Rank Department	Yrs. Towards Tenure* Univ.	 Other Inst.	Effective Date Tenure
Dr. Alyssa Kiesow	Professor Biology	0	>10	Upon Approval by the Board and Faculty Arrival
Ph.D. (2008) M.S. (2003) M.S. (2000) A.A. (1997)	University of South Dakota University of South Dakota University of South Dakota Winona State University			
2008 – 2013 2013 – 2018 Sp 2018 Su 2018 – 2020 Su 2020 – Sp 2026 Su 2026 – Present	Northern State University Northern State University Northern State University Northern State University Northern State University Texas A&M University-Victoria	Assistant Professor, Biology (tenure-track) Associate Professor (Tenured 2013) Professor (Tenured 2018) Associate Dean, College of Arts & Sciences Dean, College of Arts & Sciences (Interim AY20-21) Provost and Vice President of Academic Affairs		

Dr. Kiesow's scholarly accomplishments demonstrate both productivity and impact in teaching, research, and service. Her teaching has focused on integrating high-impact practices to enhance student learning and retention, and graduation rates. She has a successful research program with funding and publications. She has also demonstrated the ability to integrate her research to benefit students and her surrounding community.

Dr. Kiesow's file does not include any information we believe to be inconsistent with System Policy *12.01*, Section 4.3.

Each university determines, through a review process, the number of years each faculty member will be awarded towards tenure based on their dossier.

FACULTY DEVELOPMENT LEAVE LIST
FY 2027
PRAIRIE VIEW A&M UNIVERSITY

Name/ Title/ Department	Years of PVAMU Tenured, Tenure-Track Service	Semester of Leave	Location, Brief Description of Leave and Benefit to University
MARVIN D. AND JUNE SAMUEL BRAILSFORD COLLEGE OF ARTS AND SCIENCES			
Mark Tschaepe Professor Philosophy	14	Spring 2027	Dr. Tschaepe's leave will take place primarily through writing and research conducted from his home base (Houston, Texas), with work connected to archival fellowships and repositories, including the Lewis Walpole Library at Yale, the New York Public Library, and possible projects involving the Beinecke Library, the Bodleian Library, and the British Library. The leave will support his research and writing for the book project, *Noisy Adornment: Discomfort, Ridicule, and the Ethics of Appearances*. During the leave, Dr. Tschaepe will organize and analyze archival materials, draft sections of the book manuscript, prepare journal articles, and develop conference or workshop presentations. This work will benefit PVAMU by strengthening faculty research, enriching teaching, supporting Honors College programming, and increasing the university's scholarly visibility.
COLLEGE OF BUSINESS			
Yi Zhang Professor Accounting, Finance and MIS	18	Spring 2027	Dr. Yi Zhang will work mainly from Houston and other locations with coauthors on research focused on principles for responsible management education. She will advance ongoing research papers targeting publication in high-quality journals, initiate new studies, and develop external grant proposals. These efforts will deepen her expertise in responsible management practices and enrich her teaching by integrating research findings into the curriculum and developing applied case studies. This research will elevate the college's research profile for the upcoming AACSB accreditation visit and support the university's strategic goal of achieving Carnegie R1 Classification status.

ROY G. PERRY COLLEGE OF ENGINEERING			
Yonghui Wang Associate Professor Computer Science	20	Spring 2027	Dr. Yonghui Wang's leave will take place at the University of Missouri–Kansas City (UMKC), where he will enhance his expertise and research productivity in machine learning and computer vision. His work will focus on developing deep learning–based image processing and computer vision techniques, with an emphasis on visual data analysis and real-world applications. By engaging in cutting-edge artificial intelligence research, this visit will foster new collaborations between UMKC and PVAMU. The outcomes will support the development of instructional materials for future courses and workshops, strengthening PVAMU's computing curriculum, which will greatly benefit the students. Overall, this sabbatical leave will advance Dr. Wang's teaching effectiveness, research collaborations, and professional growth.

FACULTY DEVELOPMENT LEAVE LIST
FY 2027
TEXAS A&M UNIVERSITY-SAN ANTONIO

Name/ Title/ Department	Years of Texas A&M-San Antonio Tenured, Tenure-Track Service	Semester of Leave	Location, Brief Description of Leave, and Benefit to University
COLLEGE OF ARTS AND SCIENCES			
O. Volkan Ozbek Assistant Professor Management and Marketing	3	Spring 2027	Dr. Ozbek's faculty development leave will take place at the Management Center Innsbruck (MCI) in Innsbruck, Austria, as part of a Fulbright Scholar appointment. During the leave period, Dr. Ozbek will teach undergraduate and graduate courses in strategic management and international business, conduct research on corporate restructuring and governance in international contexts, and collaborate with MCI faculty on joint scholarly projects. Expected outcomes include submissions to peer-reviewed journals and presentations at major academic conferences. Benefits of the leave include enhanced institutional visibility through Fulbright recognition, development of an international partnership with MCI, strengthened research output, and enrichment of the curriculum through the integration of global perspectives to better prepare students for international business environments.

TEXAS A&M UNIVERSITY
REQUEST FOR APPROVAL TO NEGOTIATE
AND EXECUTE CONTRACTS $500,000 OR MORE
CONTRACT LIST NO. 26-04

University Unit	Contracting Party	Total Consideration	Contract Term	New or Renewal	Purpose of Contract/Summary of Statement of Work	Strategic Imperative
College of Veterinary Medicine & Biomedical Sciences (CVMBS)	Saint George's University Limited	$4,602,500 (revenue) ($1,534,166.67/year x 3 years)	3 years	Renewal	This agreement allows for continued provision of an educational program in veterinary medicine in clinical settings by Texas A&M in which student trainees may participate in education, research, and patient care. This will provide a mutually beneficial relationship wherein students, interns, residents, and faculty participate in clinical, research, and administrative responsibilities as well as financial benefit to Texas A&M.	Approval of this agenda item will advance The Texas A&M University System strategic imperatives 5 and 6. Specifically, this agenda item will enhance the ability of the CVMBS to provide veterinary care to Texas, in support of imperative 5 and generate additional income to the college to be used for instructional support, in support of imperative 6.